

CAPITAL IMPROVEMENTS PLAN

FOR THE CITY OF EAST HELENA



Prepared for:



Prepared by:



CAPITAL IMPROVEMENTS PLAN

FOR THE CITY OF EAST HELENA

ADOPTED BY THE EAST HELENA CITY COUNCIL

APRIL 18, 2017

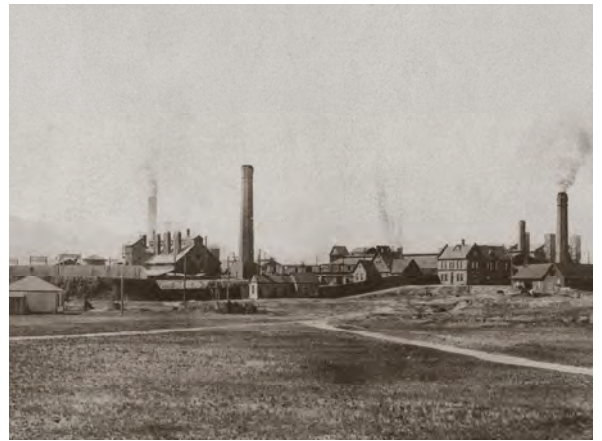


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COMPREHENSIVE CAPITAL IMPROVEMENTS PLAN

CITY OF EAST HELENA

1.0 INTRODUCTION

A Capital Improvements Plan (CIP) is a budgetary and financial tool that allows communities to plan beyond immediate needs and evaluate the long-term needs for maintaining, improving, or building new public facilities. It is always necessary to look at the means necessary to improve and replace public facilities and systems to provide adequate service, beyond ordinary operation and maintenance. This requires an examination of the upcoming needs, an understanding of the costs associated with these needs, and the formulation of a plan to provide for and meet these needs – in short, a Capital Improvements Plan.

This document presents the Capital Improvements Plan for the City of East Helena and includes discussion of the City's area characteristics, social and economic conditions; its governmental structure; the operation and maintenance of its public facilities and services; and the prioritization of all proposed improvements. The CIP covers the 10-year planning period of 2017 – 2027. The CIP is intended to be a living document and will be updated periodically to reflect new priority concerns resulting from changing growth patterns or other circumstances. The goal will be to complete an update prior to adoption of the next annual budget in order to incorporate necessary capital improvements identified in the updated CIP.

In 2009, former lands of ASARCO were annexed into the City of East Helena increasing the size of East Helena by more than 2,000 acres of undeveloped land. The Montana Environmental Trust Group (METG), the EPA, and the State of Montana now manage the annexed land. The annexed land is within in the City of East Helena and will be served by City services when developed. The City of East Helena Growth Policy, Subdivision Regulations, and Zoning Regulations regulate the development of the annexed land. Further, the City of East Helena has developed an Extension of Services Plan to provide guidance on extending services to the annexed areas and other areas that may propose annexation. Future development of the annexed land should trigger a review and update of the Capital Improvements Plan, depending on the magnitude of development.

This CIP was developed under the guidance of several City of East Helena community leaders, with assistance from WWC Engineering. Additionally, a community survey was utilized in order to compile data from the City of East Helena community on the current state of all public works. WWC Engineering worked closely with City officials and members of the community to determine the project scope and planning timeframe, develop preliminary lists of needs and projects, and prioritize these projects.

PLAN ORGANIZATION

This document is organized to present the capital improvements planning strategy in Section 2. Section 3 discusses the planning process. Section 4 contains an overall assessment of needs and identifies projects by general project category. Section 5 lists the projects by priority. Section 6 covers funding in general terms that applies to all capital improvement projects. Regardless of this initial assignment, planners must recognize that this CIP is a flexible document, changing according to needs, priorities, and funding.

2.0 CAPITAL IMPROVEMENTS PLANNING

The capital improvement projects described in Section 4 were selected in accordance with the criteria given in Section 3, and represent the most pressing projects to be implemented to maintain and improve community services. Description of projects, costs, and priorities are provided in the following sections.

It is now incumbent on the City Council to utilize this information in annual and long-range planning and budgeting so these improvements can be realized. It is also critical to update and renew this plan regularly (at least every five years) to keep it current and practical, and also to keep the proper focus and attention of the local government on these needs.

POPULATION SERVED

The last decennial census was conducted in 2010. Data from the 2010 census revealed that the City of East Helena has a population of 1,984. According to United States Census Bureau's Population Estimates Program, East Helena has experienced steady population growth in recent years. According to the estimates, the population of East Helena grew by approximately 3.7% between 2010 and 2015, likely due to affordable housing within the area. Due to this consistent growth, it is reasonable to assume that the population of East Helena going forward will have continual growth of approximately 0.75% per year, which is in-line with the historical growth within the City.

East Helena's sense of community, along with key services, recreational opportunities, affordable housing, and a strong education system, are a few reasons why the community is expected to maintain a stable, growing population. According to the 2010 census, the median age of the City of East Helena is 36.3. Comparatively, nearby Helena has a median age of 40.3, a difference of four years. The 25 – 34 age group makes up the largest portion of the East Helena population, approximately 16.5 percent. The younger community of East Helena is likely due to younger families from Helena seeking affordable housing and a strong education system.

It is imperative that the City have a plan for future infrastructure improvements and maintenance to ensure the continued functionality of the City's infrastructure. As the City

is not expected to experience a significant increase in population going forward, improvements to public infrastructure may be driven by regulatory needs and/or aging infrastructure, rather than growth impacts.

3.0 PLANNING PROCESS

Process: Properly conducted capital improvement programming and planning follows a logical and sequential process as outlined below:

- Assess existing facilities;
- Identify needs for replacement, improvement, or acquisition;
- Estimate costs of meeting the needs;
- Identify potential sources of funding and implementation requirements;
- Evaluate the needs with respect to accepted criteria and establish priority for implementation;
- Draft a capital improvement plan and present it to the governing bodies and general public for review, input, and improvement through a public hearing process;
- Finalize the plan, adopt it by formal resolution, and make the plan an essential tool in future planning and budgeting efforts; and
- Revise and update the plan on a regular basis to reflect current needs and financial capabilities.

Categories: To inventory the capital improvement needs, it is often convenient to place facilities into categories. These categories are not mutually exclusive. For example, improvements to a community's communications equipment for disaster and emergency services would benefit fire and sheriff departments, as well as provide improved dispatching capabilities to the school, the county road department, and the City's public works department. Future revisions to this plan will allow planners to re-categorize projects as needed, based on reassessed needs, available funding sources, and the desire of a particular agency or department to complete the project. Capital improvement categories considered for this plan include:

- Public Facilities
 - Public Buildings
 - Maintenance Vehicles and Equipment
 - Parks and Recreation

- Utilities (Water, Wastewater, Storm Water)
 - Solid Waste
- Public Safety
 - Fire Protection
 - Law Enforcement
 - Disaster & Emergency Services
- Healthcare
- Transportation
 - Sidewalks
 - Roads
 - Bridges
- Economic Development

Evaluation Criteria: Each proposed project was examined using the same set of criteria in order to develop a priorities list for the City of East Helena. Considering that there will always be more needs identified than available funding, identifying projects that will provide the greatest benefits or improvement for the cost is a critical step in the capital improvements process. The CIP team, consisting of WWC Engineering and various leaders of the City of East Helena community, was asked to consider if a project:

- Meets the needs of the City Council's strategic goals;
- Addresses an urgent health or safety concern, legal mandate, or code compliance;
- Advances existing economic development and the attraction of new growth to the area;
- Improves access to or the quality of services for all citizens, or a particular segment of the population based on location or need;
- Compliments other projects, public or private, to gain the economy of scale; and
- Generally supports the revitalization and continuing economic health of the community.

Goals: The City of East Helena has developed this CIP to achieve the following goals:

- Forecast public facilities and improvements that will be needed in the near future;
- Focus attention on and assist in the implementation of established goals and objectives as outlined in the growth policy;

- Anticipate and identify financing needs in order to maximize available federal, state, and private funding;
- Promote sound financial planning and serve as a guide for budgetary decisions;
- Demonstrate the need for facilities and the need for revenues to pay for them;
- Ensure the timely provision of adequate facilities to maintain services that are important to the quality of life in the area;
- Maintain satisfactory operating efficiency and safety of existing capital facilities;
- Provide facilities needed to accommodate new growth;
- Provide evidence to bond rating agencies that the City is planning and managing debt for capital improvements, thus minimizing interest rates and the cost of borrowing money;
- Provide evidence to agencies that award grants and loans that the City is planning for capital improvements, including the need for local matching funds and/or repayment of loans; and
- Implement recommendations of plans and studies for capital improvements, such as projects and improvements identified in preliminary engineering reports or preliminary architectural reports.

Benefits: There are numerous benefits that result from proper capital improvement planning. The following is a list of those that will be of great significance to the City of East Helena:

- Providing for a systematic evaluation of all potential projects at the same time, assuring the most important needs are addressed first and obtain needed funding;
- Avoiding negative impacts associated with catastrophic failure or degradation of public facilities by focusing on preserving infrastructure while ensuring efficient use of public funds;
- Focusing attention and keeping the public informed on critical needs, community objectives, and fiscal capacity (limitations);
- Identifying the most economic means of financing capital projects and maximizing opportunities for obtaining federal and state aid with advanced planning;
- Providing opportunities to stabilize debt, consolidate projects to reduce financing costs, and improve the community's credit rating;
- Coordinating activities to reduce duplication, avoid costly mistakes, and keep financial burdens in line with capabilities; and

- Enhancing opportunities for economic growth and stability by providing facilities and improvements necessary to maintain a healthy balance of residential, commercial, and industrial growth.

CIP DEVELOPMENT AND PRIORITIZATION

Using a traditional needs-driven approach, this CIP was developed in order to determine a priorities list of improvements to the City of East Helena public facilities and public works. This CIP was developed using a straight-forward approach and follows the basic steps outlined in the draft Montana Department of Commerce document entitled “CAPITAL IMPROVEMENTS PLANNING MANUAL: A Strategic Tool for Planning and Financing Public Infrastructure”, published June 2011. This publication, past City of East Helena CIPs, and CIPs from various communities throughout the State of Montana were used in the development of this Capital Improvements Plan.

Development of the CIP

The CIP was developed using the following steps:

1. A CIP Team of community leaders and WWC Engineering determined the scope of work for developing the CIP, as well as the planning period for the plan.
2. Various community leaders, including the Mayor, Fire Chief, Public Works Director and Police Chief, among others, provided input of potential capital improvement project ideas.
3. A community survey was developed and distributed throughout the community in order to evaluate the community’s needs as they pertain to public works.
4. A public meeting/open house was held on September 28, 2016 at the East Helena City Hall to discuss the survey results and community needs.
5. During subsequent Team meetings, participants discussed the merits of various projects and the methods of prioritizing the identified needs.
6. The Team prepared a “priority list” of proposed capital improvement projects from existing plans, resource assessments, and other data sources, including contacts with department heads as well as City officials.
7. The Team prioritized the initial master list of CIP projects to reduce the number of projects and remove projects rated as low priority by the Team.
8. Complete descriptions and cost estimates were developed for each project.
9. As specific project details were developed and additional department heads, planners, and contractors were consulted, the needs list was revised as needed to add, remove, or amend particular projects
10. Funding sources were identified that may be used to pay for the individual projects listed within the CIP.

11. A public hearing was held to allow further public discussion of potential capital improvement projects.

12. All information was compiled into the Capital Improvement Plan for 2017 – 2027.

Prioritizing Capital Improvements

The CIP was drafted using a simple approach to ranking projects for inclusion in the CIP. After the draft master list was compiled, team members were asked to rank each project as a “high”, “medium”, or “low” priority. After counting the number of high, medium, and low votes each project received, the results were then weighted and converted to numerical scores by multiplying the votes by a factor: “high” = 3, “medium” = 2, “low” = 1. The CIP Team examined the ranked list and established an arbitrary cutoff point to limit the number of projects to be explored further.

Final prioritization occurred after considering cost estimates, proposed schedules for critical projects, and public input. Using this information, the City re-ranked each project to produce the City of East Helena Capital Improvements Plan.

Public Participation: The public was invited to take part in a Capital Improvements Plan public hearing in the City Council Chambers on September 28, 2016.

Information Gathering

WWC Engineering gathered information for Capital Improvement needs that are immediate and/or future needs through a variety of ways as outlined below. Information gathering was a continuous process that started from the open house meeting on September 28, 2016 until the final adoption hearing held on April 18, 2017.

Newspaper Outreach

An advertisement was printed in the local newspaper, the Helena Independent Record, on September 7th, 14th, and 21st, 2016, informing the community that the City was in the process of developing a Capital Improvements Plan. The intention of the advertisement was to bring awareness to the community members by informing the community of the different ways they could participate in the CIP process as well as providing information on the first public hearing/open house regarding the CIP on September 28, 2016 at the East Helena City Hall.

Community Survey

In the public advertisement described above, the City informed the public of a planning survey that was developed in order to allow the public to help shape the City’s future by providing comments on the future needs of the City of East Helena. The planning survey was made available in several ways including a link on the City’s website, a downloadable .pdf version on the City’s website, or the community could request a mailed hard copy or

emailed electronic copy by calling the City of East Helena. Additionally, hard copies of the survey were made available at the City Hall. A total of 47 surveys had been returned by the deadline date. The intention of the community survey was to get feedback from the community regarding existing services, existing planning tools, land use, and needed improvements to improve the community. Based on the survey results, the quality of schools, availability of emergency services, sense of community, and parks and recreation were viewed as extremely important features of the City. Services that were viewed as in need of improvement were snow plowing, street conditions, and sidewalk conditions. Detailed survey results are provided in Appendix A.

Public Hearings/Open House

The Council planned for one public hearing/open house to garner public input. The public hearing/open house regarding the CIP was held on September 28, 2016. Public notice of the hearing was provided by an advertisement in the Helena Independent Record on September 7th, 14th, and 21st. The hearing was led by Jeremy Fadness of WWC Engineering and attended by members of the general public, some City Council Members, the City Attorney, and City Mayor.

The final adoption hearing was held on April 18, 2017, and the Capital Improvements Plan was adopted at this time. A regular block advertisement and the traditional legal ad were used to provide public notice. Members of the Council were provided with a final copy of the policy, containing some corrections and revisions provided by City staff and the mayor.

Adoption: A resolution formally adopting the City of East Helena Capital Improvements Plan is provided in Appendix B.

Improvements vs. Maintenance

The terms “capital improvements” and “capital maintenance” (sometimes referred to as “deferred maintenance”) are often interchanged. However, there is a clear distinction between a new capital improvement and the maintenance of an existing asset. *Capital Improvements* are projects such as road construction, a new community center, or a new bridge project. These projects are typically too large or costly to finance solely through existing funds. *Capital Maintenance* projects are for the most part funded through general or specific account funds. Maintenance projects are items such as street resurfacing, bridge repair, building repairs, filling in a pothole, etc. An easy way to delineate between the two is that if the City is building a new asset, it is a capital improvement. If it is maintaining an existing asset, it is capital maintenance.

For the purposes of this plan, the initial approach was to identify all needs as potential capital improvements.

4.0 CAPITAL IMPROVEMENT INVENTORIES AND NEEDS

Projects listed as planned projects have been identified as a higher need or priority by the City of East Helena and projects listed as future needs are projects identified as lower priority needs.

PUBLIC FACILITIES CAPITAL IMPROVEMENTS

Public Buildings

The City of East Helena owns and/or operates twelve (12) buildings, ranging from the City Hall to the swimming pool. The majority of the structures are older and in some cases, in need of significant repair. Table 4.1 below provides an inventory of the City's public buildings and the needs associated with each. Appendix C provides complete descriptions of all fire and police facilities. Figure 1 in Appendix D shows a map of the City of East Helena with the locations of each City building or facility.

Table 4.1. Existing Public Buildings

Building	Condition	Inventory/Needs
City Hall	Fair	<p><u>Inventory:</u> The building was built in 1889, most recently remodeled in 2004 when ADA access was incorporated throughout the building.</p> <p><u>Planned Projects:</u> First Floor East Entry Flooring (\$2,000) First Floor Bathrooms Plumbing Upgrade (\$12,000) Courtroom Judge's Bench (Front) Refinish (\$1,000) ADA Assessment Second Floor (\$3,000)</p> <p><u>Future Needs:</u> Exterior Refinish & Painting (\$50,000) Change out/Upgrade Heating System (\$30,000) ADA Improvements Second Floor (\$20,000) West Stairwell Wall Paint/Refinish (\$800) Refinish Gym Floor with Lines (including stage) (\$12,000) First Floor Hallway Refinish (\$7,500) New Copy Machine for Administration Office (\$5,000) New Phone System (\$12,000) Updated Camera System (\$4,000) Cyber Security Internet Analysis/Upgrades (\$5,000) Electrical Panel Marking (\$4,000) Rain Gutters (\$7,000) Analysis/construction for Handrail along sidewalk in front of City Hall (\$7,000) Center Pole Covered Parking Structure (\$30,000)</p>

Building	Condition	Inventory/Needs
Storage Buildings (8 buildings)	Good	<p><u>Inventory:</u> The buildings are used for miscellaneous storage for the City. Upgrades to these buildings are low in priority as it is only used for storage.</p> <p><u>Planned Projects:</u> None</p> <p><u>Future Needs:</u> Reroof 2 storage buildings at City Hall (\$2,000)</p>
City Shop	Good	<p><u>Inventory:</u> The building is used to store the City's maintenance equipment including various City-owned vehicles. All maintenance activities for the City's equipment and vehicles are done here.</p> <p><u>Planned Projects:</u> None</p> <p><u>Future Needs:</u> Equipment storage pole barn (\$30,000)</p>
Fire Station	Fair	<p><u>Inventory:</u> Located at the intersection of East Main St. and Morton Ave. North, the building is brick construction that was dedicated in 1972. The City's Fire Department has 2 bays with overhead doors located on the southern side of the building. These bays are used to store the Fire Department's four fire trucks.</p> <p><u>Planned Projects:</u> Addition to Existing Fire Station (\$140,000)</p> <p><u>Future Needs:</u> New fire station on the east side of Prickly Pear Creek</p>
Fire Department Recreation Hall/Senior Center	Good	<p><u>Inventory:</u> The building was remodeled in 1997 to include ADA access. A new floor was installed in 2002.</p> <p><u>Planned Projects:</u> None</p> <p><u>Future Needs:</u> ADA Assessment & Improvements (North Door) (\$10,000) ADA Assessment & Improvements (Bathrooms) (\$2,500) Update/Remodel Interior (\$15,000) Kitchen Assessment & Upgrades, As Required (\$4,000) Heating Evaluation and Upgrade Fireman's Hall (\$3,000) Fireman's Hall Exterior Paint (\$5,000)</p>

Building	Condition	Inventory/Needs
JC's Building (warehouse)	Poor	<p><u>Inventory:</u> The building is primarily used for miscellaneous storage for the City. Upgrades to this building are low in priority due to its limited use and condition.</p> <p><u>Planned Projects:</u> None</p> <p><u>Future Needs:</u> The building is not regularly used by the City. Due to minimal use and low priority, no needs are listed for this building.</p>
Kennedy Park Pavilion	Good	<p><u>Inventory:</u> The wooden structure was constructed in 1992 and is in good shape.</p> <p><u>Planned Projects:</u> None</p> <p><u>Future Needs:</u> None</p>
Kennedy Park Concession Stand	Poor	<p><u>Inventory:</u> The concession stand is a concrete slab used for mobile concessions. The concrete slab is in poor condition due to aging.</p> <p><u>Planned Projects:</u> None</p> <p><u>Future Needs:</u> Remove the existing concrete slab and replace with new slab. (\$8,200)</p>
Kennedy Park Restrooms	Fair	<p><u>Inventory:</u> The building is a concrete block structure that is fairly old and is need of several repairs.</p> <p><u>Planned Projects:</u> ADA Assessment (\$1,000)</p> <p><u>Future Needs:</u> ADA Upgrades (\$4,000) Interior Painting (\$2,000) ADA Drinking Fountain (\$3,500) ADA Bathroom Addition (\$30,000) Park/City Pool Security Camera System (\$16,000)</p>
Swimming Pool Building	Fair	<p><u>Inventory:</u> The building is a concrete block structure that is fairly old and is need of several repairs.</p> <p><u>Planned Projects:</u> Building Painting (\$1,500)</p> <p><u>Future Needs:</u> No future needs were identified for the pool building.</p>

Building	Condition	Inventory/Needs
Well Houses (Wylie Nos. 1 – 3)	Fair	<p><u>Inventory:</u> There are several well houses used throughout the City for water distribution. Generally, these facilities are in fairly good condition; however, there are some needs for the water well houses.</p> <p><u>Planned Projects:</u> Pump/Well House Building & Lighting Improvements (\$10,000)</p> <p><u>Future Needs:</u> Wylie Well #3 Emergency Generator (\$60,000)</p>
McClellan Creek Chlorination Building	Good	<p><u>Inventory:</u> This building is fairly new and is in good condition and therefore, there are no needs at this time.</p> <p><u>Planned Projects:</u> Building Lighting and Heater Upgrades (\$1,500)</p> <p><u>Future Needs:</u> None</p>
Sewage Treatment Plant	Fair	<p><u>Inventory:</u> The City's wastewater treatment system was first constructed in the 1930's, with major expansions occurring in the 1950's, 1980's, and the early 2000's. The sewage treatment plant was completed in 2004. The plant is located north of the City off of Valley Drive.</p> <p><u>Planned Projects:</u> Sewer Plant(s) Alarm & Site Monitoring Electronic (\$10,000) Lift Pump Blower Station (\$50,000)</p> <p><u>Future Needs:</u> Reline Flow Equalization Basin (5 Day Holding) (\$375,000)</p>

The following projects have been identified by the City as the highest priority capital improvements projects associated with Public Buildings:

Project: City Hall Improvements (phase I and II)

- Phase I: The project would involve replacing the first floor east entry flooring, upgrading the plumbing in the first floor bathrooms, refinishing the judge's bench in the courtroom, and completing an ADA assessment on the second floor of the building. **(\$18,000)**

Funding: City General Funds

- Phase II: The project would involve refinishing and painting the exterior of the building, upgrading the heating system, completing ADA improvements on the second floor, painting and refinishing the west stairwell wall, refinishing the gym floor, refinishing the first floor hallway, purchasing a new copy machine for the administration office, a new phone system, update the camera system, perform cyber security internet analysis and upgrades, electrical panel marking, installing new rain gutters, and construction of a new handrail along the sidewalk in front of City Hall. **(\$164,300)**

Funding: City General Funds

Project: Storage Building Improvements

- The project would involve reroofing two storage buildings at City Hall **(\$2,000)**

Funding: City General Funds

Project: City Shop Improvements

- The project would involve constructing a new pole barn style lean-to that would be used to store equipment. **(\$30,000)**

Funding: City General Funds

Project: Fire Station Improvements

- Complete an addition to the existing fire station. **(\$140,000)**

Funding: City General Funds

Project: Fire/Recreation Hall Improvements

- Complete an ADA assessment and make ADA improvements as well as update/remodel the interior and the kitchen. The project would also include a kitchen assessment and upgrades as needed, a heating evaluation and improvements to the Fireman's Hall, and painting the exterior of the Fireman's Hall. **(\$39,500)**

Funding: City General Funds

Maintenance Vehicles and Equipment

The City of East Helena owns several major maintenance vehicles and equipment. Table 4.2 below provides an inventory of each piece of equipment and lists the needs and costs associated with each.

Table 4.2. Existing Maintenance Vehicles and Equipment

Equipment	Condition	Inventory/Needs
Police Department – 2010 Chevy Impala	Good	<u>Inventory:</u> The police cruiser is only six years old and is in good condition, however rotating out patrol cars every three years has proven effective in keeping the vehicles in good condition and maximizing operation. <u>Needs:</u> This vehicle is next in line to be replaced. (\$40,000)
Police Department – 2013 Ford Interceptor Utility	Good	<u>Inventory:</u> The vehicle is in good condition. <u>Needs:</u> None.
Police Department – 2016 Ford Sedan Police AWD	Good	<u>Inventory:</u> A 2016 Ford Sedan was recently purchased for the police department. <u>Needs:</u> None.
Police Department – Speed Trailer 18”	Good	<u>Inventory:</u> This is a mobile speed detection trailer used by the police department to patrol vehicle speeds throughout the City. The trailer is in good condition. <u>Needs:</u> None.
Public Works – 2014 Dodge Ram	Good	<u>Inventory:</u> The truck is a 2014 model that is in good condition. <u>Needs:</u> None.
Public Works – 1985 GMC Dump/Snow Plow Truck	Poor	<u>Inventory:</u> The dump truck is a 1985 model that is showing signs of wear and tear. <u>Needs:</u> This vehicle is in need of replacement soon. (\$80,000)
Public Works – 1983 GMC Dump/Snow Plow Truck	Poor	<u>Inventory:</u> The 1983 model is in poor condition and could use maintenance or replacement soon. <u>Needs:</u> This vehicle is in need of replacement soon. (\$80,000)
Public Works – 1973 International Bucket Truck	Poor	<u>Inventory:</u> The bucket truck is outdated and is in need of repair or replacement. <u>Needs:</u> This vehicle is in need of replacement soon. (\$55,955 – \$71,000)

Equipment	Condition	Inventory/Needs
Public Works – 1993 Chevy One-Ton Dump Truck	Poor	<u>Inventory:</u> The dump box pickup is in fair condition and it could use its regularly scheduled maintenance. <u>Needs:</u> This vehicle is in need of replacement soon. (\$25,000 - \$40,000)
Public Works – 1995 Chevy Van	Fair	<u>Inventory:</u> The van is used for Parks and Recreation work and it is in fair condition. <u>Needs:</u> None.
Public Works – 2000 Freightliner Garbage Truck	Fair	<u>Inventory:</u> The side-loader garbage truck is starting to see some wear and tear from its continuous use. It is the only garbage truck the City currently has. <u>Needs:</u> The side-loader garbage truck is a concern. Due to the fact that the City only has the one truck, it is used frequently. Therefore, a second garbage truck could help extend the life of the existing truck as well as the new one. (\$300,000 - \$350,000)
Public Works – 2002 Chevy Utility Truck	Fair	<u>Inventory:</u> Used primarily as a service truck for sewer and water, this truck is in fair condition and is fairly new. <u>Needs:</u> None.
Public Works – 2012 Ford Truck	Good	<u>Inventory:</u> Used primarily by the water department as a water meter truck, this truck is in good condition and is fairly new. <u>Needs:</u> None.
Public Works – Gradall Forklift	N/A	<u>Inventory:</u> None <u>Needs:</u> New Gradall Forklift (\$30,000)
Public Works – O'Brien Sewer Jet Trailer	Good	<u>Inventory:</u> The sewer jet trailer is fairly new and is in good condition. <u>Needs:</u> None.
Public Works – Road King Flatbed Trailer	Good	<u>Inventory:</u> The trailer is in good condition and is primarily used to transport the skid steer. <u>Needs:</u> None.
Public Works – 1965 Gallon Grader	Poor	<u>Inventory:</u> The grader is old and is in poor condition. <u>Needs:</u> This vehicle should be replaced soon. No Cost at this time.
Public Works – 1994 Cat Loader (918F)	Good	<u>Inventory:</u> The loader is in good condition. <u>Needs:</u> None.

Equipment	Condition	Inventory/Needs
Public Works – 1995 Bandit Chipper Mounted Trailer	Good	<u>Inventory:</u> The trailer is in good condition. <u>Needs:</u> None.
Public Works – 1995 Smith Air Compressor	Good	<u>Inventory:</u> The air compressor is in good condition. <u>Needs:</u> Regularly scheduled maintenance.
Public Works – 1996 X-Mark Lawnmower	Good	<u>Inventory:</u> The lawnmower is in good condition. <u>Needs:</u> Regularly scheduled maintenance.
Public Works – Bobcat 185	Good	<u>Inventory:</u> This vehicle is in good condition. <u>Needs:</u> None.
Public Works – Generac 2000 Series Generator	Good	<u>Inventory:</u> The generator is in good condition. <u>Needs:</u> None.
Public Works – (3) John Deere F725 Lawnmowers	Good	<u>Inventory:</u> These lawnmowers are in good condition. <u>Needs:</u> Regularly scheduled maintenance.
Public Works – Roak Utility Trailer	Good	<u>Inventory:</u> This utility trailer is in good condition and it is primarily used for landscaping operations. <u>Needs:</u> Regularly scheduled maintenance.
Public Works – Yamaha Kodiak 350 ATV	Good	<u>Inventory:</u> The ATV is in good condition. <u>Needs:</u> Regularly scheduled maintenance.
Public Works – Sign Trailer	N/A	<u>Inventory:</u> None <u>Needs:</u> Trailer to house and transport street/road signs (\$7,000)
Public Works - Backhoe	N/A	<u>Inventory:</u> None <u>Needs:</u> Used backhoe to assist with maintenance activities (\$70,000 - \$100,000)
Public Works – Skid Steer Auger	N/A	<u>Inventory:</u> None <u>Needs:</u> New auger for skid steer to assist with maintenance activities (\$3,500)
Fire Department – 1999 Ford Crown Victoria	Fair	<u>Inventory:</u> This car is used for several different tasks by the fire department. The vehicle is in fair condition. <u>Needs:</u> None.
Fire Department – 1941 Chevy Antique Fire Truck	Poor	<u>Inventory:</u> This fire truck is only used under extreme circumstances. The truck is in poor condition. <u>Needs:</u> None

Equipment	Condition	Inventory/Needs
Fire Department – 1993 GMC Fire Truck	Fair	<u>Inventory</u> : This vehicle is regularly used by the fire department. The vehicle is in fair condition. <u>Needs</u> : Vehicle is scheduled for replacement. (\$300,000 to \$500,000)
Fire Department – 2003 Ford FT Crew 4X4	Good	<u>Inventory</u> : This truck is in good condition. <u>Needs</u> : None.
Fire Department – 2010 Freightliner Fire Pumper	Good	<u>Inventory</u> : This vehicle is fairly new and is in good condition. The vehicle is the primary fire response vehicle for the department. <u>Needs</u> : None.
Fire Department – 2006 Chevy Truck	Good	<u>Inventory</u> : This flatbed truck is used for several different tasks by the fire department. The vehicle is in good condition. <u>Needs</u> : None.
Fire Department – Bauer Air Compressor	Good	<u>Inventory</u> : This air compressor is in good condition. <u>Needs</u> : None.
Fire Department – Halmato Extrication Equipment	Good	<u>Inventory</u> : This equipment is in good condition. <u>Needs</u> : Replace as needed.

The following projects have been identified by the City as the highest priority capital improvements projects associated with Maintenance Vehicles and Equipment:

Project: New/Used Solid Waste Side-Loader Truck

- Several options are available to the City to buy a Solid Waste Side-Loader Truck. Therefore, a price range for the vehicle has been given. The cost depends on the make, model, and year the City wishes to purchase **(\$300,000 - \$350,000)**.

Funding: City General Funds

Project: New Dump/Snow Plow Truck

- The Public Works Department requires a new dump/snow plow truck for winter road operations **(\$80,000)**.

Funding: City General Funds

Project: New Dump Truck

- The Public Works Department requires a new dump truck **(\$55,955 – \$71,000)**.

Funding: City General Funds

Project: New Mini Excavator

- The Public Works Department requires a new or used mini excavator for the City's utilities operations. A price range for the vehicle has been given. The cost depends on the make, model, and year the City wishes to purchase. **(\$18,650 - \$80,000)**.

Funding: City General Funds

Project: Vehicle for Solid Waste/Water/Sewer

- The Public Works Department requires a service truck for the Solid Waste, Water, and Sewer Departments **(\$35,000)**.

Funding: City General Funds

Project: Used Backhoe for Water/Sewer/Streets

- The Public Works Department desires a good used backhoe to assist with general maintenance activities related to Wat, Sewer, and Streets. **(\$70,000 - \$100,000)**

Funding: City General Funds

Parks and Recreation

The City of East Helena contains multiple parks and recreation areas. Table 4.3 provides a list of each park/recreation area and all the inventory/needs for each area. Furthermore, a description of all existing park facilities is located in Appendix E. A map showing the locations of all existing City of East Helena parks is provided in Appendix F and Figure 1 in Appendix D shows the location of all proposed capital improvements projects associated with parks and recreation within the City of East Helena.

Table 4.3. Parks and Recreation

Park/Recreation Area	Condition	Inventory/Needs
Main Street Park	Good	<u>Inventory:</u> Main Street Park is located on East Main Street along Prickly Pear Creek. As the City of East Helena's first public park (it was dedicated in 1945), the public holds this particular park in high regard. In 1997, an irrigation system was installed within the park in order to improve the aesthetics of the downtown area. The park includes a large grassy area with several trees and a veterans' memorial. A new playground was constructed in 2015 and a new paved parking area was constructed in 2015.

Park/Recreation Area	Condition	Inventory/Needs
		<u>Planned Projects:</u> None <u>Future Needs:</u> New gazebo (\$75,000) New ADA Drinking Fountain (\$3,500)
Kennedy Park and City Swimming Pool	Good	<u>Inventory:</u> Kennedy Park is located between Harrison Avenue North and Prickly Pear Creek. The park was dedicated in 1963. In the past several years, Kennedy Park has undergone several improvements including pedestrian walkways, lighting, security fencing, sprinkler system, and new playground equipment. The park also includes a pavilion, swimming pool, several picnic tables and bathrooms. <u>Planned Projects:</u> ADA Assessment of Bathrooms (\$1,000) Chemical Feeder (\$3,200) <u>Future Needs:</u> Remove the existing concrete slab and replace with new slab for concessions (\$8,000) ADA Upgrades to Restrooms (\$4,000) Restroom Interior Painting (\$2,000) New ADA Drinking Fountain (\$3,500) Park/City Pool Security Camera System (\$16,000) Filter Valve (Maintenance Improvements) (\$2,000) ADA Picnic Table slab and sidewalk (\$4,000)

The following projects have been identified by the City as the highest priority capital improvements projects associated with Parks and Recreation:

Project: Swimming Pool Improvements

- The project would involve installing a power outage alarm and installing a new chemical feeder. Future swimming pool projects will include installing a security camera system and replacing the filter valve. **(\$25,200)**

Funding: City General Funds

Project: Main Street Park Improvements

- The project would involve building a new gazebo and installing ADA drinking fountains. **(\$78,500)**

Funding: City General Funds

Project: Kennedy Park Improvements

- The project would involve assessing the bathrooms for ADA accessibility, upgrading the bathrooms for ADA purposes, painting the interior of the bathrooms, removing and replacing the concrete slab used for concessions, completing a bathroom addition, and installing ADA drinking fountains. **(\$18,500)**

Funding: City General Funds

Utilities (Water, Wastewater, and Storm)

Table 4.4 provides a list of the City of East Helena's water, wastewater, and storm water utilities as well as any comments and needs associated with each. A complete description of the City's water, wastewater, and storm water facilities is included in Appendix E. Furthermore, Appendix F provides maps showing the locations of all existing water, wastewater, and storm water infrastructure. Figure 2 in Appendix D provides a map showing the City's proposed capital improvements projects associated with water, wastewater, and storm water.

Table 4.4. Water and Wastewater Utilities

Utility	Condition	Inventory/Needs
Water System - Supply	Fair	<p><u>Inventory:</u> The City's water system provides domestic water and fire protection for the area inside the City limits. The City is supplied with potable water from several wells within the City.</p> <p><u>Planned Projects:</u> None</p> <p><u>Future Needs:</u> Well Review (S. Montana Ave. & Groschell/Thurman Old City Wells). (\$1,000) New Public Water Supply Well (due to environmental concerns) (\$30,000) Land Acquisition for Additional Water Storage Reservoir (\$20,000) McClellan Public Water Supply System Improvements Well House Fences (2) (\$30,000) McClellan Public Water Supply System Improvements Bridge Across Creek (\$50,000 to \$300,000) McClellan Public Water Supply System Improvements Water Tank Cover (\$80,000) Reinstall Water Main Across Main Street Bridge at Prickly Pear Creek (\$100,000) Replace aging water mains and valves throughout the City (\$3,000,000)</p>

Utility	Condition	Inventory/Needs
Wastewater System – Wastewater Treatment Plant	Fair	<p><u>Inventory:</u> The City's wastewater treatment system was first constructed in the 1930's, with major expansions occurring in the 1950's, 1980's, and the early 2000's. The sewage treatment plant was completed in 2004. The plant is located north of the City off of Valley Drive.</p> <p><u>Planned Projects:</u> Sewer Plant(s) Alarm & Site Monitoring Electronic System Upgrades (\$10,000) Lighting Upgrades (\$6,200)</p> <p><u>Future Needs:</u> Cyber Security Internet Analysis/Upgrades (\$5,000) Fire Hydrants at Wastewater Metal Removals Plant (\$150,000)</p>
Wastewater System – Collection System	Fair	<p><u>Inventory:</u> Based on local knowledge, the City's original collection system was constructed as far back as the mid-1930s. Much of the clay sewer piping is still in service today. Several major improvements have been made to the collection system since their installation more than 80 years ago. The City's collection system does not have a significant history of maintenance issues or sewer backups. Due to the reclassification of the receiving watercourse (Prickly Pear Creek) as an I-Class (impaired) for water quality, several improvements to the City's wastewater system have been required in recent years.</p> <p><u>Planned Projects:</u> None</p> <p><u>Future Needs:</u> Sewer Line Replacement in the Alley North of City Hall (\$25,000) Re-Route Harrison Ave. Sewer Main (\$411,000)</p>
Wastewater System – Lift Station	Good	<p><u>Inventory:</u> With all the wastewater system expansions over the years, a lift station was constructed to convey wastewater from the City to the wastewater treatment plant. The lift station is a fairly new building in good condition that has been upgraded several times.</p> <p><u>Planned Projects:</u> Lift Station Upgrades Monitoring and Communications (\$10,000)</p>

Utility	Condition	Inventory/Needs
		<u>Future Needs:</u> None
Storm Water System – Dry Wells	Fair	<u>Inventory:</u> The City's storm system was originally designed in conjunction with the wastewater collection system. As a result, several of the storm drains are still cross-connected to wastewater collection utilities, leading to overloading at the City's wastewater treatment plant during rain events. There are several dry wells throughout the City that officials have identified as in need of capital improvements. <u>Planned Projects:</u> Helena Ave and King Street Storm Drain Improvements (\$23,000) <u>Future Needs:</u> Clinton & Harrison Dry Well Improvements (\$12,000) Groschell and Thurman Dry Well Improvements (\$12,000) Lewis and Montana Dry Well Improvements (\$12,000)

The following projects have been identified by the City as the highest priority capital improvements projects associated with Water and Wastewater Utilities:

Project: Wastewater Treatment Plant

- The City intends to upgrade the existing wastewater treatment plant by installing alarm and site monitoring electrical systems that will allow the City to better manage the plant. Additionally, the City plans to perform cyber security internet analysis and upgrades, install fire hydrants at the wastewater metal removals plant, as well as upgrade the lighting within the small shop. **(\$171,200)**

Funding: City's Water and Sewer Revenue; grants and loans from TSEP, CDBG, SRF, RD

Project: Wastewater Lift Station

- The City intends to rehabilitate the existing lift station that conveys sewage from the gravity collection system to the treatment plant. The improvements will be focused on monitoring and communications equipment. **(\$10,000)**

Funding: City's Water and Sewer Revenue; grants and loans from TSEP, CDBG, SRF, RD

Project: Wastewater Collection System

- The City intends to replace the sewer main in the alley north of City Hall as well as re-route the Harrison Avenue sewer main. **(\$436,000)**

Funding: City's Water and Sewer Revenue; Grants and loans from TSEP, CDBG, SRF, RD

Project: Water System Improvements

- The City wishes to construct a new water well for public water supply; conduct a well review of the S. Montana Ave. and Groschell/Thurman Old City Wells; install fences, a water tank cover, and a bridge at the McClellan Public Water Supply System, and reinstall the water main across Main Street Bridge at Prickly Pear Creek. **(\$241,000)**

Funding: City's Water and Sewer Revenue; TSEP, CDBG, RD, SRF, Capital Improvements Funds, Enterprise Funds

Project: Storm Water System Improvements

- The City wishes to make improvements to the dry wells located at Lewis St. and Montana Ave; Groschell Ave and Thurman Ave; and Clinton St. and Harrison Ave. **(\$59,000)**

Funding: TSEP, CDBG, RD, SRF, Capital Improvements Funds, Enterprise Funds

Solid Waste

Inventory: The City of East Helena's solid waste collection system operates within the City limits. The City is responsible for collecting solid waste throughout City twice a week and provides residents with trashcans. A complete description of solid waste services is included in Appendix C.

Needs: The City of East Helena requires ongoing trash can replacements for residents that are part of the solid waste program. The City also requires a new/used solid waste side-loader truck as well as a dump trailer.

PUBLIC SAFETY CAPITAL IMPROVEMENTS

Fire Protection

The responsibility of fire protection for the City of East Helena falls on the East Helena Volunteer Fire Department, located on the corner of East Main St. and Morton Ave. N. Table 4.5 provides an inventory of the City of East Helena's fire protection entities as well as any needs associated with each. Figure 1 in Appendix D shows the location of all existing fire protection facilities and Appendix C provides a complete description of the City's fire protection services.

Table 4.5. Fire Protection Entities

Entity	Condition	Inventory/Needs
City of East Helena Volunteer Fire Department	Varies	<p><u>Inventory:</u> The East Helena Volunteer Fire Department currently has 24 volunteer firefighters as part of its membership. The Fire Station houses four fire trucks and was dedicated in 1972. Recent improvements to the fire station include the addition of a new fire truck in 1993 and the installation of a yard sprinkler system in 1997.</p> <p><u>Planned Projects:</u> Replace 1993 GMC fire truck (\$300,000 to \$500,000)</p> <p><u>Future Needs:</u> Build a fire station on the Eastside of Prickly Pear Creek. Replace the aging communication devices (Radios). Continue to make improvements in training and personal protective equipment. Purchase fire apparatus, new or used. (if second station is constructed)</p>

Law Enforcement

Law enforcement in East Helena is provided by the City's police department known as the East Helena Police Department. The Department is located within the offices of City Hall. There are currently five full-time officers staffed by the department with three reserve officers also called upon when needed. Table 4.6 provides an inventory of the City of East Helena's Police Department as well as any needs they may have. Furthermore, Figure 1 in Appendix D shows the location of all existing law enforcement facilities and Appendix C provides a complete description of the City's law enforcement services.

Table 4.6. Law Enforcement Entities

Entity	Condition	Inventory/Needs
City of East Helena Police Department	Varies	<p><u>Inventory:</u> The East Helena Police Department currently has five full-time officers on staff with three reserve officers that can be called upon if needed. The Police Department is located within the City Hall building and they currently have three police cars. Recent improvements include the purchase of a new police cruiser in 2016.</p> <p><u>Planned Projects:</u> Upgrade the radio system for the entire department. Upgrade would include seven new handheld radios as</p>

Entity	Condition	Inventory/Needs
		<p>well as three new patrol car mobile radios for each vehicle. (\$67,000)</p> <p><u>Future Needs:</u> New mobile data terminals in each patrol car. (\$10,000 each) Ongoing replacement of patrol cars every three years. (\$40,000) Purchase new stationary speed radar signs and install them at strategic locations throughout the City. (\$9,000)</p>

Disaster & Emergency Services (DES)

Inventory: Disaster and Emergency Services (DES) are provided through the East Helena Volunteer Fire Department. DES is called upon in the event of disasters such as earthquakes, floods, and fire services. The department outlines strategies for coping with an emergency by providing education throughout the community, emergency planning and preparedness, distributing food, providing response and recovery operations, and coordinating transportation and temporary housing. A complete description of the City's DES is provided in Appendix C.

Needs: Responding to a disaster such as a flood, earthquake, wildfire, winter storms, summer storms, or transportation incident (e.g. chemical spill on the highway) requires a coordinated effort between multiple entities, including local, state, and federal personnel, depending on the scope of the emergency. At this time, the City of East Helena does not have any DES capital improvements needs.

HEALTHCARE CAPITAL IMPROVEMENTS

Inventory: Healthcare facilities and providers for East Helena are primarily located in Helena. St. Peter's Hospital is located at 2475 E. Broadway St. in Helena. The facility is a sole provider, non-profit, licensed 123-bed healthcare facility. It is accredited by the Joint Commission and is an affiliate of VHA–Mountain States. The medical staff consists of approximately 1,250 employees with 110 physicians representing approximately 30 different specialties. Additionally, St. Peter's has approximately 100 people volunteer nearly 13,000 hours annually. The facility is capable of providing nearly every type of healthcare service for several communities throughout Central Montana.

Needs: As the City of East Helena primarily relies on St. Peter's Hospital for healthcare, the City does not have any capital improvement needs associated with healthcare.

TRANSPORTATION CAPITAL IMPROVEMENTS

Roads

Table 4.7 provides a summary of the roads within the East Helena city limits as well as any associated needs. A complete description of the road infrastructure is included in Appendix E. A map showing all existing roads within the City is included in Appendix F and Figure 3 in Appendix D provides the locations of all proposed capital improvement projects associated with roads.

Table 4.7. Road Infrastructure

Entity	Condition	Inventory/Needs
Internal City Streets	Varies	<p><u>Inventory:</u> A majority of the City's internal roads are paved, local roads that provide access to local businesses and residences. The City is laid out in a conventional grid pattern with gravel surfaced alleyways that run between most streets. Main Street, which traverses the City in an east-west direction, is approximately 60 feet paved width with parallel parking on both sides, while most of the remaining City streets are typically 30 feet to 40 feet paved width. The majority of the City's internal streets do not have curb and gutter, and sidewalks are sporadically used throughout the City. Several streets within the City limits have not been paved and instead consist of gravel surfacing.</p> <p>The significant winter weather throughout the area takes a heavy toll on the condition of paved streets each year due to frost heave and rapid freeze/thaw temperature variations. The internal streets are maintained by the City's Public Works Department who is responsible for snow plowing, street sweeping, and other maintenance activities.</p> <p><u>Planned Projects:</u></p> <p>ADA Bus Stop Assessments (\$1,500)</p> <p><u>Future Needs:</u></p> <p>ADA Bus Stop Improvements (\$10,000)</p> <p>Traffic Study of Lane Avenue and Main Street Intersection (\$5,000)</p> <p>Street Resurfacing (Ongoing)</p> <p>Chip Seal Internal Roads (Ongoing)</p> <p>Pave/Curb/Gutter Lewis Street north of Radley School and East Helena Cemetery (currently open to pedestrians) (\$250,000)</p>

Entity	Condition	Inventory/Needs
		Pave/Curb/Gutter Utick Subdivision (i.e. Lewis/Dudley/King/Clinton/Harrison/Thurman Roads) (\$650,000) Pave Wastewater Treatment Plant Road Approach (\$10,000) Widen Manlove Avenue in Moontown (\$400,000) Montana Avenue Safety Improvements at Main Street Intersection (\$75,000)

The following projects have been identified by the City as the highest priority capital improvements projects associated with Roads:

Project: ADA Assessments and Improvements

- The City wishes to assess all bus stops and sidewalks throughout the City for ADA requirements. The assessment will be used to prioritize ADA projects throughout the City that will be completed in the future. The City wishes to complete ADA improvements to all bus stops and sidewalks within five years. **(\$1,500)**

Funding: Capital Improvements Funds, City General Funds

Project: Chip Seal Projects

- All City Streets require maintenance activities including chip sealing. Public works will work with the City Council to identify highest priority areas each year and include those in the budget as part of annual street maintenance.

Funding: City General Funds

Project: Paving and Curb and Gutter Projects

- There are several internal roads within the City limits that require paving as well as curb and gutter work. The Public Works Department has identified Lewis Street **(\$250,000)**, North of Radley School and the East Helena Cemetery, as well as the Utick Subdivision **(\$650,000)**, which includes Lewis Street, Dudley Street, King Street, Clinton Street, Harrison Ave., and Thurman Ave., as in need of paving and curb and gutter. Additional paving projects include paving the road approach to the Wastewater Treatment Plant **(\$10,000)**. The City would also like to widen Manlove Avenue **(\$400,000)** and complete safety improvements at the Montana Ave and Main Street intersection **(\$75,000)**.

Funding: TSEP, CDBG, RD, SRF, Capital Improvements Funds, Enterprise Funds

Sidewalks

Table 4.8 provides an inventory of the sidewalks within the East Helena as well as any associated needs. Figure 4 in Appendix D shows the location of the City's capital improvements plan as it relates to sidewalk work.

Table 4.8. Sidewalk Infrastructure

Entity	Condition	Inventory/Needs
Sidewalk Network	Poor	<p><u>Inventory:</u> The City of East Helena has a sporadic sidewalk network throughout the City. Main Street has sidewalks on both sides of the road for the majority of the road; however, the rest of the City's sidewalks are sporadic at best. It seems that newly developed areas have sidewalks and older areas do not, leading to little continuity throughout the City. Similarly, the school zones and residential areas have sporadic sidewalk networks.</p> <p><u>Planned Projects:</u> None.</p> <p><u>Future Needs:</u> ADA Sidewalk Assessments (\$5,000) Lane Avenue Improvements Sidewalk/Crosswalk (\$250,000) Sidewalks along King Street from Radley to EVMS (\$50,000) Crosswalk across Montana Avenue at King Street (\$2,500) Crosswalk across Main Street At Main Street Park (\$2,500)</p>

The following projects have been identified by the City as the highest priority capital improvements projects associated with Sidewalks:

Project: ADA Sidewalk Assessments

- The City wishes to assess ADA accessibility throughout the City's sidewalks and develop a plan to make ADA improvements. **(\$5,000).**

Funding: Capital Improvements Funds, CDBG Grant, Transportation Alternatives Program (TAP) Grant

Project: Lane Avenue Sidewalk and Crosswalk Improvements

- The City wishes to place ADA compatible crosswalks at all intersections of Lane Avenue as well as construct sidewalks on both sides of the road. **(\$250,000).**

Funding: Capital Improvements Funds, CDBG Grant, Transportation Alternatives Program (TAP) Grant

Project: King Street Sidewalk and Crosswalk Improvements

- The City wishes to place ADA compatible crosswalks at all intersections of King Street as well as construct sidewalks on both sides of the road from Radley School to East Valley Middle School. **(\$50,000).**

Funding: Capital Improvements Funds, CDBG Grant, Transportation Alternatives Program (TAP) Grant

Project: Crosswalk Improvements

- The City wishes to place ADA compatible crosswalks at the intersections of Montana Avenue and King Street and Main Street at Main Street Park. **(\$5,000).**

Funding: Capital Improvements Funds, CDBG Grant, Transportation Alternatives Program (TAP) Grant

Airport

Inventory: The City of East Helena does not own or operate an airport.

Needs: The City of East Helena does not own or operate an airport, and therefore has no capital improvement needs associated with an airport.

5.0 PROJECT PRIORITIES

The City of East Helena has prioritized capital improvement projects based on the following considerations, shown with the weight (percent) given to each criterion and the description for scores 1 through 3. A complete prioritized project list is provided in Appendix G.

- **Consistency with Community Goals and Plans (15%)**
 - 1 (Low Priority) – Project does nothing to advance the community's strategic goals.
 - 2 (Medium Priority) – does little to advance the community's strategic goals.
 - 3 (High Priority) – Project advances the strategic goals of the community.
- **Public Health and Safety (15%)**
 - 1 (Low Priority) – Project would have no impact on existing public health and/or safety status.
 - 2 (Medium Priority) – Project would increase public health and/or safety but is not an urgent, continual need or hazard.

- 3 (High Priority) – Project addresses an immediate continual safety hazard or public health and/or safety need.
- **Mandates or Other Legal Requirements (10%)**
 - 1 (Low Priority) – Project is not mandated or otherwise required by court order, judgment, or inter-local agreements.
 - 2 (Medium Priority) – Project would address anticipated mandates, other legal requirements, or inter-local agreements.
 - 3 (High Priority) – Project required by federal, state, or local mandates, grants, court orders and judgments; required as part of inter-local agreements.
- **Maintains or Improves Standard of Service (5%)**
 - 1 (Low Priority) – Project not related to maintaining an existing standard of service.
 - 2 (Medium Priority) – Project would maintain existing standard of service.
 - 3 (High Priority) – Project would address deficiencies or problems with existing services; would establish new service.
- **Extent of Benefit (10%)**
 - 1 (Low Priority) – Project would benefit only a small percentage of citizens or particular neighborhood or area.
 - 2 (Medium Priority) – Project would benefit a large percentage of citizens or many neighborhoods or areas.
 - 3 (High Priority) – Project would benefit all of the citizens, neighborhoods, or areas.
- **Public Perception of Need (10%)**
 - 1 (Low Priority) – Project has no public support or established voter appeal; is not identified by the citizens as a need.
 - 2 (Medium Priority) – Project has been identified by the citizens as a need in the community but lacks strong support.
 - 3 (High Priority) – Project has technical and strong political and public support; project was suggested by or even demanded by a large number of citizens.
- **Efficiency of Service (5%)**
 - 1 (Low Priority) – Project would have no impact on the efficiency of service.
 - 2 (Medium Priority) – Project would result in savings by eliminating obsolete or inefficient facilities.
 - 3 (High Priority) – Project would result in significant savings by increasing the efficiency of the performance of a service or reducing the ongoing cost of a service or facility.

- **Supports Economic Development (10%)**
 - 1 (Low Priority) – Project would discourage or directly prevent capital investment, decrease the tax base, decrease valuation, or decrease job opportunities.
 - 2 (Medium Priority) – Project would have no impact on capital investment, the tax base, valuation, or job opportunities.
 - 3 (High Priority) – Project would directly result in capital investment, increased tax base, increased valuation, or improved job opportunities.
- **Feasibility of Project (5%)**
 - 1 (Low Priority) – Project is unable to proceed due to obstacles (land acquisition, easements, approval required).
 - 2 (Medium Priority) – Minor obstacles exist; project is not entirely ready to proceed.
 - 3 (High Priority) – Project is entirely ready to proceed; no obstacles (land acquisition or easements, approvals required, etc.) exist.
- **Operational Budget Impact (15%)**
 - 1 (Low Priority) – Project would significantly increase debt service, installment payments, personnel or other operating costs or decrease revenues.
 - 2 (Medium Priority) – Project would increase or decrease debt service, installment payments, personnel or other operating costs or revenues.
 - 3 (High Priority) – Project would decrease debt service, installment payments, personnel or other operating costs or increase values.

6.0 PROJECT IMPLEMENTATION

Based on the prioritized projects contained in the above sections and Appendix G, the City of East Helena staff and Council have prepared a project implementation schedule. The schedule is contained in Appendix H and provides a budget year for each prioritized project. The implementation schedule includes projects planned through the 2022 budget year. Projects that are planned beyond 2022 have also been included in the schedule and are designated in the schedule as projects planned for 2023 and beyond.

7.0 FUNDING SOURCES

Capital improvement plan projects can be funded from a variety of sources. The following is a general discussion of the more common sources available.

General Funds: The most commonly used method of financing capital improvement projects is the use of the community's general funds. These funds include the money

raised by local property taxes for a given year together with other State taxes such as on fuel, liquor, and gambling. When a project is funded out of the general fund revenues, it is usually paid off in the budget of a given year and essentially becomes a "pay-as-you-go" funding concept based on revenues available. Alternatively, money may be set aside in an equipment fund to be used in the future for a project.

Historically, the general fund is a practical source for funding small capital improvement projects but there are generally not enough excess funds available to take on the larger capital improvement projects, thus requiring other funding sources such as the ones discussed later in this section.

Solid Waste, Water, and Sewer Revenues: The City of East Helena has enterprise funds based on the receipt of monthly user fees for City solid waste, water, and sewer systems. Ideally, the monthly rates will be set sufficiently high to include either a depreciation amount or capital improvement line item which provides the means for accumulating funds necessary to address desired solid waste, water, and sewer capital improvements.

Again, revenue funds seem to work well for smaller projects and sometimes can be budgeted and planned to provide capital over several years for certain improvement projects, but cannot be relied upon as a significant source of capital for large projects. Oftentimes reasonable and affordable amounts of available revenue capital are used as matching funds for obtaining grant funding (discussed below). Typically, presenting match funds to grant funding programs significantly improves the chances of securing that funding.

Federal and State Grant Programs: Depending on economic and political conditions, there are federal and state grant programs available to communities that help them meet their critical capital improvement needs. Programs are funded out of federal or state tax receipts, with budgeted allocations available to address the most critical or high-ranking needs throughout the state.

Generally, a community must submit a grant application that is ranked and processed on a competitive basis against requests received from other communities throughout the State. The needs and proposed projects are reviewed and ranked in priority, with the money available being allocated to those projects that are most pressing or those that maximize the benefits received for the grant money allocated. Usually most of the financial assistance goes for those projects needing capital improvement to meet regulatory agency requirements related to protecting and preserving the health and welfare of the residents.

Other grant funds are available for the purpose of stimulating economic development. Often public works infrastructure is needed to stimulate such development and projects are sometimes developed in such a fashion as to help meet community needs in addition to providing for the economic development. Generally, a commitment of creating and/or retaining a certain number of jobs is a requirement or stipulation for receiving economic development grants.

The following is a list of the most commonly used sources of grant funds in Montana:

- Community Development Block Grant Program (CDBG) – CDBG funds projects designed to principally benefit low and moderate-income families. Applications are accepted annually, and funding can be applied to activities in five categories:
 - Planning Grants of up to \$50,000 for the preparation of capital improvements plans, preliminary engineering reports for water/wastewater projects, preliminary architectural reports to address deficiencies of an existing building or the need for a new facility, and other planning activities;
 - Public Facilities Grants of up to \$450,000 for public infrastructure improvements, and public facilities such as nursing homes and senior centers.
 - Housing and Neighborhood Renewal Grants of up to \$450,000 to rehabilitate or demolish substandard housing, facilitate new construction, and perform neighborhood renewal projects such as improving or constructing sidewalks or parks.
 - Neighborhood Stabilization Program that provides emergency assistance to units of general local government to acquire foreclosed or abandoned structures to rehabilitate, resell, or redevelop these units in order to stabilize neighborhoods and provide affordable housing for income eligible households.
 - Economic Development Program that assists businesses by making fixed-rate financing available to them at reasonable interest rates and by providing public improvements in support of economic development activities. These funds are intended to fill funding gaps left by other public and private financing options.
- Treasure State Endowment Program (TSEP) – grants of up to \$750,000 for public works infrastructure, including water and wastewater systems, storm sewers, solid waste disposal and separation systems, and bridges. Planning grants for preliminary engineering up to \$15,000 are also available. TSEP grants require various levels of matching funds. Applications are accepted biannually and legislative approval is required.

- Department of Natural Resources and Conservation (DNRC) – grants of up to \$125,000 for projects protecting, preserving, or enhancing natural and renewable resources. Numerous public facility projects including drinking water, wastewater and solid waste development and improvement projects have received funding through this program. Planning grants for preliminary engineering up to \$8,000 are also available. Applications are accepted biannually and legislative approval is required.
- Rural Development – grants of up to 75% of the eligible project costs for public works infrastructure and public facilities in rural communities, including solid waste disposal and storm drainage. Applications are accepted based on eligibility and available funding.
- Outdoor Recreational Grant Program (National Park Service) - The National Park Service's Outdoor Recreational Grant Program awards park districts and local government agencies grants to acquire, plan, and develop land for public recreational purposes. Using the Land and Water Conservation Fund, swimming pools, bike and walking trails, tennis courts, soccer fields, restrooms, and water facilities are just some of the eligible projects for this NPS grant program. Deadlines and amount of funding given varies from year to year.

Each grant program has very specific and rigid requirements to be met, such as providing a local match, demonstrating a majority of residents affected as being in the low to moderate income categories, documenting solid commitments for job creation/retention, demonstrating a public health concern or threat, etc. Whenever any such programs are considered for funding capital improvements, it will be critical to coordinate thoroughly and early-on with funding agency representatives to ensure that the project is eligible for the program and all the specific requirements can be met.

Loans and Bonding: Many of the same agencies listed above have loan money available for capital improvement projects. Many of the same requirements apply to the loan programs. A listing of the more common loan sources is as follows:

- Rural Development (RD) – loans of up to an amount commensurate with the community's ability to repay for public facilities and public works infrastructure. Emphasis is on assisting small, rural communities, with interest rates based on median household income and user rates. The maximum loan term is 40 years or the useful life of the facility. Applications accepted based on eligibility and available funding.
- Montana State Revolving Fund (SRF) – low-interest loans of up to 100% of eligible project cost with no local match required. Project must be on the SRF project priority list and have documentation of health/pollution problems or concerns.

Administered through the Department of Environmental Quality. Applications are accepted based on eligibility and available funding.

- Department of Natural Resources and Conservation (DNRC) – unlimited loans to protect, preserve, or properly utilize natural resources such as groundwater. Loan limits are based on the applicant's debt capacity. Applications are accepted based on available funding.
- Intermediate Term Capital Program (INTERCAP) – loans of up to 100% of the project cost with no local match required. Loan term is limited to 15 years, the useful life of the project, or any borrower term limit set by statute. Loans can be used for infrastructure projects, vehicles and equipment, and energy retrofit projects, and are based on the community's ability to repay. Applications are accepted based on eligibility and available funding.

Nearly all loan programs require authorization of the community to pay back the loans, including the issuance of bonds, and several have other security requirements. Loan authorization is most often obtained through the issuance of bonds. Bonds are usually tied to general tax obligation or utility revenues. General obligation bonds are secured by the raising of property taxes with an amortization of the financing over several years to allow taxpayers to pay a smaller amount of the project's cost at a time. However, they do commit the borrower's resources over a long period of time and thus decrease the flexibility of how yearly revenues can be utilized.

A special form of general obligation is an Improvement District such as a Special Improvement District (SID) in a municipality or a Rural Improvement District (RID) in a county. Whatever the specific form, a special district is formed in the area of the improvements and the affected property owners are obligated to repay the project costs or a portion thereof. These generally work well for street and road improvements, sidewalk installation, lighting, bridges, etc.

Revenue bonds are issued on the promise and commitment of repayment through the monthly user fees associated with water or sewer systems. User rates are adjusted to provide the capability of bond repayment and required security. Since it is desired to keep monthly user rates within a reasonable limit, the amount of loans secured by revenue bonds becomes limited to the amounts obtainable with the monthly user fee.

Government Agencies: There are a few government agencies that have their own financial resources available to help with necessary capital improvements. These are always based on need, proper planning, and a determination by the agency that the project and its associated improvements are a worthy investment to serve the general public. Examples of such agencies include:

- Montana Fish, Wildlife and Parks – The MFWP Land and Water Conservation Fund has approved projects such as ball fields, public parks, golf courses, outdoor pools, and trails. The fund requires applicants to be prepared to pay for the entire project before being reimbursed for up to 50% of allowable costs.
- Montana Fish, Wildlife and Parks - Recreational Trails Program (RTP) funds grants up to \$90,000 for projects including: urban trail development, basic front and backcountry trail maintenance, restoration of areas damaged by trail use, development of trailside facilities, and educational and safety projects related to trails.
- Montana Department of Environmental Quality (DEQ) – similar to EPA in programs to clean up the environment such as chemical spills, hazardous contamination, environmental remediation, etc.
- Montana Department of Transportation – Transportation Alternatives Program (MDT) provides funding for programs and projects defined as transportation alternatives, including on- and off-road pedestrian and bicycle facilities, infrastructure projects for improving non-driver access to public transportation and enhanced mobility, community improvement activities, and environmental mitigation; recreational trail program projects; safe routes to school projects; and projects for the planning, design or construction of boulevards and other roadways largely in the right-of-way of former Interstate System routes or other divided highways.
- Environmental Protection Agency (EPA) – The State and Tribal Assistance Grants (STAG) program provides grants for public water and wastewater projects. A local match of 45% is required, and grant awards are tied to the federal appropriations process. EPA also provides special funding for projects to address serious environmental concerns such as hazardous waste sites, chemical contamination of a water supply (e.g., arsenic, copper, etc.), or other environmental threats to the health and welfare of the general public.
- US Department of Agriculture (USDA) – The Forest Service is offering Woody Biomass Utilization (WBU) Grants of up to \$250,000 for wood energy projects that require engineering services. The funds from the (WBU) program must be used to further the planning of such facilities by funding the engineering services necessary for final design and cost analysis.
- USDA also administers the Community Facilities Grant Program, which can be used to assist with the development of essential community facilities in rural areas and towns of up to 20,000 in population. Applicants must have the legal authority to construct, operate, and maintain the proposed facility, and also be unable to secure needed funds from commercial sources at reasonable rates and terms.

- Montana Department of Commerce - The Tourism Infrastructure Investment Program (TIIP) invests a portion of the Montana Department of Commerce's "bed tax" funding into new tourism-related infrastructure products, the enhancement of existing tourism facilities, and the preservation of Montana's heritage and cultural treasures. Non-profit sponsors or communities are eligible to apply for TIIP funds. The funds are awarded on an annual basis through a competitive application process. Sponsors are required to invest \$1 for every \$2 in TIIP Grant funds received for their project. The minimum TIIP grant is \$20,000.
- Economic Development Administration (EDA) – provides grants of up to \$500,000 (or greater for specific and unique circumstances) available for economically depressed areas (high jobless rate) or specific economic development projects based on job creation/retention. Applications accepted at any time, based on available funding.
- Federal Emergency Management Agency (FEMA) and Department of Homeland Security (DHS) - grants are awarded to fire departments to enhance their ability to protect the public and fire service personnel from fire and related hazards. Four types of grants are available: Assistance to Firefighters Grants (AFG), Staffing for Adequate Fire and Emergency Response Grants (SAFER), Fire Prevention and Safety Grants (FP&S), and the Assistance to Firefighters Station Construction Grants (SCG). The Pre-Disaster Mitigation (PDM) program provides funds to states, territories, Indian tribal governments, communities, and universities for hazard mitigation planning and the implementation of mitigation projects prior to a disaster event. Funding these plans and projects reduces overall risks to the population and structures, while also reducing reliance on funding from actual disaster declarations. PDM grants are awarded on a competitive basis and without reference to state allocations, quotas, or other formula-based allocation of funds. FEMA/DHS also provide grants for necessary planning and improvements to enhance safety and security of the area and its infrastructure. Programs include the Emergency Operations Center (EOC) Grant Program and the Interoperable Emergency Communications Grant Program (IECGP). Applications accepted based on available funding.
- U.S. Army Corp of Engineers – Water Resources Development Act (WRDA) grant funds are available to public entities for water and wastewater projects, as well as environmental restoration and surface water resource protection and development. An application is made through the Congressional delegation, and a local match of 25% is required.

Private Foundations: There are numerous foundations and private sources of both grant and loan money available that can sometimes be used on capital improvements. Generally, these are based on extreme need and the inability of finding funding

elsewhere. Such programs are often competitive and entirely discretionary on the part of the grantor and thus may not be as reliable a source of funding as some others listed above. Private funding is also usually limited to fairly small amounts and targeted at specific needs (e.g., landscaping and enhancement, library expansion, purchase of life safety equipment, etc.).

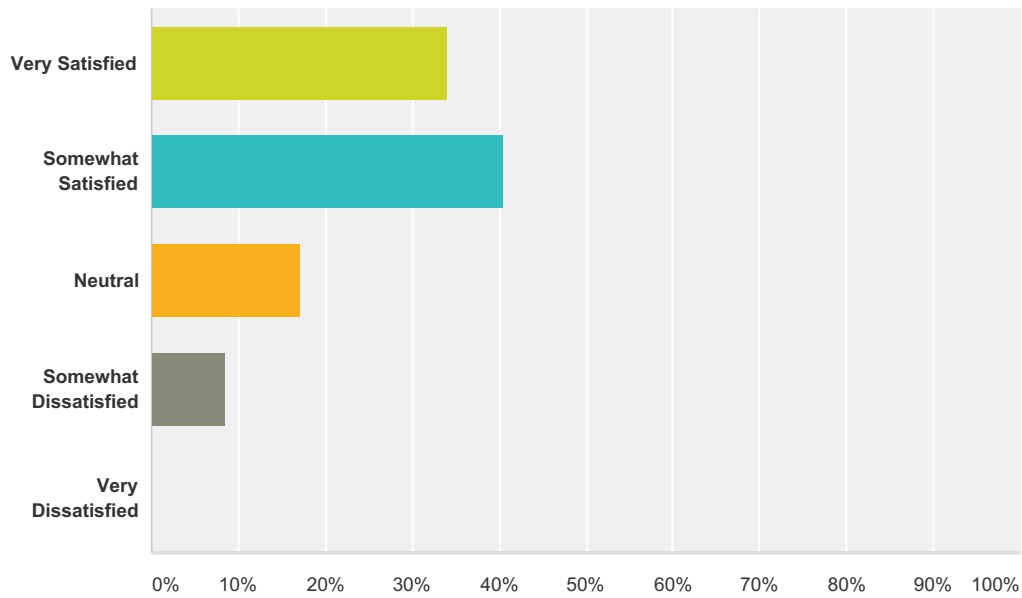
Montana Business Assistance Connection (MBAC) - MBAC is a non-profit, 501(c)6 organization that is supported by private sector, business funds and focuses on providing technical assistance in support of business development in the region that includes East Helena. MBAC was created from what was the previous Gateway Economic Development District.

APPENDIX A

COMMUNITY SURVEY RESULTS

Q1 How Satisfied are you with the condition of City parks?

Answered: 47 Skipped: 0



Answer Choices	Responses	
Very Satisfied	34.04%	16
Somewhat Satisfied	40.43%	19
Neutral	17.02%	8
Somewhat Dissatisfied	8.51%	4
Very Dissatisfied	0.00%	0
Total		47

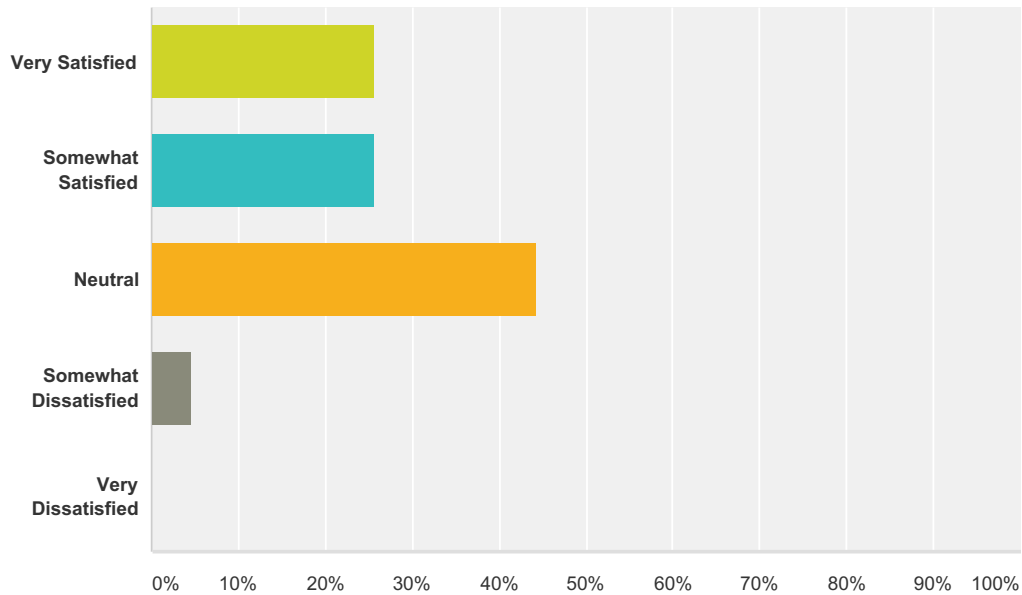
#	What suggestions for City Parks improvements do you have (amenities, new or improved facilities, etc.)?	Date
1	Maybe do park in the future on annexed property (METG).	10/19/2016 1:13 PM
2	Need a new & managed Ice Skating Rink. Get all ages up & moving again.	10/19/2016 12:39 PM
3	Better bathrooms at JFK	10/5/2016 1:37 PM
4	Something needs to be done with the wadding pool before a child gets hurt.	10/5/2016 1:17 PM
5	Main Street Park looks better BUT some more trees are really leaning. The person that takes care of the parks looks like the only city person that works.	10/5/2016 1:02 PM
6	Swings at either park.	10/5/2016 12:51 PM
7	Would be nice to have more art fountains, and plantings (nice flowers/potted plants, etc. holiday lights, etc) in parks and around community. Downtown Helena & Salt Lake City are good examples A line of trees along the highway to block view of Asarco would be great. (New flowers at Post Office are nice).	10/5/2016 12:41 PM
8	Gazebo project, restrooms, drinking fountain, upgrade picnic tables & new veterans memorial in main street park. Need security system, upgrade restrooms, drinking fountain, upgrade picnic tables add some benches & encourage more use of it.	9/29/2016 11:38 PM
9	security cameras so we can catch vandals that keep trying to ruin everything!	9/29/2016 4:10 PM

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10	Playground equipment needs to be better maintained, soft surface material needs to be turned and added to- mowing is very good and parks look good overall- however trees need to be maintained on a regular cycle- Kennedy Parks trails are an asset to the community and need better care- perhaps volunteer trail days or an MCC crew could be used to improve trail conditions	9/25/2016 11:31 AM
11	Concerned about vandalism by young adults that skip school and instead commit vandalism and malicious mischief due to parents and schools blaming each other for the misbehavior of young kids	9/24/2016 4:41 PM
12	A small dog park could help improve the park system as dogs are not allowed at many of the parks in East Helena.	9/22/2016 1:04 PM
13	When you open the bathrooms please check them. I had to clean out mounds of paper towels thrown into toilets and sinks before our church picnic. More picnic tables close to the shelter would be nice too.	9/22/2016 10:28 AM
14	It would be nice to see the wading pool removed	9/21/2016 2:11 PM
15	JFK needs work and seems unsafe to children	9/14/2016 2:52 PM
16	Not dog friendly for responsible pet owners.	9/12/2016 10:16 PM
17	Someone to contact after hours when renting JFK group area. Do something with the empty pool thing in Main Street park.	9/12/2016 8:28 PM
18	Cleaner bathrooms, that are operable year round.	9/12/2016 6:46 PM
19	Removal or renovation of Main Street park pond	9/11/2016 8:01 PM
20	Better garbage cans in all parks.	9/8/2016 8:42 PM

Q2 How satisfied are you with recreation programs offered by the City (swimming, summer kids rec program, etc.)?

Answered: 43 Skipped: 4



Answer Choices	Responses
Very Satisfied	25.58% 11
Somewhat Satisfied	25.58% 11
Neutral	44.19% 19
Somewhat Dissatisfied	4.65% 2
Very Dissatisfied	0.00% 0
Total	43

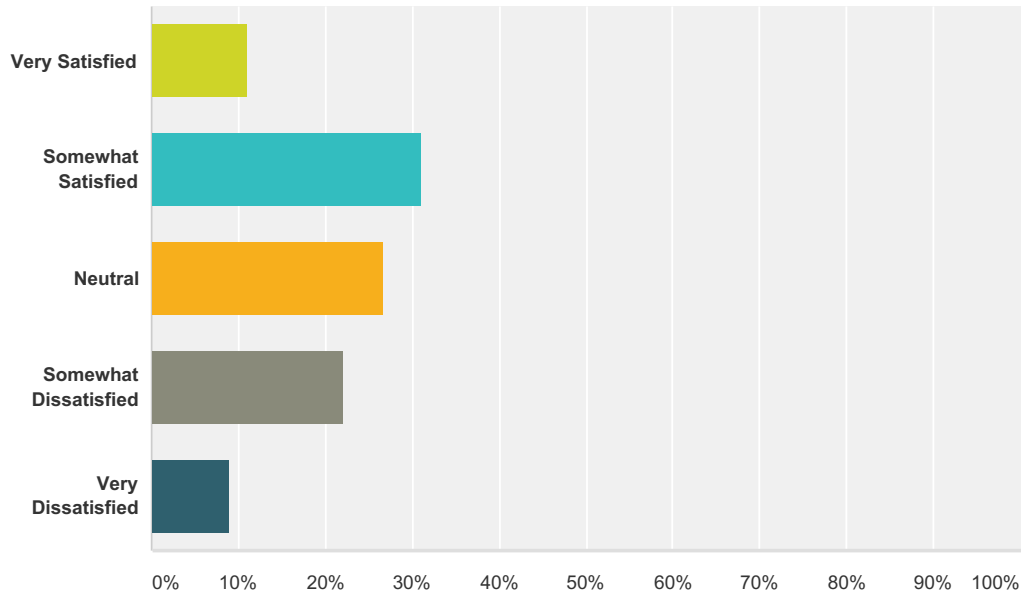
#	What suggestions for City recreation programs do you have (amenities, new or improved programs, facilities, etc.)?	Date
1	Maybe skateboard, mini-golf, etc. on annexed (METG) property.	10/19/2016 1:13 PM
2	N/A	10/5/2016 1:02 PM
3	Other: A nice little sit down modern cafe/coffee shop would be nice to have downtown (Espresso, sandwiches, ice cream, smoothies, etc.) like the Scenic Brew or similar atmosphere-General Merchantile (historical character, but contemporary.	10/5/2016 12:41 PM
4	Could use more opportunities	9/29/2016 11:38 PM
5	Love the pool just wish we could use it all year long.	9/29/2016 4:10 PM
6	Thanks for keeping the pool open and maintained it is an asset to the community- the use of the Kennedy Park by the summer Food program is an important part of encouraging and contributing to a healthy community- these partnerships could be encouraged through a position dedicated to recreation in our community	9/25/2016 11:31 AM
7	I would hope that life guards are always on duty.	9/24/2016 4:41 PM
8	Haven't used these so have no idea	9/22/2016 10:28 AM

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9	I wish more people utilized what's available	9/21/2016 2:11 PM
10	Not enough notice goes out about these programs, so we don't have the opportunity to participate in them.	9/12/2016 6:46 PM
11	More activities for middle and high school youth.	9/12/2016 9:48 AM
12	Skate park and dog park	9/11/2016 8:01 PM
13	I would like better hours for the pool and more open swim time. Adding a slide or expanding the pool for more toddler accessible pool would be nice.	9/8/2016 8:42 PM

Q3 If you have used any of the City sidewalks and trails within the last year, how satisfied are you with the condition of these facilities?

Answered: 45 Skipped: 2



Answer Choices	Responses
Very Satisfied	11.11% 5
Somewhat Satisfied	31.11% 14
Neutral	26.67% 12
Somewhat Dissatisfied	22.22% 10
Very Dissatisfied	8.89% 4
Total	45

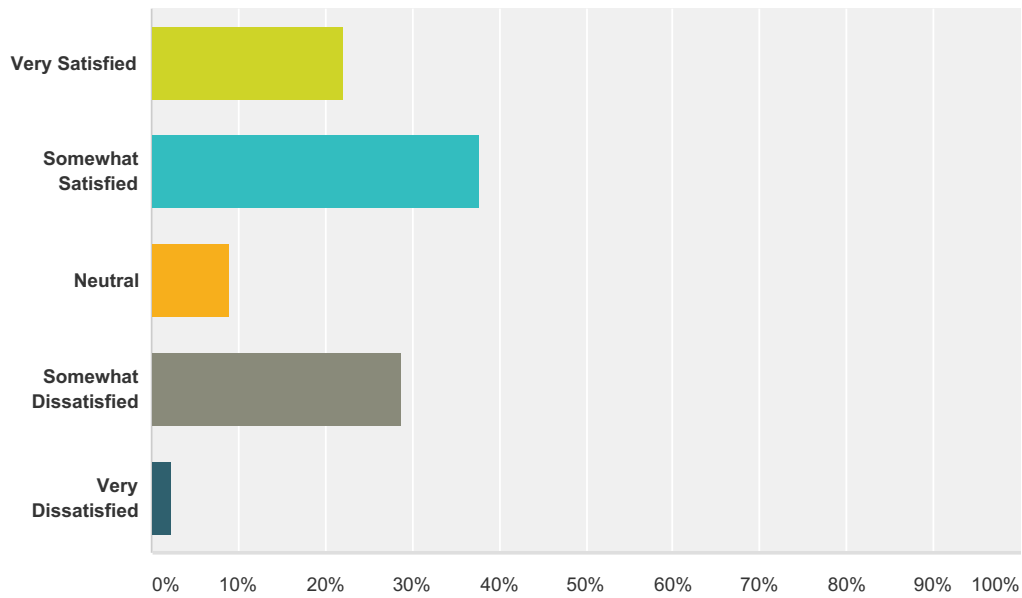
#	What suggestions for City sidewalks and trails do you have (amenities, new or improved facilities, etc.)?	Date
1	Because of parking/row issues we need to look at curves, gutters and sidewalks to be expanded in city.	10/19/2016 1:13 PM
2	Plow snow	10/19/2016 1:08 PM
3	Hedges (prime extreme example at 108 N. Montana Ave) and bushes that encroach on existing sidewalks (it's apparent that homeowner does not care)	10/5/2016 1:37 PM
4	Broken sidewalks-bushes allowed to take over part of walking room- nothing gets done.	10/5/2016 1:17 PM
5	The sidewalks are real BAD - WEEDS, WEEDS, WEEDS and the gutters too and bushes and trees overgrowing the sidewalks.	10/5/2016 1:02 PM
6	Trails are fine but the lack of sidewalks in town is a big problem which discourages walking/biking especially in winter.	10/5/2016 12:51 PM
7	improve JFK trail where possible, add benches on trail, update rest rooms to ADA, install security system	9/29/2016 11:38 PM
8	It would be nicer to walk around town if property owners were made to trim their tress and clean up weeds.	9/29/2016 4:10 PM

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9	Except for main street there are few side walks - paving the street right of way was a mistake creating a lack of boulevards and area for street trees and city landscapes- while cheaper it does not contribute to the charter and ambiance which thereby help contribute to higher quality of life	9/25/2016 11:31 AM
10	I can see the city is trying to improve these as they can. I would be more concerned about the tank traps in the streets. I have lived in Moontown for over 4 years and the city hasn't fixed or repaired the street in all this time.	9/24/2016 4:41 PM
11	Tree and bushes overhang many sidewalks during the summer. In the winter, ice and snow are not shoveled by home owners making the sidewalks very slippery and treacherous.	9/22/2016 1:04 PM
12	Some sidewalks are in poor shape. The one in front of my house on Montana was damaged by big trucks when they repaved Montana and has never been fixed by the city. I was willing to help with the cost but have never heard again.	9/22/2016 10:28 AM
13	There are not enough sidewalks in the city.	9/14/2016 9:41 AM
14	I feel as though there should be curbing and sidewalks throughout all of the city streets. Too many people walk through our neighborhoods and they are forced to walk in the street.	9/13/2016 7:47 AM
15	There are very few sidewalks, putting people in harms way on streets the condition was typically overgrown with weeds. I do not know of any trails in the city.	9/12/2016 10:16 PM
16	Some of these are very dilapidated.	9/12/2016 6:46 PM
17	Expand JFK park trail toward sewer road if possible	9/12/2016 12:03 PM
18	not many sidewalks in city	9/12/2016 10:20 AM
19	need more sidewalks	9/12/2016 10:16 AM
20	Doggie bag dispensers in JFK trails	9/11/2016 8:01 PM
21	Most sidewalks other than the new ones on Main Street are in poor shape, at best.	9/10/2016 12:25 PM
22	Better side walks on main street	9/8/2016 7:32 PM
23	There are several areas around the city where I walk that lack sidewalks. It would be nice to have some. For example, I don't think Harrison St. between Main and Groschell has sidewalks.	9/8/2016 1:47 PM
24	I would love to see a sidewalk continue on East Main street all the way to Lake Helena Dr. So many children walk on the side of the road there.	9/8/2016 8:40 AM

Q4 How satisfied are you with the street snow removal?

Answered: 45 Skipped: 2



Answer Choices	Responses
Very Satisfied	22.22% 10
Somewhat Satisfied	37.78% 17
Neutral	8.89% 4
Somewhat Dissatisfied	28.89% 13
Very Dissatisfied	2.22% 1
Total	45

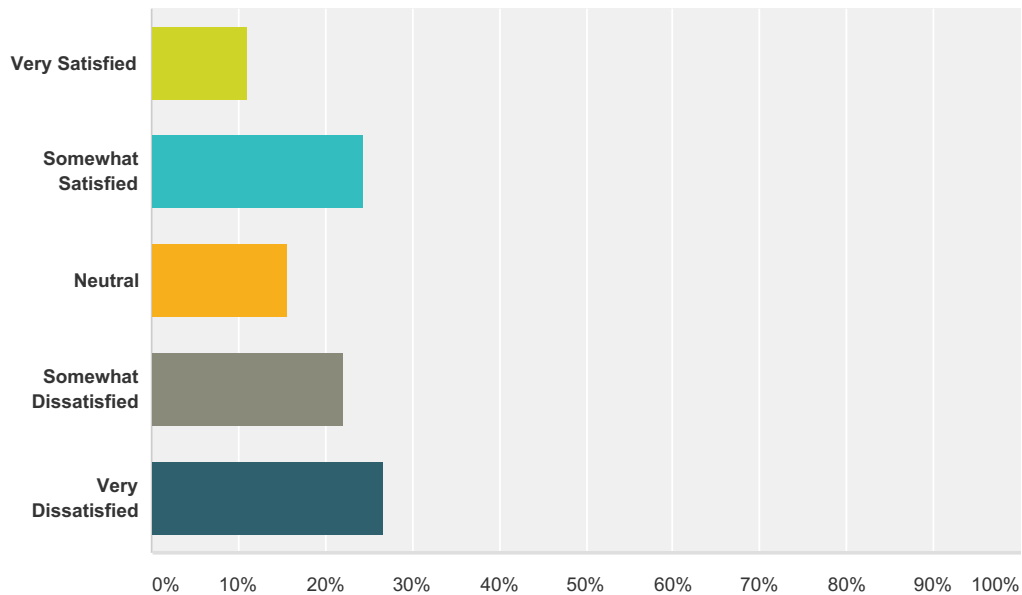
#	What suggestions for snow removal do you have?	Date
1	During heavy snow season alleys need to be plowed more often.	10/19/2016 1:15 PM
2	Could be better	10/5/2016 1:04 PM
3	Do some plowing on side streets when they are slushy.	10/5/2016 12:54 PM
4	should plow & remove main street business district ROW snow	9/29/2016 11:43 PM
5	Public Works does a great job.	9/29/2016 4:25 PM
6	Overall this is done efficiently- again lack of side walks prevent mobility for youth and elderly from having safe and convenient passage in the winter months	9/25/2016 11:50 AM
7	There is no snow removal and we have been lucky with light snows.	9/24/2016 4:55 PM
8	It takes days for some snow removal on the side streets and then the ice and snow builds up so bad it is very hard to drive anything other than a four wheel drive vehicle.	9/22/2016 1:14 PM
9	The plows throw all the snow near and up on the sidewalk so it is almost impossible to shovel or park. Couldn't they plow close to the sidewalk and push the snow to the end of the street?	9/22/2016 10:34 AM

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10	Intersection at Main Street and Montana Avenue: gets icy from all the traffic and could use sand. Intersection of Montana Avenue and Hwy 12: Running the plow at this intersection after a lot of traffic has kicked up snow and slush; sometimes it is difficult to get thru especially when traffic builds up North of the intersection.	9/19/2016 9:07 PM
11	Side streets are never done	9/14/2016 2:54 PM
12	I understand that it is very difficult to do snow removal when there are not curb and gutter systems and with so much parking on the street. I guess address those issues would like improve the snow removal.	9/14/2016 10:26 AM
13	I live on Riggs which is an emergency snow route. It rarely gets plowed. And when it does, it gets plowed right into the parked cars making it difficult to get in and out when the snow is deep. I am satisfied, however, with the removal on Main Street.	9/13/2016 7:50 AM
14	Typically the snow is packed into ice then plowed. Plowing while snow occurs or shortly thereafter would improve this problem.	9/12/2016 10:24 PM
15	You don't plow in moon town at all	9/11/2016 7:32 PM
16	No consistency in removing snow.	9/10/2016 12:29 PM
17	Snow removal on N Kalispell is horrible. They plow the snow to the side of the roads, there a no sidewalks. The kids walking end up soaking wet by the time they get to school. The snow removal also blocks driveways. They aren't considerate of our elderly neighbors.	9/8/2016 7:36 PM
18	I see a lot of personal driveways being plowed with city trucks.	9/8/2016 12:07 PM

Q5 How satisfied are you with the condition of the pavement on roads and streets?

Answered: 45 Skipped: 2



Answer Choices	Responses
Very Satisfied	11.11% 5
Somewhat Satisfied	24.44% 11
Neutral	15.56% 7
Somewhat Dissatisfied	22.22% 10
Very Dissatisfied	26.67% 12
Total	45

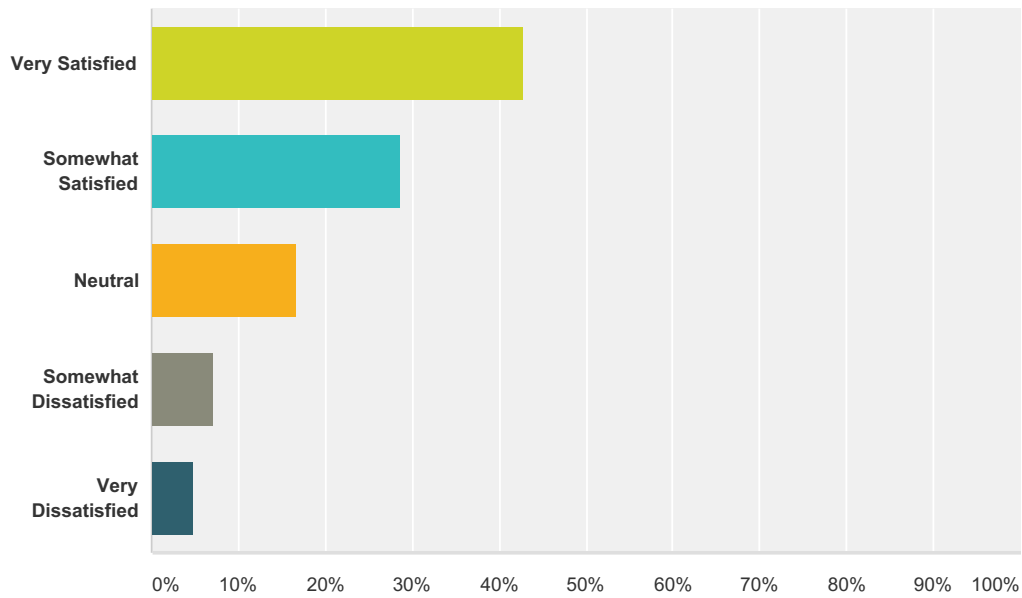
#	What suggestions for road projects do you have?	Date
1	Maybe chip sealing versus asphalt paving.	10/19/2016 1:15 PM
2	Doing job on getting them in shape.	10/19/2016 1:11 PM
3	Repair holes	10/5/2016 1:45 PM
4	There are a lot of places where pavement is broken due to water sitting, street sweeper/1 time around would be nice.	10/5/2016 1:32 PM
5	& Alley's. Bump, Bump, Bump in alleys. Right of ways very weedy.	10/5/2016 1:04 PM
6	Need funding source to better maintain what we have better & pave those unpaved	9/29/2016 11:43 PM
7	Can tell the city has done a lot of work in the last few years.	9/29/2016 4:25 PM
8	streets are well maintained overall- there are places were resurfacing is needed- it seems that in the past 5 years street maintenance has improved	9/25/2016 11:50 AM
9	The city streets have been a disaster for at least 20 years. Hot or cold patch is only a temporary fix and a waste of time and money. Chip seal is low cost and effective if done when the weather is hot, and vehicles move slowly until the chip seal sets up.	9/24/2016 4:55 PM
10	Pave streets and don't just fill in the potholes.	9/22/2016 1:14 PM

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11	They are very bumpy..have been patched so much they need to be totally redone	9/22/2016 10:34 AM
12	There is always going to be some issues.	9/21/2016 2:13 PM
13	East Helena has many streets that need attention...fixing potholes, repaving, etc.	9/19/2016 9:07 PM
14	the roads are in need of repair and I believe paving the entire street (rather than just the driving lanes) would be beneficial and improve the property value and appeal of the city.	9/14/2016 10:26 AM
15	The streets other than Main Street all need to be repaved.	9/13/2016 7:50 AM
16	There appears to be a complete lack of forethought on draining water away from streets so it freezes and breaks the roads and sidewalks apart. The same problem allows weeds and plants to root and start undermining road and sidewalk construction. MAINTAINING THE ROADS WE HAVE IS BETTER THAN HAVING TO RECONSTRUCT THEM AFTER THEY FALL APART FROM NEGLECT!	9/12/2016 10:24 PM
17	Only projects that efficiently use available funds	9/12/2016 8:35 PM
18	Improvements have been great so far, please continue	9/12/2016 12:09 PM
19	streets in bad need of repair and nothing being done to preserve the streets we have	9/12/2016 10:23 AM
20	Occasional sweeping along Porter street along Kyote equipment rental where gravel accumulates near post office	9/11/2016 8:05 PM
21	You only fixed the holes that are up by the rodeo grounds and left the rest.	9/11/2016 7:32 PM
22	The streets in East Helena are in very poor shape. The pot holes have patches that have patches that have patches. Extremely poor shape, with ZERO maintenance.	9/10/2016 12:29 PM
23	There are a lot of pot holes and big dips that gather a ton of water.	9/8/2016 7:36 PM
24	Chip sealing doesn't stay good after the winter months these main streets like valley Dr. And Wylie dr.	9/8/2016 12:07 PM

Q6 How satisfied are you with the wastewater services?

Answered: 42 Skipped: 5

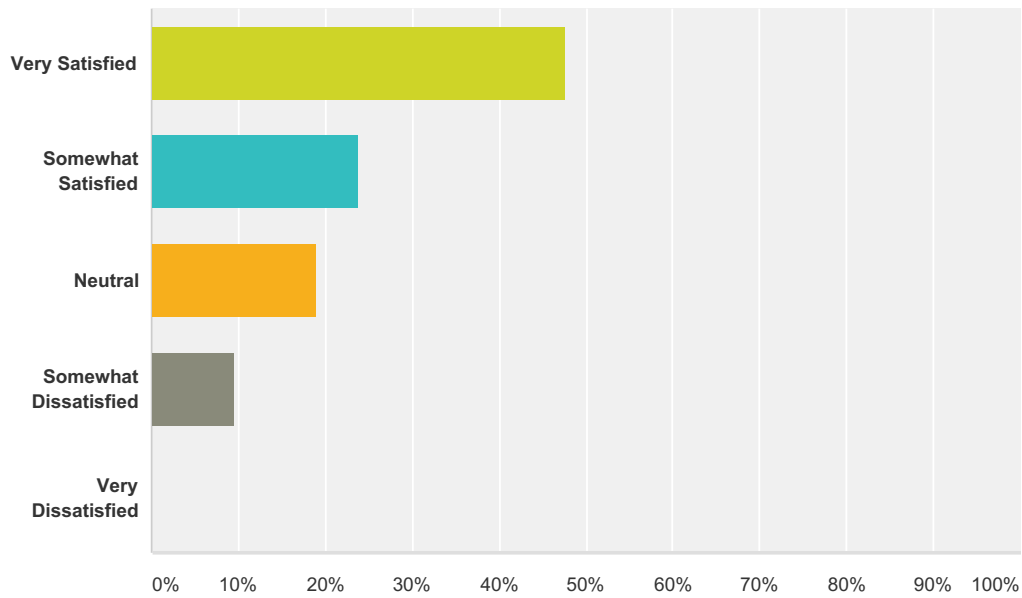


Answer Choices	Responses	
Very Satisfied	42.86%	18
Somewhat Satisfied	28.57%	12
Neutral	16.67%	7
Somewhat Dissatisfied	7.14%	3
Very Dissatisfied	4.76%	2
Total		42

#	What suggestions for wastewater services do you have?	Date
1	Should have fought metal removal.	10/19/2016 1:11 PM
2	Cost too much.	10/19/2016 12:49 PM
3	As long as it does not back up into any basement like it did in 1985-I'm ok with what is being done. Using a generator when there is a power outage to the lift station.	10/5/2016 1:45 PM
4	The biggest problem for me personally is roots in pipes every fall.	10/5/2016 12:54 PM
5	Maintain & upgrade existing system for longevity	9/29/2016 11:43 PM
6	Pump stations need to be replaced as they are unsightly and the city charges too much for city residents.	9/24/2016 4:55 PM
7	Too expensive!	9/12/2016 7:08 PM

Q7 How satisfied are you with the water service and quality?

Answered: 42 Skipped: 5

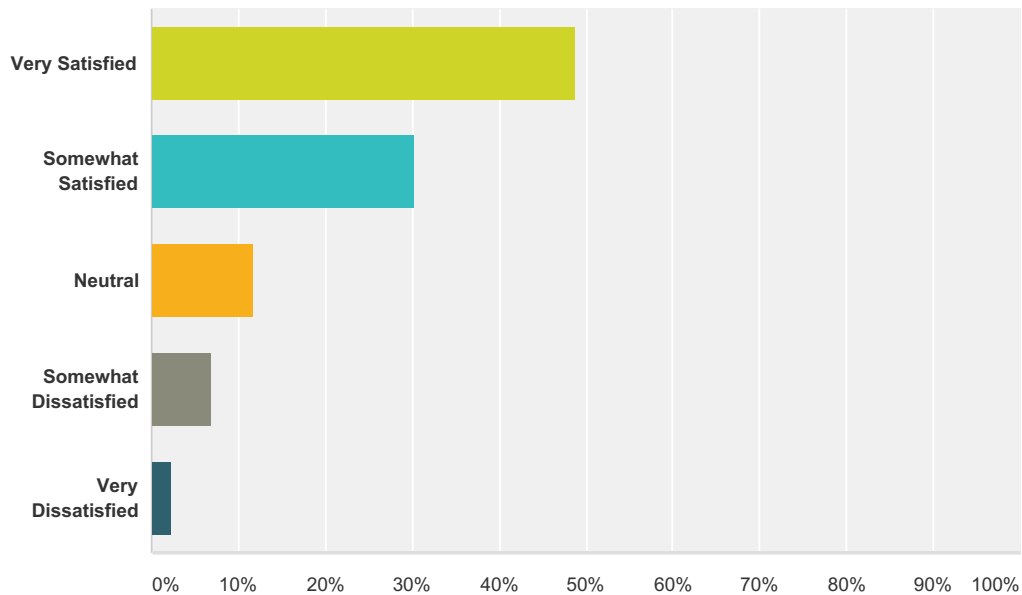


Answer Choices	Responses
Very Satisfied	47.62% 20
Somewhat Satisfied	23.81% 10
Neutral	19.05% 8
Somewhat Dissatisfied	9.52% 4
Very Dissatisfied	0.00% 0
Total	42

#	What suggestions for water service do you have?	Date
1	Cost too much.	10/19/2016 12:49 PM
2	Excellent water.	10/5/2016 12:54 PM
3	Water doesn't taste good. We filter our drinking water that comes out of the tap at home.	10/5/2016 12:45 PM
4	Possibly develop another water source.	9/29/2016 11:43 PM
5	Water quality is questionable. I filter everything due to occasional smell and turbidity in the water.	9/24/2016 4:55 PM
6	Too expensive!	9/12/2016 7:08 PM
7	TOO EXPENSIVE	9/12/2016 10:06 AM

Q8 How satisfied are you with the solid waste (garbage) collection services?

Answered: 43 Skipped: 4



Answer Choices	Responses
Very Satisfied	48.84% 21
Somewhat Satisfied	30.23% 13
Neutral	11.63% 5
Somewhat Dissatisfied	6.98% 3
Very Dissatisfied	2.33% 1
Total	43

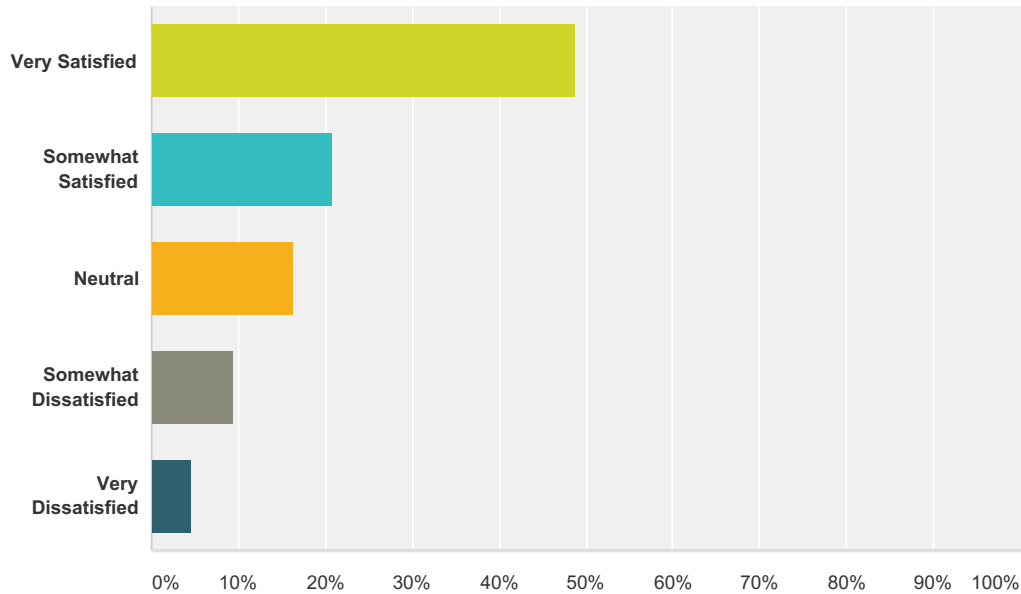
#	What suggestions for solid waste (garbage) collection do you have?	Date
1	Please have summer regular pick up (once a month) of yard bagged debris left in alley for senior citizens.	10/5/2016 1:45 PM
2	The young man doing the pick up on Thursdays is wonderful.	10/5/2016 1:04 PM
3	The recycling bins are a sham. Very hard to get items in the bins which have small holes over your head and they only take items which pacific steel will for for anyway. I would love to see a curbside recycling like in Helena where people can pay a subsidized \$ a month for Helena Recycling services.	10/5/2016 12:54 PM
4	Would prefer going back to alley pickup	9/29/2016 11:43 PM
5	Thank you for moving to the standardized trash receptacles- I remain frustrated with the inefficient recycling options in our community - however I do appreciate the bins located at city hall -	9/25/2016 11:50 AM
6	Garbage service seems to be reliable most of the time. Occasionally the operator spills some garbage. If that happens, they should get out and pick it up. Some neighbors overload their garbage.	9/24/2016 4:55 PM
7	would be nice if they would pick up from the alley though	9/22/2016 10:34 AM
8	I would like to see the garbage collection move to the alleys so we can remove the garbage cans from the street as most people don't have a place to put them out of sight.	9/13/2016 7:50 AM

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9	More recycling could reduce the amount of trash that has to go to the landfill. Single stream or even sorted recycling pickup would be preferable to having to haul m 2/3 of my recycling/trash elsewhere.	9/12/2016 10:24 PM
10	No notification of rescheduling when date lands on a holiday.	9/12/2016 7:08 PM
11	It sucks that we can't have a bigger can, or multiple cans. A family of 6 creates a lot of trash... and going to the dump isn't always an easy thing.	9/12/2016 6:50 PM
12	Sometimes weeks are skipped due to holidays, occasionally pickup has been missed twice in a row. When this happens, refund should be given to those whose pick up was missed. Additionally, if the collectors are not satisfied with where the can sits, they just skip it.	9/12/2016 10:06 AM
13	Would like to see recycling containers phased in	9/11/2016 8:05 PM
14	There needs to be a nearer facility to get rid of yard waste like grass clippings and tree branches.	9/10/2016 12:29 PM

Q9 If you have had any direct contact with City employees over the past year, how satisfied were you with the quality of service received from the employee?

Answered: 43 Skipped: 4



Answer Choices	Responses
Very Satisfied	48.84% 21
Somewhat Satisfied	20.93% 9
Neutral	16.28% 7
Somewhat Dissatisfied	9.30% 4
Very Dissatisfied	4.65% 2
Total	43

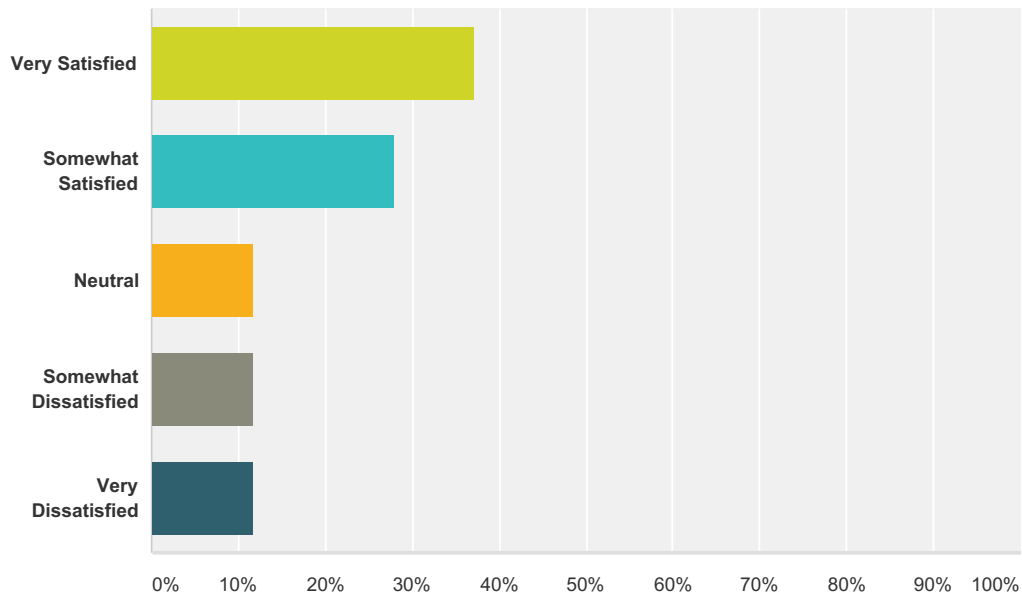
#	What suggestions for better service do you have?	Date
1	Community decay issues need to be addressed. Weed control needs to be addressed.	10/19/2016 1:15 PM
2	I have made a point to talk to them when they are in my neighborhood and to thank them for the work they do.	10/5/2016 1:45 PM
3	Better street weeds are terrible, nothing has been done-now too late-there will be more next year.	10/5/2016 1:32 PM
4	Police Officers are unapproachable, most of them seem to try to intimidate.	9/29/2016 4:25 PM
5	The city engineer (under contract) that has been assisting with the zoning law revision has been very helpful and responsive- thanks for addressing these outdated ordinances that seemed to have been copy and pasted from some other community originally	9/25/2016 11:50 AM
6	The city police continue to make excuses for misbehavior by adults who continue to get away with bullying because of no camera. I would suggest the police be around weekday evenings when Levi Kershaw comes home from American Chemet and flies around the corner and revs up his four wheeler just to purposefully bother me. This is foolishness.	9/24/2016 4:55 PM
7	I'm always impressed with the caliber of employees the city employees	9/21/2016 2:13 PM

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8	Glad to see the improvement in office demeanor :) keep it up	9/15/2016 8:53 AM
9	The police department is awesome.	9/8/2016 9:30 AM

Q10 How satisfied are you with the level of police protection?

Answered: 43 Skipped: 4



Answer Choices	Responses
Very Satisfied	37.21% 16
Somewhat Satisfied	27.91% 12
Neutral	11.63% 5
Somewhat Dissatisfied	11.63% 5
Very Dissatisfied	11.63% 5
Total	43

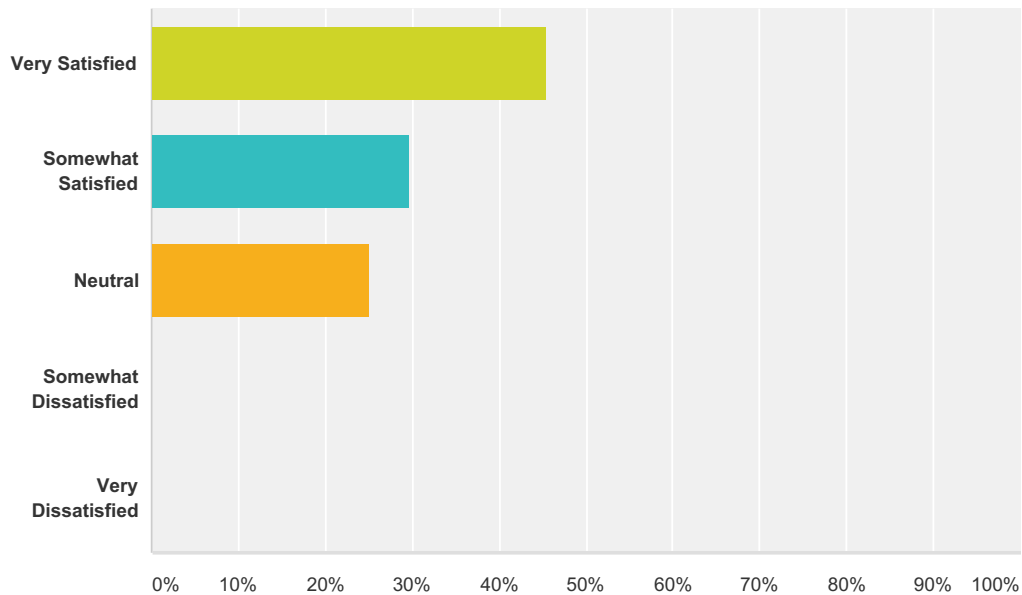
#	What suggestions for better police protection do you have?	Date
1	Get them to do there job, enforce the law.	10/19/2016 1:11 PM
2	Feeling vulnerable since the EH police have started hitting people.	10/19/2016 12:42 PM
3	It would greatly help to know our officers by having a community meet and greet to establish a good line of communication with East Helena citizens. The importance of their job should be shared and appreciated.	10/5/2016 1:45 PM
4	There is none-Main Street is full of u-turns, speeding on side streets, running of stop signs 25 mph too fast for residential.	10/5/2016 1:32 PM
5	Never see a police car or policeman go down streets.	10/5/2016 1:04 PM
6	Police officers & police chief I have dealt with have been helpful and professional. Have had several dealings where Robert responded and he was professional, helpful & kind. Police Chief also very professional & responsive. Others have been okay too.	10/5/2016 12:45 PM
7	Speeding is a major problem & vandalism is disappointing. Seems if ALL our police officers patrolled the streets it wouldn't be so bad. Only ever see the really young officer driving around and pulling people over.	9/29/2016 4:25 PM

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8	Police have always been responsive to our calls which is appreciated (the bad press we got in the last few weeks is however an embarrassment to our community)- while I understand that there are bigger issues such as drugs and violent crimes that the police force must deal with, enforcement of city ordinance is also important to maintain the quality of life in the community - allowing the tree service company to blatantly violate zoning ordinances for as long as they have is unacceptable it contributes to a general attitude that "anything goes"	9/25/2016 11:50 AM
9	I already mentioned all of the scams the neighbors have pulled in the last 4 + years in order to try and cause me to strike out. Well it hasn't worked and God knows who they are and what they have done. They might not get caught in this world. But they will be held accountable when physically leaving this world.	9/24/2016 4:55 PM
10	Police FLAT OUT need to patrol Kalispell and Clinton area .. especially during days of heavy traffic at the middle school. That stop sign is ran day in and day out and god forbid someone hits a kid. Even on days when events are being held at the school by people in Helena - it needs to be paid attention to. The stop sign is not only "ran" by usually at a high rate of speed since it's a straight road.	9/12/2016 6:50 PM
11	Since we are a small town, it would be nice if officers stopped to chat on occasion with folks who are outside, in a community policing sort of manner. Hopefully this would build more effective community-police relationships.	9/12/2016 10:06 AM
12	Really helpful and courteous folks.	9/8/2016 9:30 AM

Q11 How satisfied are you with the level of fire protection?

Answered: 44 Skipped: 3

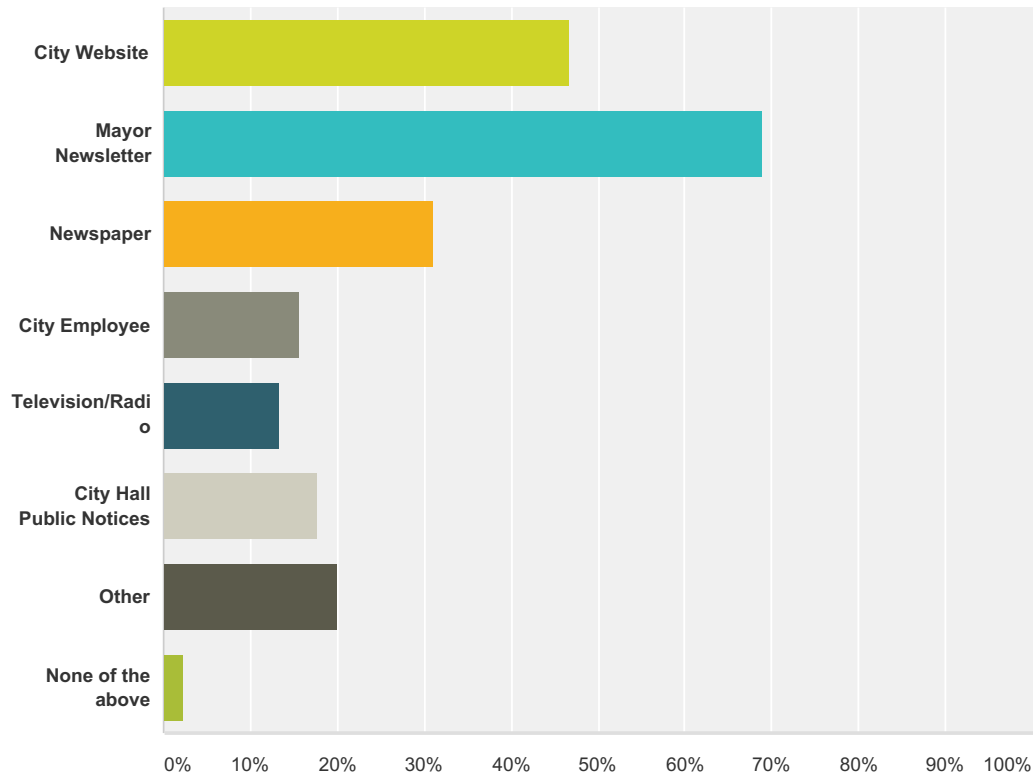


Answer Choices	Responses
Very Satisfied	45.45% 20
Somewhat Satisfied	29.55% 13
Neutral	25.00% 11
Somewhat Dissatisfied	0.00% 0
Very Dissatisfied	0.00% 0
Total	44

#	What suggestions for better fire protection do you have?	Date
1	They are spoiled.	10/19/2016 1:11 PM
2	A new station like East Valley FD has! EH citizens need to know the great importance of the dedicated commitment of these volunteers- who they are and what they do as first responders by a meet and greet (the yearly Xmas stroll is a start)	10/5/2016 1:45 PM
3	They are Awesome & have saved many family members lives	9/29/2016 4:25 PM
4	Never see the fire department painting or testing fire hydrants. When I was a kid. This was a routine for all fire departments with hydrants. They don't do much good if the fire department shows up and they can't find them or they aren't working. The one across the street hasn't been painted or checked in some time.	9/24/2016 4:55 PM
5	I have not needed it, but I'm sure they work hard and do a good job.	9/12/2016 6:50 PM
6	Occasional open house at fire dept?	9/12/2016 10:06 AM
7	I would say that I am satisfied. However, it is difficult to know how well the fire protection is for sure, given I have not had a fire near my residence.	9/8/2016 1:51 PM

Q12 What is your preferred method of obtaining information about what is going on in East Helena (check all that apply)?

Answered: 45 Skipped: 2



Answer Choices	Responses
City Website	46.67% 21
Mayor Newsletter	68.89% 31
Newspaper	31.11% 14
City Employee	15.56% 7
Television/Radio	13.33% 6
City Hall Public Notices	17.78% 8
Other	20.00% 9
None of the above	2.22% 1
Total Respondents: 45	

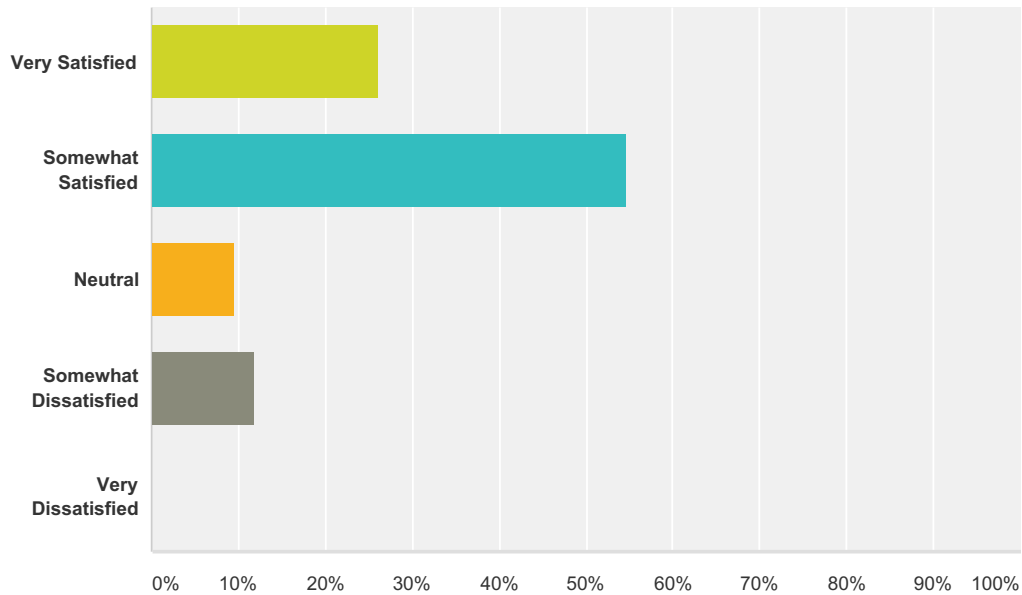
#	If other or none of the above, where do you obtain information about what is going on in East Helena?	Date
1	Don't have a computer	10/5/2016 1:45 PM
2	By mail & website work well.	10/5/2016 12:45 PM
3	citizens need to be better informed of cities issues and on goings.	9/29/2016 11:43 PM

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4	word of mouth which is usually bad about our Police force.	9/29/2016 4:25 PM
5	Would be nice to have an East Helena News section in the IR	9/22/2016 10:34 AM
6	Notes on the water/sewer bill.	9/19/2016 9:07 PM
7	Email list would be wonderful	9/12/2016 7:08 PM
8	Email would be great.	9/12/2016 6:50 PM
9	Miss the hard copy Prickley Pear Junction to keep updated	9/12/2016 12:09 PM
10	email	9/8/2016 8:45 PM
11	Facebook	9/8/2016 7:36 PM
12	The use of news media.	9/8/2016 12:07 PM
13	I would love to follow an East Helena city Facebook page!	9/8/2016 8:42 AM

Q13 Overall, how satisfied are you with the services the City provides with your City tax dollars?

Answered: 42 Skipped: 5



Answer Choices	Responses
Very Satisfied	26.19% 11
Somewhat Satisfied	54.76% 23
Neutral	9.52% 4
Somewhat Dissatisfied	11.90% 5
Very Dissatisfied	0.00% 0
Total Respondents: 42	

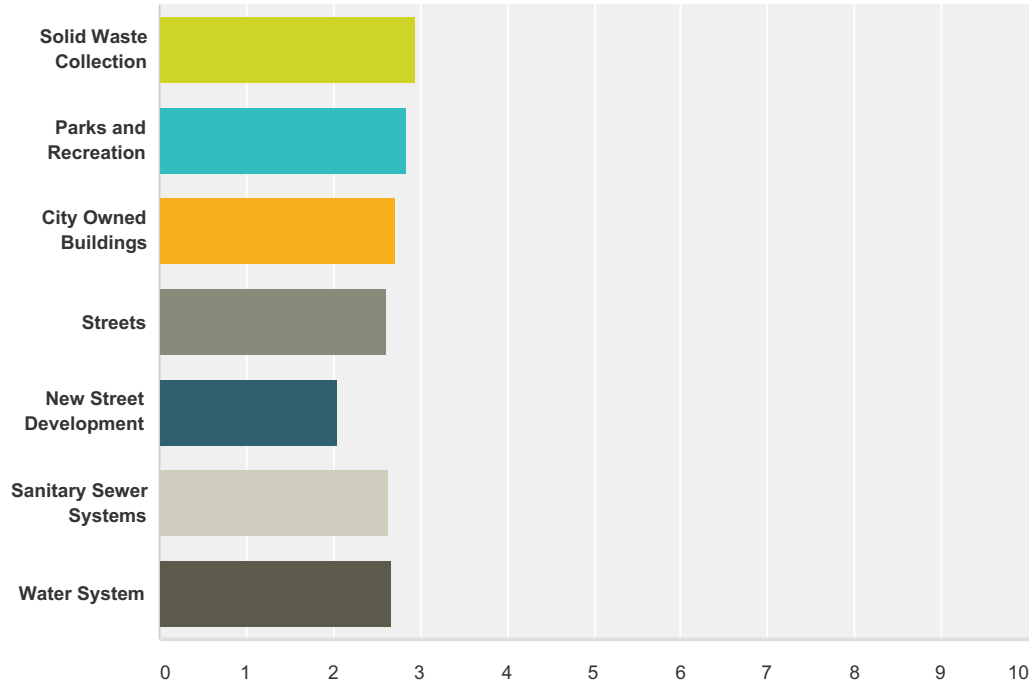
#	What suggestions for better services do you have?	Date
1	More transparency on projects that need fixed.	10/19/2016 1:15 PM
2	Water and sewer too expensive.	10/19/2016 12:49 PM
3	Weed removal is for the birds. The fence along HWY 12 is full of weeds as well as the alleys. Businesses are the worst. Build a sound barrier wall between EH & HWY 12.	10/19/2016 12:42 PM
4	A yearly newsletter informing residents what it is costing EH residents to operate the City-what are needed improvements, etc.	10/5/2016 1:45 PM
5	Better police	10/5/2016 1:32 PM
6	Satisfied but wish for more.	10/5/2016 12:54 PM
7	amazing without raising taxes	9/29/2016 11:43 PM
8	A lot of good things have happened in last few years but we should save money and disassemble our Police Dept.	9/29/2016 4:25 PM
9	Sewer and water charges are too excessive. If the city is going to charge the residents then Asarco owes the city the removal of all the slag it said would be removed over 30 years ago.	9/24/2016 4:55 PM

City of East Helena Capital Improvements Plan Survey

10	Maintain infrastructure such as roads, water and sewer mains with preventative maintenance instead of just fixing it when it is broken.	9/22/2016 1:14 PM
11	I would like to be able to pay my water/sewer bill with an electronic check.	9/19/2016 9:07 PM
12	The level of my satisfaction is a result of transparency to know exactly where and how much of the dollars are spent.	9/14/2016 10:26 AM
13	I WOULD LIKE TO BE ABLE TO PAY MY WATER/SEWER/TRASH BILL ONLINE!	9/12/2016 10:24 PM
14	Efficient use of funds and limiting spending	9/12/2016 8:35 PM
15	I don't even know which things my taxes go to.	9/12/2016 7:08 PM
16	Spend money by fixing the problems not doing a temporary fix and calling it good.	9/8/2016 12:07 PM

Q14 When thinking about Municipal facilities and services, do you think spending is:

Answered: 42 Skipped: 5



	Don't Know	Too Much	Too Little	About Right	Total	Weighted Average
Solid Waste Collection	30.95% 13	4.76% 2	2.38% 1	61.90% 26	42	2.95
Parks and Recreation	28.57% 12	2.38% 1	26.19% 11	42.86% 18	42	2.83
City Owned Buildings	28.57% 12	9.52% 4	23.81% 10	38.10% 16	42	2.71
Streets	28.57% 12	0.00% 0	52.38% 22	19.05% 8	42	2.62
New Street Development	57.14% 24	0.00% 0	23.81% 10	19.05% 8	42	2.05
Sanitary Sewer Systems	38.10% 16	9.52% 4	2.38% 1	50.00% 21	42	2.64
Water System	35.71% 15	9.52% 4	7.14% 3	47.62% 20	42	2.67

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Q15 On a scale from 1 to 10, how would you rate the City of East Helena as a place to live? (1 being poor quality of life, 10 being a good quality of life) Why?

Answered: 43 Skipped: 4

#	Responses	Date
1	5 - Police & Fire	10/19/2016 1:12 PM
2	9 - Small Town atmosphere. Not much traffic.	10/19/2016 12:51 PM
3	4	10/19/2016 12:44 PM
4	8	10/5/2016 2:06 PM
5	7	10/5/2016 2:02 PM
6	5-When I first moved to EH 48+ years ago (from Helena) it was a warm and friendly community-neighbors new each other (old & young) & communicated face to face. That is gone now and I feel very scared and insecure! Unsafe and alone as a senior citizen.	10/5/2016 1:59 PM
7	It used to be very good-clean, and police protected now it is dirty full of weeds and nothing enforced.	10/5/2016 1:35 PM
8	Was the best place to live years ago, but now not good. This town is a mess-garbage on porches-junk cars in yards.	10/5/2016 1:11 PM
9	8-Friendly, open, good schools, sense of community.	10/5/2016 12:58 PM
10	8	10/5/2016 12:49 PM
11	10-Close to everything needed.	10/5/2016 12:36 PM
12	7, needs row cleanup, needs more citizen involvement, needs better tax base. Needs more community gatherings I like close to Helena but not in Helena	9/29/2016 11:49 PM
13	8	9/29/2016 4:30 PM
14	7	9/25/2016 12:17 PM
15	8	9/25/2016 11:00 AM
16	2	9/24/2016 5:10 PM
17	8. It is a good place to live but needs some improvement. We bought a house that needs to have the yard cleaned up if we are going to raise a family. We were under the assumption it had been remediated but it did not. We may not stay in our current house if we do decide to have kids.	9/22/2016 1:22 PM
18	8 as I like a smaller town and I really like the school system	9/22/2016 10:44 AM
19	8 - I wish we put more focus in to our Main Street	9/21/2016 2:16 PM
20	9 (only area of concern is street upkeep)	9/19/2016 9:13 PM
21	8. It's quiet. Good neighbors. When I first moved here, I could get more house for my money. Water is good.	9/15/2016 9:02 AM
22	1	9/14/2016 2:55 PM
23	8. The school system is amazing. The community of people is neighborly and helpful. Benefit of small town feel close to a larger city. However, the city is becoming a bit run down and the city is growing but the local government is struggling to catch up right now.	9/14/2016 10:32 AM
24	8	9/13/2016 8:29 AM
25	10. I love it here. Small town feel. Quiet. Safe.	9/13/2016 7:54 AM
26	6. Nice small town but it's a Superfund site and because of its economy over Helena it harbors an abundance of ignorant people that think the rules do not apply to them.	9/12/2016 10:32 PM
27	8. Good small town feel; nice parks; adequate infrastructure; too many loud dogs	9/12/2016 8:44 PM

City of East Helena Capital Improvements Plan Survey

28	9- because I feel like the community has a lot to offer even though it is a small town.	9/12/2016 7:11 PM
29	8 . . . Mine is mostly being the area where I live. It's high traffic, the middle school is an easy place for miscreants to gather and cause whatever disarray they are planning, etc.	9/12/2016 6:53 PM
30	10 small town atmosphere	9/12/2016 1:36 PM
31	7-quite and clean. Continue developing the right-of-way codes for safety	9/12/2016 12:22 PM
32	10 Has that small town feel. Great school system. a great place to raise children	9/12/2016 10:35 AM
33	8 - Quiet place to live, great schools, small town feel, more affordable real estate.	9/12/2016 10:14 AM
34	9 Love everything about the city, wish it had a unique name rather than sounding like an offshoot of Helena	9/11/2016 8:10 PM
35	8	9/11/2016 7:35 PM
36	7, The need for a community decay ordinance is past due. My property values are decreased by my hoarding neighbor.	9/10/2016 12:33 PM
37	8 not a lot of traffic	9/10/2016 10:51 AM
38	7: there are fewer options out here for food and the ones that are here don't seem to get community support. Assisting in keeping good places to eat, shop and hangout are important.	9/8/2016 8:54 PM
39	7, I feel pretty safe in East Helena, I appreciate seeing the police patrolling. During drive time for school N. Kalispell needs more patrolling, there is a lot of speeding.	9/8/2016 7:42 PM
40	I would rank it as an 8. I am generally happy with the quality of the municipal services. The are around me is nice as well. I would not give it a 10, as I would like more options for things to do around the city, namely around Main Street. However, I doubt this has anything to do with city government.	9/8/2016 2:06 PM
41	I rate 8	9/8/2016 12:20 PM
42	Its a 7 - a good place that might be a great place. Downtown is sort of ugly, but improving. We have a creek. We need a pharmacy.	9/8/2016 9:34 AM
43	9 The schools are wonderful and the neighborhoods feel safe. This is a perfect place to raise my family.	9/8/2016 8:47 AM

City of East Helena Capital Improvements Plan Survey

Q16 In general, what do you feel are the best two features of East Helena?

Answered: 37 Skipped: 10

#	Responses	Date
1	Kennedy Park, City Hall	10/19/2016 1:19 PM
2	The size and location.	10/19/2016 12:51 PM
3	Parks & Walking Trail	10/19/2016 12:44 PM
4	Safe living environment Current City Management	10/5/2016 2:06 PM
5	Close proximity to Helena. Volunteer Fire department first responders.	10/5/2016 1:59 PM
6	Schools Parks	10/5/2016 12:58 PM
7	Friendly Community Hometown Events Historical Character	10/5/2016 12:49 PM
8	drinking water, parks	9/29/2016 11:49 PM
9	Parks and Schools	9/29/2016 4:30 PM
10	Schools and the future opportunities that will come with the reclamation of the Asarco site	9/25/2016 12:17 PM
11	size location	9/24/2016 5:10 PM
12	Small town feel and good school system.	9/22/2016 1:22 PM
13	schools, rodeo, Christmas Stroll	9/22/2016 10:44 AM
14	The school district My neighbors	9/21/2016 2:16 PM
15	our schools and our property taxes	9/19/2016 9:13 PM
16	Residents and it's quietness.	9/15/2016 9:02 AM
17	The schools	9/14/2016 2:55 PM
18	School and friendliness	9/14/2016 10:32 AM
19	schools and small town	9/13/2016 8:29 AM
20	Main Street Eats and the trail along the creek to JFK Park and beyond. Just wish that trail system could be a little longer, but I know the city only owns so much land.	9/13/2016 7:54 AM
21	Economical place to live and overall a nice quiet town.	9/12/2016 10:32 PM
22	Schools; location relative to Helena	9/12/2016 8:44 PM
23	Accessible location and fireworks	9/12/2016 7:11 PM
24	That it's not in Helena and JFK Park.	9/12/2016 6:53 PM
25	parks ?	9/12/2016 1:36 PM
26	City services have greatly improved over the past 5 years	9/12/2016 12:22 PM
27	school system Public safety	9/12/2016 10:35 AM
28	Quality of schools,	9/12/2016 10:14 AM
29	Main street stroll and JFK park	9/11/2016 8:10 PM
30	Small town feel, Police department is great.	9/10/2016 12:33 PM
31	Small town	9/10/2016 10:51 AM
32	Parks and schools	9/8/2016 8:54 PM
33	The schools	9/8/2016 7:42 PM

City of East Helena Capital Improvements Plan Survey

34	We moved to East Helena because of the relatively low cost of housing. That is nice. I also like the ability to get to get to most areas within the city just by walking.	9/8/2016 2:06 PM
35	Community and schools also the people.	9/8/2016 12:20 PM
36	The size of the town and the people. Also the creek.	9/8/2016 9:34 AM
37	The schools and the parks.	9/8/2016 8:47 AM

City of East Helena Capital Improvements Plan Survey

Q17 Looking at the next 10 years, what do you think is the single most important problem facing East Helena?

Answered: 41 Skipped: 6

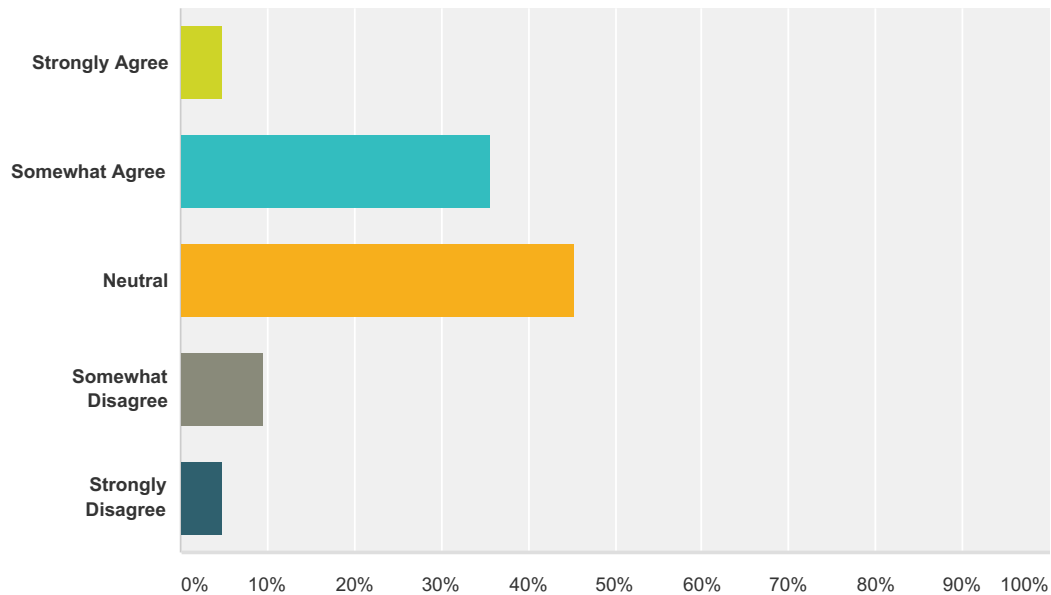
#	Responses	Date
1	Parking because of population growth.	10/19/2016 1:19 PM
2	Zoning	10/19/2016 1:12 PM
3	Flooding	10/19/2016 12:51 PM
4	Drugs & Crime	10/19/2016 12:44 PM
5	Streets & Roads	10/5/2016 2:06 PM
6	More people-more problems-less community cohesiveness. Growth causing increased traffic & contributing to a poorer quality of life (anxiety and stress).	10/5/2016 1:59 PM
7	law enforcement need a chief who will do something.	10/5/2016 1:35 PM
8	The creek looks like a jungle.	10/5/2016 1:11 PM
9	That darn slag pile but apparently nothing can be done. It will continue to be a drag on economic development and residential development	10/5/2016 12:58 PM
10	Parking issues; keeping community alive from deteriorating, yet preserving historical character. Cleaning up Asarco mess is also huge.	10/5/2016 12:49 PM
11	Subdivisions	10/5/2016 12:36 PM
12	creek icing	9/29/2016 11:49 PM
13	Crime	9/29/2016 4:30 PM
14	Growth outside our city limits and pressure on our schools to respond	9/25/2016 12:17 PM
15	Urban decay	9/25/2016 11:00 AM
16	lead and slag pollution	9/24/2016 5:10 PM
17	Overcrowding in the school system	9/22/2016 1:22 PM
18	growth of subdivisions surrounding the town	9/22/2016 10:44 AM
19	Getting out from underneath the stigma left by Asarco	9/21/2016 2:16 PM
20	Keeping it an affordable place to live and raise families.	9/19/2016 9:13 PM
21	Roads. With the influx of building, probably enough water.	9/15/2016 9:02 AM
22	Schools	9/14/2016 2:55 PM
23	Potential need for local government and local services growth due to population increase.	9/14/2016 10:32 AM
24	Our streets and the disrepair of the older homes. Our current zoning makes it very difficult for someone to put an addition on their homes. Trust me, I went through it.	9/13/2016 7:54 AM
25	Maintaining infrastructure.	9/12/2016 10:32 PM
26	need a High School	9/12/2016 8:44 PM
27	Schools	9/12/2016 7:11 PM
28	Crime Control	9/12/2016 6:53 PM
29	maintaining services at an affordable rate	9/12/2016 1:36 PM
30	Increasing population and building effects on city servicess	9/12/2016 12:22 PM
31	Streets	9/12/2016 10:35 AM

City of East Helena Capital Improvements Plan Survey

32	Ever growing population without infrastructure in place to support the growth. Would like to see East Helena put much stronger zoning restrictions in place. While the increase in population does increase the tax base, it also negatively impacts the small town quality of our community.	9/12/2016 10:14 AM
33	Growth, seems we have more kids roaming the streets this summer looking for something to do, as they grow into teens, expecting increases in vandalism and property crimes, need to meet needs of law enforcement and community policing	9/11/2016 8:10 PM
34	Local funding for infrastructure; i.e. Street maintenance.	9/10/2016 12:33 PM
35	Grading the alleys	9/10/2016 10:51 AM
36	The lack of a high school affects our ability to grow into a stronger community. Without our own high school, we can't continue to grow with businesses, people or community support.	9/8/2016 8:54 PM
37	The overcrowding of the schools.	9/8/2016 7:42 PM
38	I cannot think of any single issue facing the city. As long as the city continues to provide the same level of services at their current costs, I will be happy with the city. That being said, I probably would not mind the possibility of a high school (depending on the cost).	9/8/2016 2:06 PM
39	I strongly think the road behind evms will be an issue because I have seen a lot of kids trying to cross that street and almost get hit by motorists and that street needs to have cross walks and patrolled during morning and afternoon hours.	9/8/2016 12:20 PM
40	Funding long term maintenance of streets and facilities.	9/8/2016 9:34 AM
41	school overcrowding	9/8/2016 8:47 AM

Q18 Looking at the next 10 years, please indicate the extent to which you agree or disagree with each of the following as they apply to East Helena?East Helena should focus on equipment projects? (machinery, vehicles, furniture for facilities, etc.)

Answered: 42 Skipped: 5



Answer Choices	Responses
Strongly Agree	4.76% 2
Somewhat Agree	35.71% 15
Neutral	45.24% 19
Somewhat Disagree	9.52% 4
Strongly Disagree	4.76% 2
Total	42

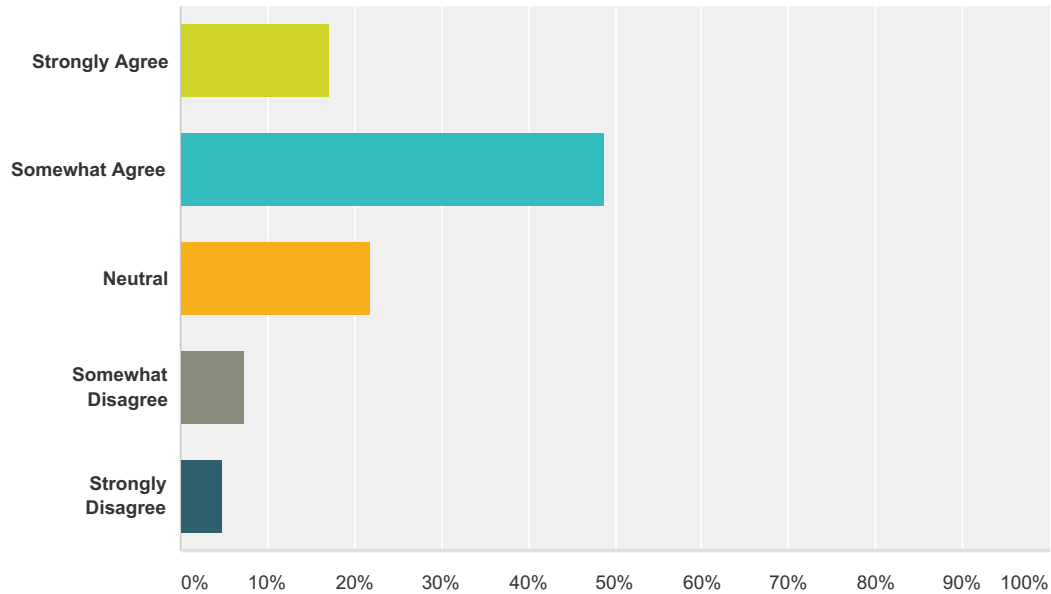
#	What suggestions for equipment projects do you have?	Date
1	Machinery and vehicles if the need is based on safety issues.	10/19/2016 1:19 PM
2	Fix the flooding problem.	10/19/2016 12:51 PM
3	Don't have a clue what is needed.	10/5/2016 1:59 PM
4	Alleys	10/5/2016 1:11 PM
5	PWD vehicles, dump truck, plow truck, garbage truck, service truck, lawn equipment, boom fork lift. car for city staff	9/29/2016 11:49 PM

City of East Helena Capital Improvements Plan Survey

6	This questions all require more information to provide a thoughtful response- I feel that to answer these I need more information for instance for equipment what are the current equipment needs, equipment condition, lease vs purchase options etc I would need to know much more information before I would feel that I could prioritize between the subjects listed in questions 18-25- I understand that none of this is easy and there are limited funds to work with... asking these questions in this type of survey may only set unreasonable expectations- I can't honestly answer 26 until I know what the deficiencies or what new programs would look like that increased taxes would pay for	9/25/2016 12:17 PM
7	Not sure what you mean by equipment projects. Buying stuff probably won't solve anything	9/24/2016 5:10 PM
8	Update fire and police equipment as needed, keep updating street maintenance equipment as needed.	9/22/2016 1:22 PM
9	I don't know the condition of what we currently have but we will always need reliable police vehicles, snow plows, garbage trucks, etc.	9/19/2016 9:13 PM
10	Snow removal equipment	9/12/2016 10:32 PM
11	don't know what city needs	9/12/2016 10:35 AM
12	Need more stores and restaurants and hotels to increase East Helena revenue.	9/8/2016 12:20 PM

Q19 East Helena should focus on facility building projects? (fire hall reconstruction, community center, senior center, City facilities, etc.)

Answered: 41 Skipped: 6



Answer Choices	Responses
Strongly Agree	17.07% 7
Somewhat Agree	48.78% 20
Neutral	21.95% 9
Somewhat Disagree	7.32% 3
Strongly Disagree	4.88% 2
Total	41

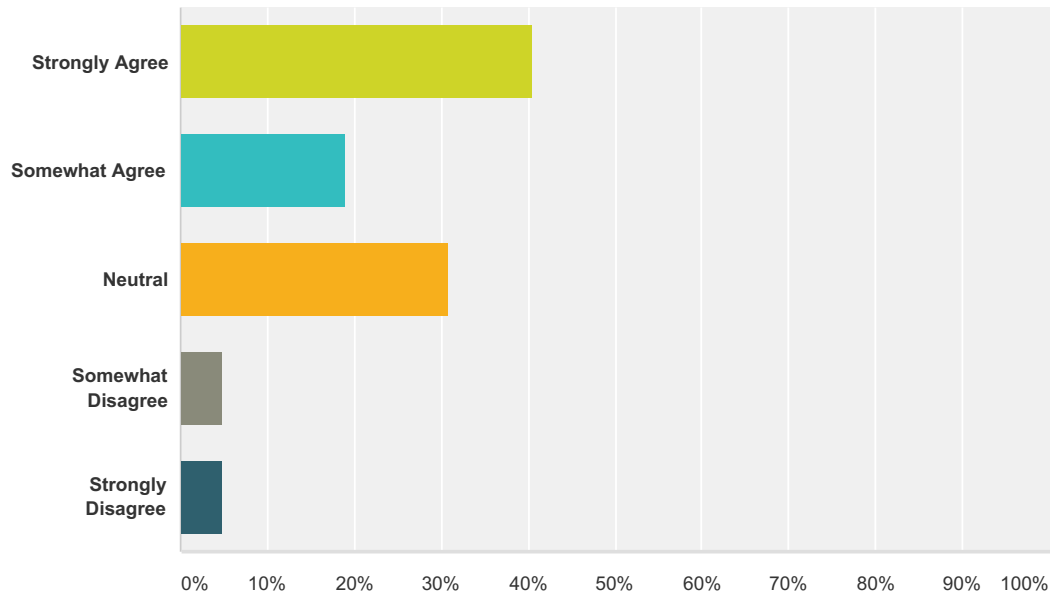
#	What suggestions for facility or building projects do you have?	Date
1	Maybe some vacated building can be turned into community/senior centers.	10/19/2016 1:19 PM
2	A new fire station (like East Valley VFD) - not an addition to the 1970's existing station. Other building projects are nice to have but should not come before much needed community facilities.	10/5/2016 1:59 PM
3	Rec hall needs major updating and remodeling, not sure if it's justified	9/29/2016 11:49 PM
4	It would be nice to have more opportunity to socialize with the community	9/29/2016 4:30 PM
5	I think the city has plenty of buildings. They might want to think about relocating to a smaller facility to save money on utilities to heat and cool such a large old facility which will probably have issues with old plumbing, wiring, etc.	9/24/2016 5:10 PM
6	Fire hall reconstruction	9/22/2016 1:22 PM
7	Could we get rid of the eyesore across from City Hall and possibly put the old depot there and have a museum? It could really look nice.	9/22/2016 10:44 AM

City of East Helena Capital Improvements Plan Survey

8	I think I'd like to see a community center where seniors could have their congregate meals, maybe we could have a mentoring project for youth, or a place for receptions that could be rented out.	9/19/2016 9:13 PM
9	A community center would be fantastic.	9/12/2016 6:53 PM
10	will need a fire hall	9/12/2016 10:35 AM
11	Facilities that are targeted toward the growing young population needed. We need our own high school	9/11/2016 8:10 PM
12	I think a new community center would be wonderful.	9/8/2016 8:47 AM

Q20 East Helena should focus on facility recreation projects? (ball fields, sports complex, swimming pools, parks, etc.)

Answered: 42 Skipped: 5



Answer Choices	Responses
Strongly Agree	40.48% 17
Somewhat Agree	19.05% 8
Neutral	30.95% 13
Somewhat Disagree	4.76% 2
Strongly Disagree	4.76% 2
Total	42

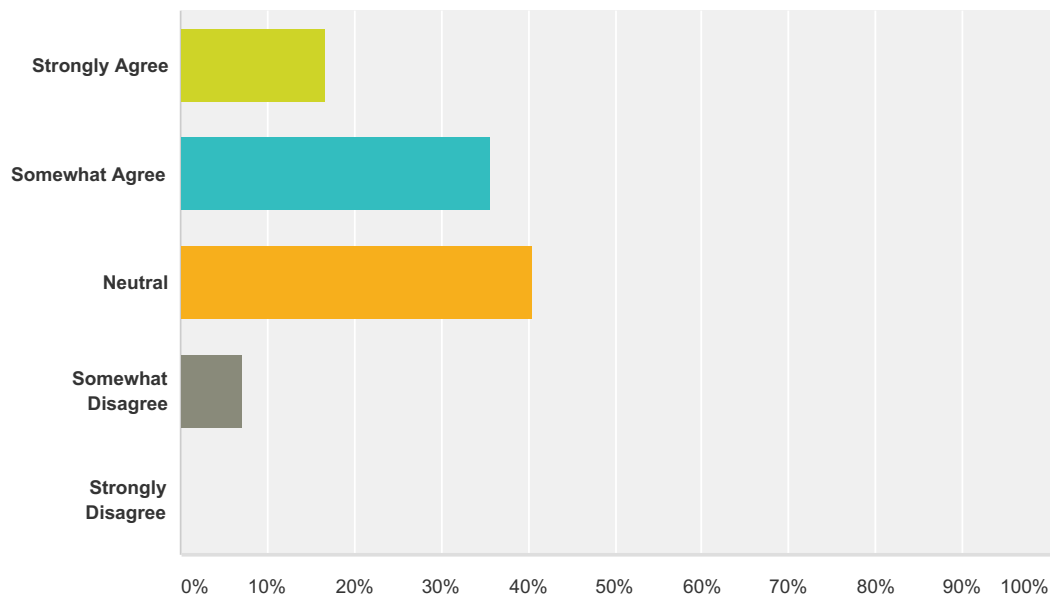
#	What suggestions for recreation projects do you have?	Date
1	I would like to see either a skateboard or mini-golf, etc for teenagers, etc.	10/19/2016 1:19 PM
2	Grants and donations should pay for these extras, not tax dollars.	10/5/2016 1:59 PM
3	Such development leads to increased property value-people wanting to live here.	10/5/2016 12:58 PM
4	Adding a dance/yoga studio would be great.	10/5/2016 12:49 PM
5	encourage outdoor family activities	9/29/2016 11:49 PM
6	I think the kids are bored and it leads to vandals especially if our Police aren't out enforcing.	9/29/2016 4:30 PM
7	I think the city needs to fix the streets first.	9/24/2016 5:10 PM
8	Small dog park	9/22/2016 1:22 PM
9	additional recreational items in Main Street park	9/21/2016 2:16 PM
10	I think we should focus on keeping the swimming pool in good shape.	9/19/2016 9:13 PM
11	Dog friendly parks	9/12/2016 10:32 PM

City of East Helena Capital Improvements Plan Survey

12	Increase walking trails	9/12/2016 12:22 PM
13	have more opportunity for year round recreation for our children	9/12/2016 10:35 AM
14	our pool, ball fields and parks are in great condition.	9/8/2016 8:47 AM

Q21 East Helena should focus on infrastructure water/wastewater projects?

Answered: 42 Skipped: 5



Answer Choices	Responses
Strongly Agree	16.67% 7
Somewhat Agree	35.71% 15
Neutral	40.48% 17
Somewhat Disagree	7.14% 3
Strongly Disagree	0.00% 0
Total	42

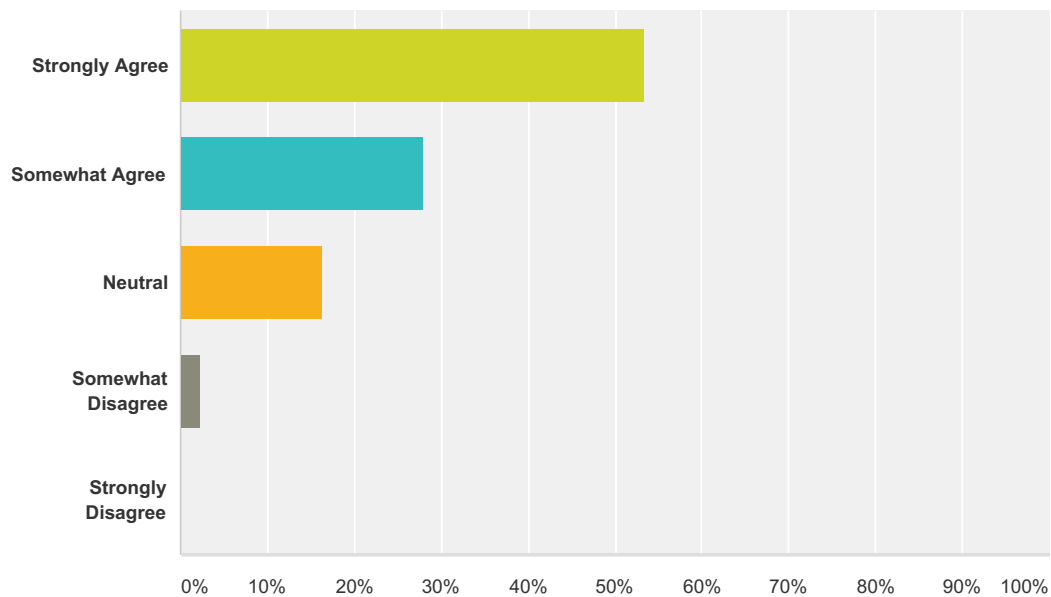
#	What suggestions for water/wastewater projects do you have?	Date
1	Sewer fees to high. Need to check into user fee versus flat fee.	10/19/2016 1:19 PM
2	Land application of wastewater.	10/19/2016 12:51 PM
3	Don't have a clue what is needed! Other than what the EPA mandates & forces on unwilling EH citizens \$20 monthly fee for a \$6 million filtration plant-great burden for low income households.	10/5/2016 1:59 PM
4	Get rid of Asarco pile-clean up the mess.	10/5/2016 12:49 PM
5	Infrastructure is very important, need better planning for future.	9/29/2016 11:49 PM
6	The pollution problems will continue to increase if the slag and lead problems aren't removed. Moving the streams, Spending millions of dollars at the old Asarco facility is not removing the slag which should have been gone 30 years ago. The Meteg is just another excuse not to clean up the problem and workers continue to pay for not cleaning it up. Why is that?	9/24/2016 5:10 PM
7	Improve and maintain sewer/water as needed. Don't let them fall into disrepair before fixing them.	9/22/2016 1:22 PM
8	Hasn't this been done?	9/22/2016 10:44 AM
9	I do not know.	9/19/2016 9:13 PM

City of East Helena Capital Improvements Plan Survey

10	may need to if population increases or we add more people to our systems	9/12/2016 10:35 AM
----	--	--------------------

Q22 East Helena should focus on infrastructure street projects?

Answered: 43 Skipped: 4



Answer Choices	Responses
Strongly Agree	53.49% 23
Somewhat Agree	27.91% 12
Neutral	16.28% 7
Somewhat Disagree	2.33% 1
Strongly Disagree	0.00% 0
Total	43

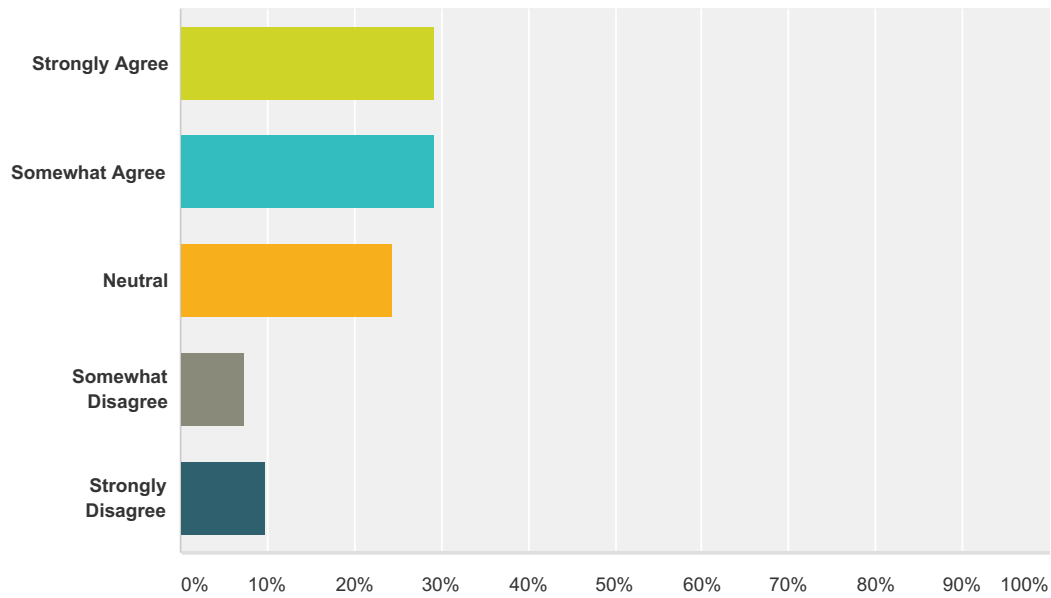
#	What suggestions for street projects do you have?	Date
1	Need comparative cost for street projects. Need to look at cost of curbs, gutters and sidewalks.	10/19/2016 1:19 PM
2	Speeding in town has grown to be a Major problem especially for Montana Ave!! Rumble strips (like those at Canyon Ferry Dam) at all of the intersections would slow traffic- not damage snow plows-these are made in existing pavement! P.S. I am not the only resident on Montana Ave with this complaint about the traffic.	10/5/2016 1:59 PM
3	always -Driveways in the right sidewalks in right aways on City property. The dip near the Catholic Church on use Riggs St.- Stupid!	10/5/2016 1:11 PM
4	Sidewalks, curbs, trails (walkability).	10/5/2016 12:58 PM
5	Need better public parking facilities so vehicles aren't blocking residents in front of their own homes and/or add signage for residential parking only during specific hours - I had a big truck parked in front of my front gate (where I usually park) for 2 days straight.	10/5/2016 12:49 PM
6	Need to fund a major upgrade to streets	9/29/2016 11:49 PM
7	The city streets have been poor for 30 years.	9/24/2016 5:10 PM
8	Completely redo Montana/Valley	9/22/2016 10:44 AM
9	Pothole repair, a plan to repair/repave/etc. a street or two each year.	9/19/2016 9:13 PM

City of East Helena Capital Improvements Plan Survey

10	To include curbing and sidewalks. Make our great little town even more of a community.	9/13/2016 7:54 AM
11	maintain them!	9/12/2016 10:32 PM
12	Pave the 100 block of Clinton Street	9/12/2016 12:22 PM
13	fix and try to conserve the streets we have	9/12/2016 10:35 AM

Q23 East Helena should focus on infrastructure bike and pedestrian projects?

Answered: 41 Skipped: 6

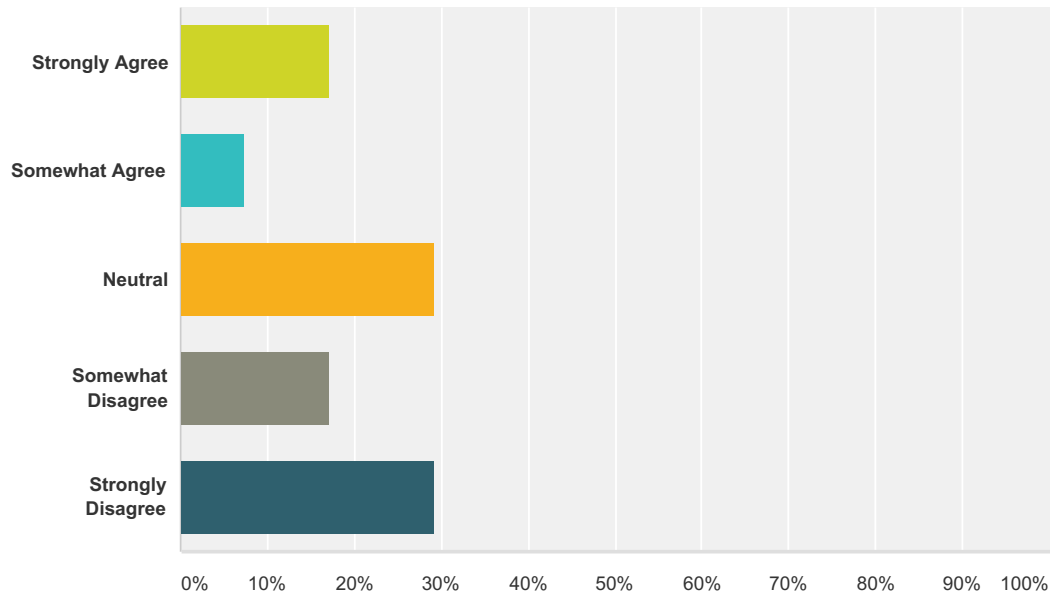


Answer Choices	Responses
Strongly Agree	29.27% 12
Somewhat Agree	29.27% 12
Neutral	24.39% 10
Somewhat Disagree	7.32% 3
Strongly Disagree	9.76% 4
Total	41

#	What suggestions for bike and pedestrian projects do you have?	Date
1	Need to partner with other organizations such as Prickly Pear Land Trust or the Montana Trust to share cost (METG).	10/19/2016 1:19 PM
2	Connection to Helena trails, foot bridge across Prickly Pear just south of the city.	10/5/2016 12:58 PM
3	currently we have what we can develop nearly developed, could do a little more below JFK	9/29/2016 11:49 PM
4	EH is nice place to ride bikes around	9/29/2016 4:30 PM
5	Bikers can travel on the streets or sidewalks if not interfering with traffic or pedestrians. Use common courtesy to ride.	9/24/2016 5:10 PM
6	I don't have a suggestion but probably anything to get people outside and moving would improve our community's health.	9/19/2016 9:13 PM
7	Again, back to the sidewalks.	9/13/2016 7:54 AM
8	it could be a walkable city!!	9/12/2016 10:32 PM
9	Monitor stop signs and cross walks.	9/12/2016 6:53 PM
10	Like I said previously, more sidewalks in some areas of the city would be nice. However, I don't know how much more in taxes I would be willing to pay for it.	9/8/2016 2:06 PM
11	a side walk on East main street is needed immediately.	9/8/2016 8:47 AM

Q24 East Helena should focus on a train quiet zone and/or sound barrier wall along Highway 12?

Answered: 41 Skipped: 6



Answer Choices	Responses
Strongly Agree	17.07% 7
Somewhat Agree	7.32% 3
Neutral	29.27% 12
Somewhat Disagree	17.07% 7
Strongly Disagree	29.27% 12
Total	41

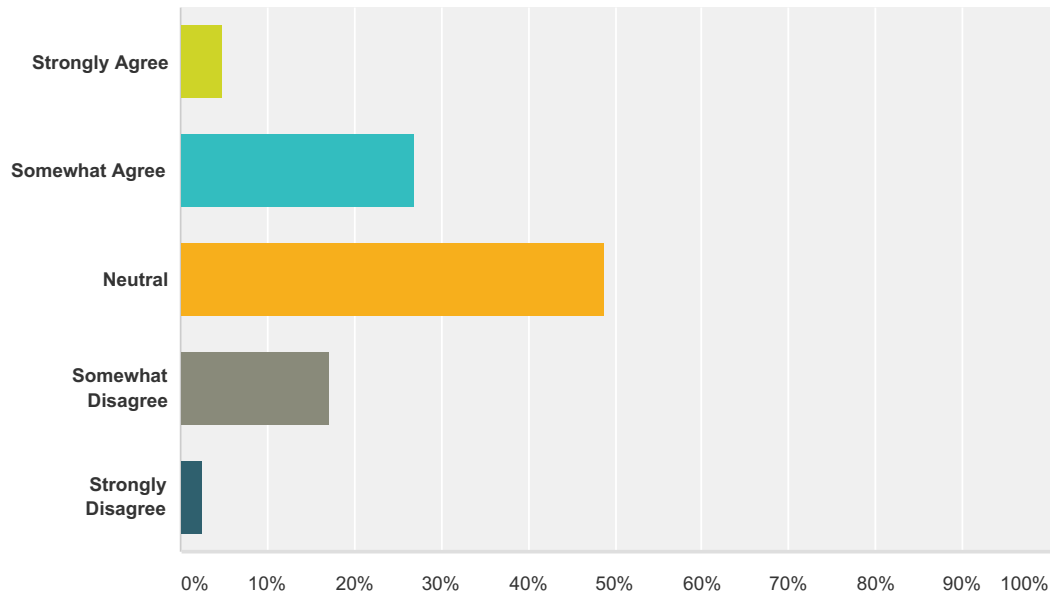
#	What suggestions do you have for a quiet zone and/or Highway 12 sound barrier do you have?	Date
1	Should partner with Montana Rail Link on solution.	10/19/2016 1:19 PM
2	Sound barrier wall would be perfect!	10/19/2016 12:44 PM
3	Vehicle traffic noise is more annoying 24-7 stressful (it has tripled in the 34 years at my current address) than the far less non constant noise of trains	10/5/2016 1:59 PM
4	Train noise is worse at different times	10/5/2016 1:35 PM
5	Trains are fine. When a train goes thru the town it pays fees to the state especially coal trains.	10/5/2016 1:11 PM
6	No trains at night while people & children are sleeping.	10/5/2016 12:49 PM
7	I like hearing the train horns, it mean people are working. Incredible one just rolled through; music to my ears. Why hide our town from highway traffic?	9/29/2016 11:49 PM
8	waste of money	9/29/2016 4:30 PM

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9	This should be up to the railroad who continues to violate its own noise ordinances. The east bound train often sounds its horn 1/2 mile before the Whistle Notice. The also run trains often with worn out roller bearings. I can hear them roll by. Banging and crashing wondering where and when they will derail. The railroad and city have been saying for two years the little building that American Chemet uses maybe 10 or 12 times a week will be removed and nothing is ever done. The same with the weeds which now get sprayed spring and fall but no one comes and brush hogs the weeds that grow up. So each year more noxious weeds show up in homeowners yards because the railroad, city, county don't work with each other to eliminate the problems.	9/24/2016 5:10 PM
10	It would be stupid to waste our money on this. Concentrate on other items	9/22/2016 10:44 AM
11	won't coal trains decrease anyway?	9/12/2016 10:32 PM
12	A quiet zone would be ok - a sound barrier or other project is absolutely unnecessary. I live a couple blocks from the tracks. The noise is normal to any town along the tracks.	9/12/2016 8:44 PM
13	The train doesn't bother me.	9/12/2016 6:53 PM
14	would like to see happen but don't think we could afford it	9/12/2016 10:35 AM
15	I'm probably in the minority but I enjoy the sound of the trains.	9/12/2016 10:14 AM
16	The idea of a sound barrier is appealing. Again, however, I am not sure if I would be willing to pay any additional taxes for such a project. I would require additional information to know for sure.	9/8/2016 2:06 PM
17	I have lived here so long that the train does not bother me much.	9/8/2016 8:47 AM

Q25 East Helena should focus on technology projects? (radio, broadband services, etc.)

Answered: 41 Skipped: 6

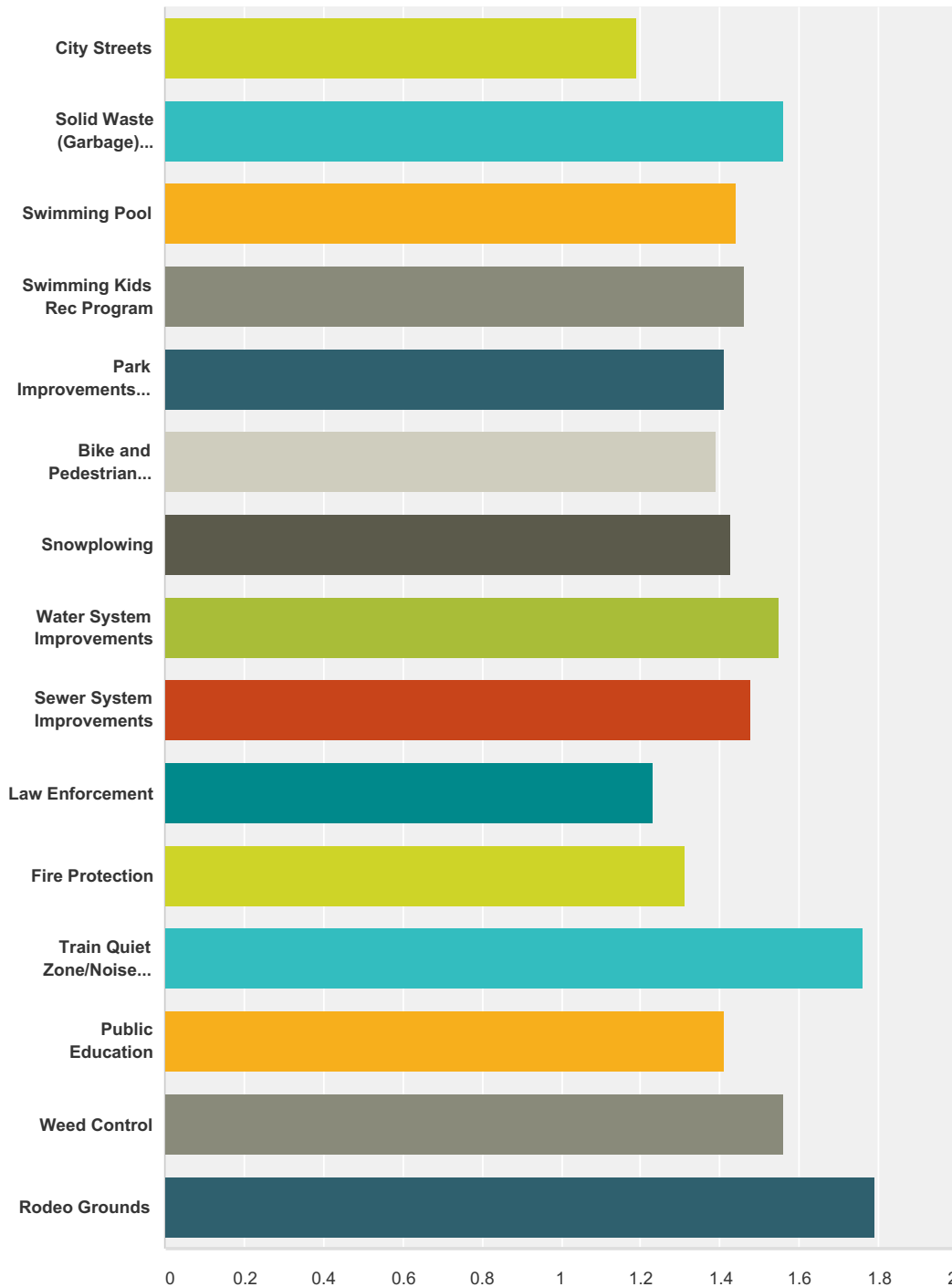


Answer Choices	Responses
Strongly Agree	4.88% 2
Somewhat Agree	26.83% 11
Neutral	48.78% 20
Somewhat Disagree	17.07% 7
Strongly Disagree	2.44% 1
Total	41

#	What suggestions for technology projects do you have?	Date
1	It does no good to update technology if the citizens are mostly older people that could care less about smart phones they can't even work.	9/24/2016 5:10 PM
2	Don't we have this ?	9/22/2016 10:44 AM
3	Bring in fiber optic lines!!!!	9/12/2016 10:32 PM
4	Treasure State Internet!!!	9/12/2016 7:11 PM
5	don't know the city needs to be directly involved	9/12/2016 10:35 AM
6	I am all for the city working on finding ways to minimize the cost required for new technology projects to occur within the city. However, I don't think this should involve the city spending money to provide any of these services.	9/8/2016 2:06 PM

Q26 Please identify below if you are willing to pay more taxes for improved services in the categories listed?

Answered: 40 Skipped: 7



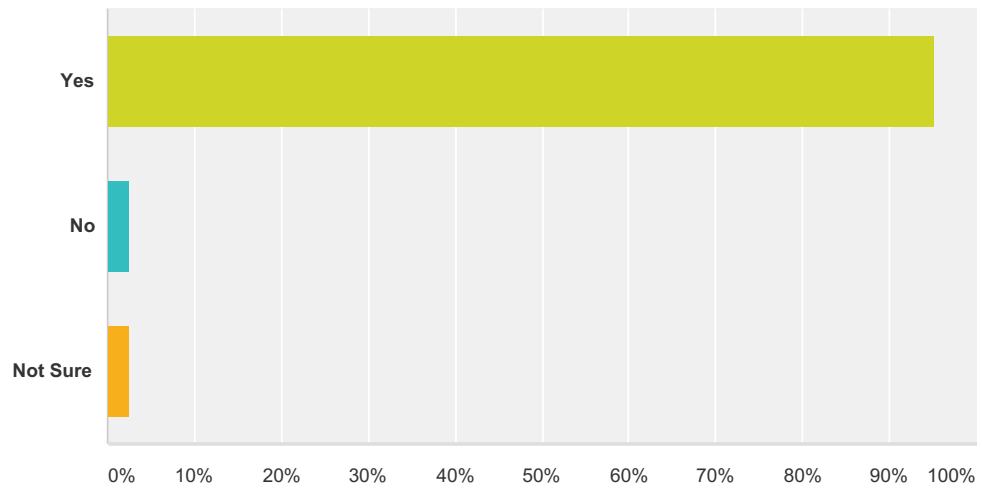
	Yes	No	Total	Weighted Average
City Streets	81.08% 30	18.92% 7	37	1.19

City of East Helena Capital Improvements Plan Survey

Solid Waste (Garbage) Collection	44.12% 15	55.88% 19	34	1.56
Swimming Pool	55.88% 19	44.12% 15	34	1.44
Swimming Kids Rec Program	54.29% 19	45.71% 16	35	1.46
Park Improvements Projects	58.82% 20	41.18% 14	34	1.41
Bike and Pedestrian Facilities	60.61% 20	39.39% 13	33	1.39
Snowplowing	57.14% 20	42.86% 15	35	1.43
Water System Improvements	45.45% 15	54.55% 18	33	1.55
Sewer System Improvements	51.52% 17	48.48% 16	33	1.48
Law Enforcement	77.14% 27	22.86% 8	35	1.23
Fire Protection	68.57% 24	31.43% 11	35	1.31
Train Quiet Zone/Noise Barrier	23.53% 8	76.47% 26	34	1.76
Public Education	58.82% 20	41.18% 14	34	1.41
Weed Control	44.44% 16	55.56% 20	36	1.56
Rodeo Grounds	20.59% 7	79.41% 27	34	1.79

Q27 Are you currently a resident of the City East Helena?

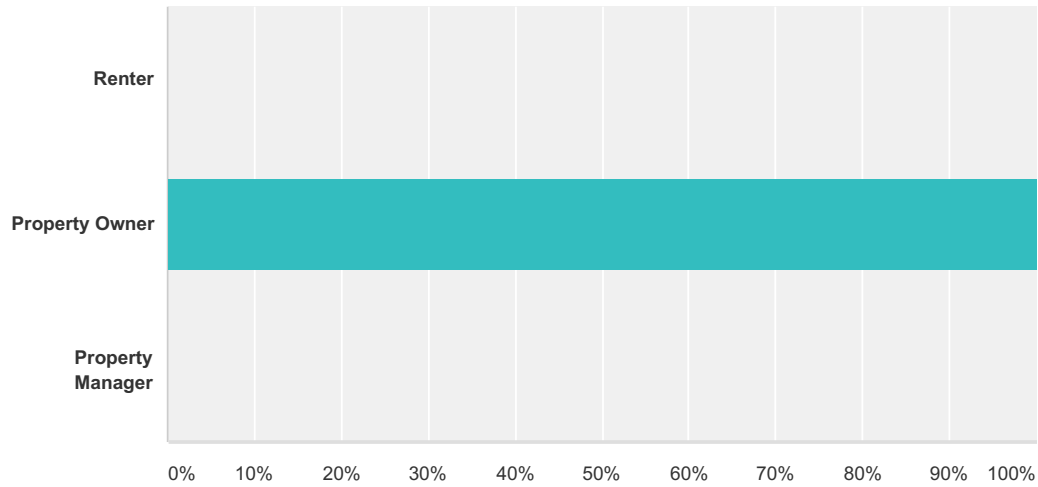
Answered: 41 Skipped: 6



Answer Choices	Responses	
Yes	95.12%	39
No	2.44%	1
Not Sure	2.44%	1
Total		41

Q28 Are you currently (check all that apply):

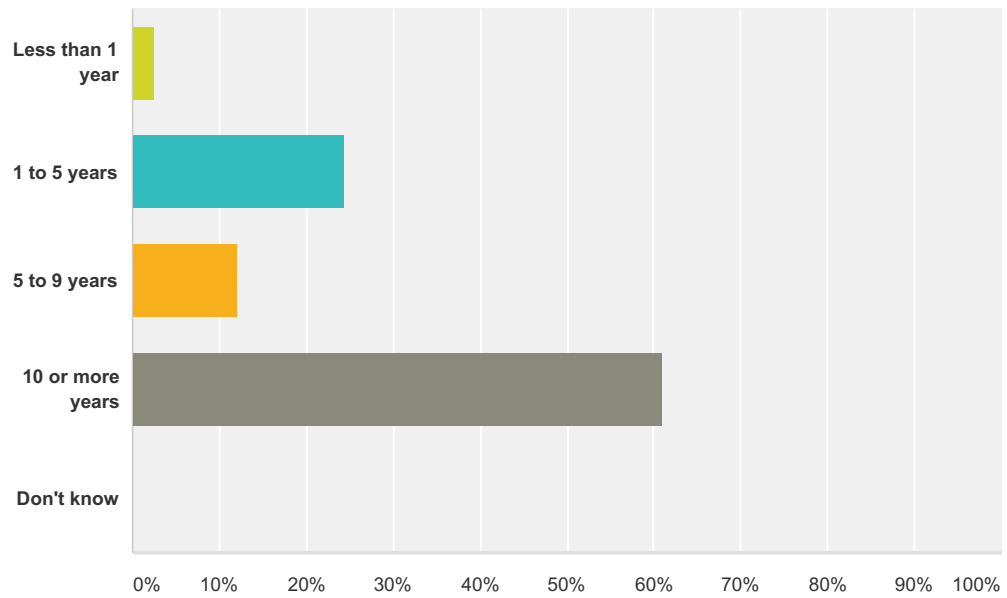
Answered: 41 Skipped: 6



Answer Choices	Responses	
Renter	0.00%	0
Property Owner	100.00%	41
Property Manager	0.00%	0
Total		41

Q29 How many years have you lived in East Helena?

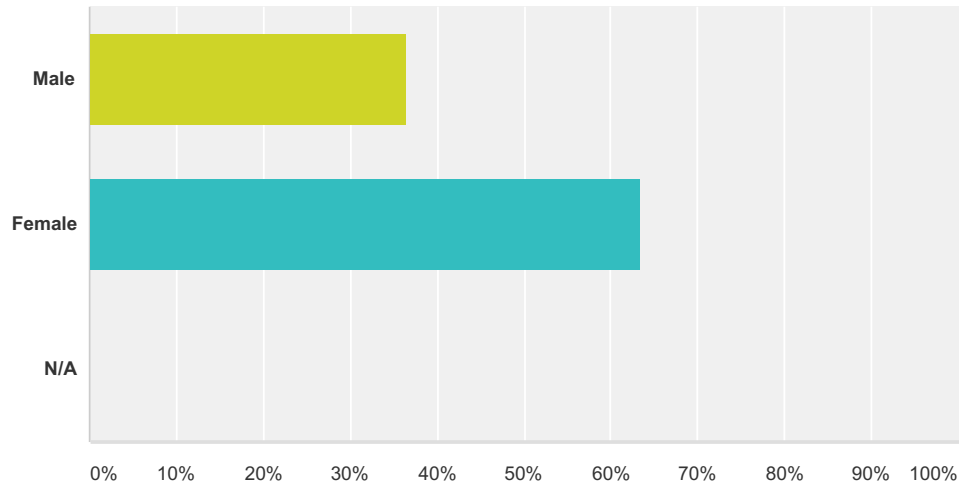
Answered: 41 Skipped: 6



Answer Choices	Responses	
Less than 1 year	2.44%	1
1 to 5 years	24.39%	10
5 to 9 years	12.20%	5
10 or more years	60.98%	25
Don't know	0.00%	0
Total		41

Q30 Are you male or female?

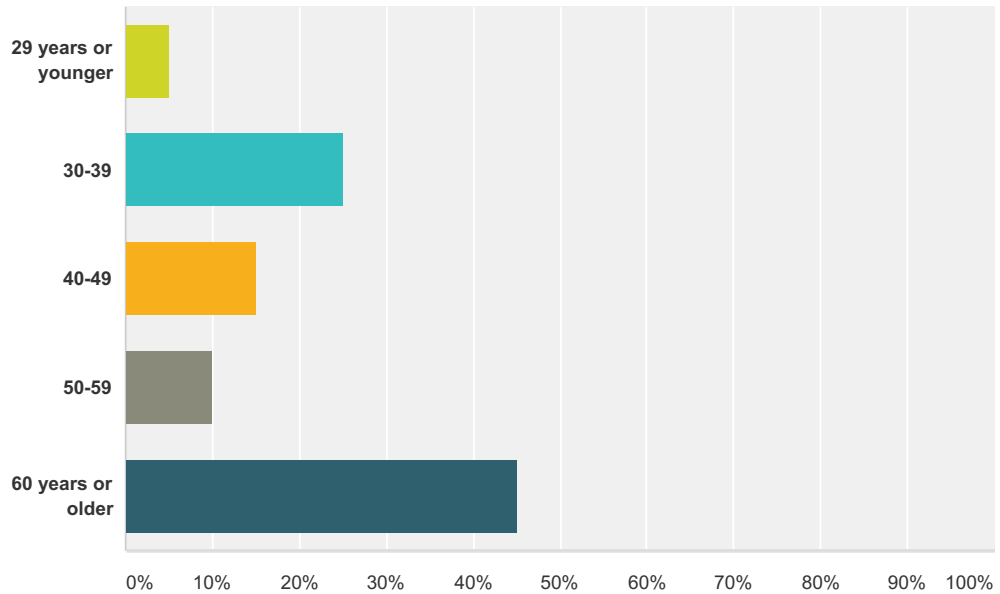
Answered: 41 Skipped: 6



Answer Choices	Responses	
Male	36.59%	15
Female	63.41%	26
N/A	0.00%	0
Total		41

Q31 What is your age?

Answered: 40 Skipped: 7



Answer Choices	Responses	
29 years or younger	5.00%	2
30-39	25.00%	10
40-49	15.00%	6
50-59	10.00%	4
60 years or older	45.00%	18
Total		40

Q32 Additional Information

Answered: 23 Skipped: 24

Answer Choices	Responses
Name	100.00% 23
Company	0.00% 0
Address	95.65% 22
Address 2	0.00% 0
City/Town	91.30% 21
State/Province	91.30% 21
ZIP/Postal Code	86.96% 20
Country	0.00% 0
Email Address	73.91% 17
Phone Number	86.96% 20

#	Name	Date
1	Luke Serati	10/19/2016 12:52 PM
2	Ed Moliler	10/5/2016 2:04 PM
3	Julie Stoner	10/5/2016 2:00 PM
4	Jennifer Steilmann	10/5/2016 12:50 PM
5	Scott St. Clair	9/29/2016 11:50 PM
6	Kenneth Soderberg	9/25/2016 12:19 PM
7	John Richardson	9/24/2016 5:11 PM
8	Denise Feller	9/22/2016 10:45 AM
9	Patty Dahl	9/19/2016 9:15 PM
10	Jenny Harris	9/14/2016 10:33 AM
11	Nathan Stroman	9/13/2016 7:55 AM
12	Kirk Yoder	9/12/2016 10:33 PM
13	Suzanne Williams	9/12/2016 7:11 PM
14	Chloe Katsilas	9/12/2016 6:54 PM
15	Elana Icenoggle	9/12/2016 12:24 PM
16	Katie Smith	9/12/2016 10:16 AM
17	James Gonzales	9/11/2016 8:11 PM
18	Theresa Baril	9/11/2016 7:36 PM
19	Rob Creel	9/10/2016 12:34 PM
20	Misti Dauenhauer	9/8/2016 7:44 PM
21	Aaron McNay	9/8/2016 2:07 PM
22	Darrell Dennis	9/8/2016 12:22 PM
23	Heather Hanser	9/8/2016 8:48 AM

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#	Company	Date
	There are no responses.	
#	Address	Date
1	P.O. Box 734	10/19/2016 12:52 PM
2	2950 Cottage Rd	10/5/2016 2:04 PM
3	322 E. King/P.O. Box 216	10/5/2016 2:00 PM
4	108 W. Main St./P.O. Box 343	10/5/2016 12:50 PM
5	111 East Groschell	9/29/2016 11:50 PM
6	PO Box 1636	9/25/2016 12:19 PM
7	602 Bayard St	9/24/2016 5:11 PM
8	108 N. Montana	9/22/2016 10:45 AM
9	P O Box 863 - 307 King St.	9/19/2016 9:15 PM
10	412 West Riggs	9/14/2016 10:33 AM
11	115 W. Riggs	9/13/2016 7:55 AM
12	125 E Main St	9/12/2016 7:11 PM
13	PO Box 384	9/12/2016 6:54 PM
14	415 E King, PO Box 1098	9/12/2016 12:24 PM
15	PO Box 292	9/12/2016 10:16 AM
16	PO BOX 1094/516 E Porter	9/11/2016 8:11 PM
17	PO Box 364	9/11/2016 7:36 PM
18	PO Box 4463	9/10/2016 12:34 PM
19	104 N Kalispell	9/8/2016 7:44 PM
20	219 East Main Street	9/8/2016 2:07 PM
21	3818 gradestake street	9/8/2016 12:22 PM
22	3653 East Main St	9/8/2016 8:48 AM
#	Address 2	Date
	There are no responses.	
#	City/Town	Date
1	East Helena	10/5/2016 2:04 PM
2	East Helena	10/5/2016 2:00 PM
3	East Helena	10/5/2016 12:50 PM
4	East Helena	9/29/2016 11:50 PM
5	E Helena	9/25/2016 12:19 PM
6	East Helena	9/24/2016 5:11 PM
7	East Helena	9/22/2016 10:45 AM
8	East Helena	9/19/2016 9:15 PM
9	East Helena	9/14/2016 10:33 AM
10	East Helena	9/13/2016 7:55 AM
11	East Helena	9/12/2016 7:11 PM
12	East Helena	9/12/2016 6:54 PM
13	East Helena	9/12/2016 12:24 PM

City of East Helena Capital Improvements Plan Survey

14	East Helena	9/12/2016 10:16 AM
15	East Helena	9/11/2016 8:11 PM
16	East Helena	9/11/2016 7:36 PM
17	Helena	9/10/2016 12:34 PM
18	East Helen	9/8/2016 7:44 PM
19	East Helena	9/8/2016 2:07 PM
20	East Helena	9/8/2016 12:22 PM
21	East Helena	9/8/2016 8:48 AM
#	State/Province	Date
1	MT	10/5/2016 2:04 PM
2	MT	10/5/2016 2:00 PM
3	MT	10/5/2016 12:50 PM
4	Montana	9/29/2016 11:50 PM
5	MT	9/25/2016 12:19 PM
6	MT	9/24/2016 5:11 PM
7	MT	9/22/2016 10:45 AM
8	MT	9/19/2016 9:15 PM
9	MT	9/14/2016 10:33 AM
10	MT	9/13/2016 7:55 AM
11	Montana	9/12/2016 7:11 PM
12	MT	9/12/2016 6:54 PM
13	MT	9/12/2016 12:24 PM
14	MT	9/12/2016 10:16 AM
15	MT	9/11/2016 8:11 PM
16	Montana	9/11/2016 7:36 PM
17	MT	9/10/2016 12:34 PM
18	MT	9/8/2016 7:44 PM
19	MT	9/8/2016 2:07 PM
20	Mt	9/8/2016 12:22 PM
21	Montana	9/8/2016 8:48 AM
#	ZIP/Postal Code	Date
1	59635	10/5/2016 2:04 PM
2	59635	10/5/2016 2:00 PM
3	59635	9/29/2016 11:50 PM
4	59635	9/25/2016 12:19 PM
5	59635	9/24/2016 5:11 PM
6	59635	9/22/2016 10:45 AM
7	59635	9/19/2016 9:15 PM
8	59635	9/14/2016 10:33 AM
9	59635	9/13/2016 7:55 AM
10	59635	9/12/2016 7:11 PM

City of East Helena Capital Improvements Plan Survey

11	59635	9/12/2016 6:54 PM
12	59635	9/12/2016 12:24 PM
13	59635	9/12/2016 10:16 AM
14	59635	9/11/2016 8:11 PM
15	59635	9/11/2016 7:36 PM
16	59604	9/10/2016 12:34 PM
17	59635	9/8/2016 7:44 PM
18	59635	9/8/2016 2:07 PM
19	59635	9/8/2016 12:22 PM
20	59635	9/8/2016 8:48 AM

#	Country	Date
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There are no responses.

#	Email Address	Date
1	ehp chop@bresnan.net	9/29/2016 11:50 PM
2	rockhoundjohn@live.com	9/24/2016 5:11 PM
3	denisefeller@bresnan.net	9/22/2016 10:45 AM
4	dahl863@bresnan.net	9/19/2016 9:15 PM
5	jenolsen79@bresnan.net	9/14/2016 10:33 AM
6	natestroman@yahoo.com	9/13/2016 7:55 AM
7	zipzanne@gmail.com	9/12/2016 7:11 PM
8	cmkatsilas@gmail.com	9/12/2016 6:54 PM
9	sunny.ICE@outlook.com	9/12/2016 12:24 PM
10	ktwflwrs@hotmail.com	9/12/2016 10:16 AM
11	gonzomadness@gmail.com	9/11/2016 8:11 PM
12	tntspec@gmail.com	9/11/2016 7:36 PM
13	rrfish.rob@gmail.com	9/10/2016 12:34 PM
14	guardfamily@gmail.com	9/8/2016 7:44 PM
15	aaronmcnay@gmail.com	9/8/2016 2:07 PM
16	hgs1@live.com	9/8/2016 12:22 PM
17	heatherhanser@yahoo.com	9/8/2016 8:48 AM

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2	406-439-1467	10/5/2016 2:04 PM
3	406-227-8080	10/5/2016 2:00 PM
4	4064101125	9/29/2016 11:50 PM
5	406-672-0042	9/24/2016 5:11 PM
6	4062275250	9/22/2016 10:45 AM
7	406-227-6876	9/19/2016 9:15 PM
8	406-465-4897	9/14/2016 10:33 AM
9	406-439-6091	9/12/2016 10:33 PM
10	4064614259	9/12/2016 7:11 PM

City of East Helena Capital Improvements Plan Survey

11	406.461.0986	9/12/2016 6:54 PM
12	406-461-3916	9/12/2016 12:24 PM
13	406-422-3009	9/12/2016 10:16 AM
14	594-6035	9/11/2016 8:11 PM
15	4064599918	9/11/2016 7:36 PM
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APPENDIX B:

RESOLUTIONS

RESOLUTION NO. 488

A RESOLUTION ADOPTING AN UPDATE TO THE CAPITAL IMPROVEMENTS
PLAN (CIP) FOR THE CITY OF EAST HELENA, MONTANA

WHEREAS, the City of East Helena, Montana, with the assistance of an October 2015 Community Development Block Grant (CDBG) Technical Assistance Grant and through a process of public hearings and a Community Needs Assessment Survey has provided the citizens of East Helena with opportunities to comment on the problems and issues facing the City's municipal facilities and services; and

WHEREAS, that process of assessing the municipal facilities and services resulted in the production of a Capital Improvements Plan (CIP) for the City prepared by WWC Engineering, consultants for the City, which contained a specific list of priorities of needed improvements to municipal public facilities and services; and

WHEREAS, on April 21, 1998, the City of East Helena adopted Resolution No. 290 adopting a Capital Improvements Plan for the City; and

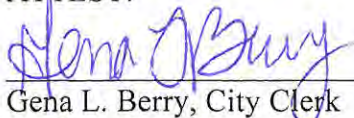
WHEREAS, the City has through a process of public input, has provided its citizens with opportunities to comment on the problems and issues regarding the City's municipal facilities and services which has resulted in a proposed revision and production of a CIP update for the City prepared by WWC Engineering, consultants for the City, that contains a specific list of priorities of needed improvements to municipal public facilities and services, attached hereto as Exhibit A.

NOW, THEREFORE, BE IT RESOLVED, that the City of East Helena hereby accepts its consultant's CIP, and adopts the recommendations contained therein and Exhibit A attached hereto as a guide for future scheduling and financing of capital improvements to East Helena's municipal facilities and services.

Passed, by the City Council of the City of East Helena, Montana, and approved by the Mayor this 18th day of April, 2017.


James Schell, Mayor

ATTEST:


Gena L. Berry, City Clerk



APPENDIX C:

EXISTING SERVICES INFORMATION

LAW ENFORCEMENT

The East Helena Police Department has primary responsibility of law enforcement within the City of East Helena while the Lewis and Clark County Sheriff's Department has primary responsibility over lands outside the City of East Helena. Pursuant to a mutual services agreement, the Police Department provides services in the areas outside the city limits when personnel from the County Sheriff's office are not available.

The East Helena Police Department is located in City Hall. The Department currently employs five (5) full-time officers and provides service 24-hours a day, 365 days a year. The Police Department has no detention facility in East Helena. Individuals are transported to the Helena jail on Breckenridge Street for processing under an inter-local government agreement. In addition to the full-time officers, the Department has three (3) reserve officers who fill in when the regular officers are on sick or vacation leave or when officers transport individuals to be processed at the Helena detention facility.

The Bureau of Justice Statistics (BJS), within the Office of Justice Programs (OJP), within the United States Department of Justice (DOJ) publishes Local Police Department reports every three to four years. One aspect of this report is the average ratio of full time officers per 1,000 residents. The most recent report (2007) shows that the average ratio of full time officers per 1,000 residents in communities ranging in size from 1,000 to 2,499 residents is 2.7. Based on the City's current estimated population of 2,043, the City of East Helena Police Department maintains an officer to population ratio of about 2.5 full-time officers per 1,000 residents.

The first priority is to update their system of communication. Currently, the City of East Helena is using the Reporting Management System (RMS) for maintaining case files. The RMS is outdated and needs to be replaced with a more up-to-date and user-friendly system.

The next priority would be to improve the technology the Department is currently using. The addition of an in-car video would provide the necessary documentation of incidents, particularly when witnesses are not present.

The East Helena Police Department would also like to see the services of the judge expanded to provide more expedited court appearances.

Currently, the patrol cars are in good condition but should be replaced on a three-year cycle based on 30,000 to 40,000 miles per year per vehicle.

FIRE PROTECTION AND EMERGENCY SERVICES

EAST HELENA VOLUNTEER FIRE DEPARTMENT

The East Helena Volunteer Fire Department (EHVFD) provides fire protection, emergency medical service, confined space rescue, wildland fire response, vehicle extrication, and responds to hazardous materials events within the City of East Helena.

According to the records in the Lewis and Clark County Clerk and Recorder's Office, fire protection services have been provided in East Helena since June 1910. The EHVFD currently consists of 24 volunteers and operates from a fire station built in 1972. The fire station, located on the corner of East Main Street and Morton Avenue, houses four fire trucks. The EHVFD has the ability to increase to 28 members but must get approval by the City Council.

The EHVFD members typically undergo fire training two times per month and emergency medical services training once a month. The training includes practical education on new emergency techniques and routine operation. In addition to their training, the EHVFD conducts business meetings on the first Tuesday of each month and the Fire Chief tries to attend one City Council meeting each month. An office/training room for the EHVFD is housed in the City Hall.

The EHVFD maintains the following equipment:

- 1941 Chevrolet Pump Truck (parade truck non-service)
- 1994 GMC Becker Class A Pump Truck
- 2003 Ford Rescue Truck
- 1999 Ford Crown Victoria
- 2010 Freightliner Class A Pumper with Compressed Air Foam Unit
- 2006 GMC Stack Bed Truck

The Insurance Services Office (ISO) surveys communities on a regular basis to determine the Public Protection Classification for the fire protection services protecting the community. The Public Protection Classification is used to gauge the ability of a local fire department to respond to fires. A Community's fire protection information is collected and analyzed by ISO using its Fire Suppression Rating Schedule. A classification of 1 to 10 is then assigned based upon the results of the survey. Class 1 is the best rating, and Class 10 is basically an indication of no fire protection. The ISO

Public Protection Classification is used by the Insurance industry in determining insurance premiums for many properties within the community.

As a result of the most recent ISO Survey, the City of East Helena has received a Class 5 rating.

The EHVFD also provides first response emergency medical services (EMS), but is not authorized to transport victims. The EHVFD has Enhanced 911 (E-911) service through the Lewis and Clark County dispatcher. Ambulance service in the City of East Helena and outlying planning area is provided from St. Peter's Hospital and Ambulance Service, located on Helena's southeast side.

The EHVFD has identified the need for several new pieces of equipment to assist with providing services to East Helena. The department is in dire need of a new structure fire truck to replace the 1994 GMC Class A pumper truck. This truck could be replaced with another Class A truck or a ladder truck. The department would also like to add a new quick response truck to its equipment to assist with medical calls. The department is in continuous need of updating gear and personal protective equipment for its fire fighters.

The fire department would also like to have a designated area identified for fire fighter training. Further, it would be important to develop a residence program with the Helena College of Technology to get students from there to work with the EHVFD.

SOLID WASTE MANAGEMENT AND DISPOSAL

CITY OF EAST HELENA SERVICES

The City of East Helena provides solid waste collection and disposal services for residents and businesses within the city limits.

Within East Helena city limits, each residence has a 96-gallon container that is provided by the city at a set rate of \$12.25 per month and an additional container can be added for an additional fee of \$12.25 per month per container. Garbage trucks must use a side loader to load the contents of these containers. These containers are emptied once per week. Multi-family residences and businesses use 300-gallon garbage cans that are emptied twice per week.

The City of East Helena has an agreement with Tri-County Disposal to dispose of collected garbage at the Valley View Landfill. The landfill is located on Highway 518 south of East Helena and is a privately owned and operated facility licensed by the State of Montana.

PUBLIC TRANSPORTATION

BUS SERVICE

Residents of the East Helena Planning Area have access to public transit services offered by Capital Transit, previously known as Helena Area Transportation Services. Capital Transit currently operates an East Valley Route that provides commuter bus service between the East Valley, East Helena, Capitol Hill Mall, and downtown Helena. The service began operating in early 2006, and has averaged nearly 1,000 trips per month - representing about 12 percent of the total ridership for HATS. Service is provided from 7:00 a.m. to 6:00 p.m., Monday through Friday.

TAXI SERVICE

The only taxi company operating in the County is Capitol Taxi, which provides door-to-door service 24 hours per day, 365 days per year. Its service area for passenger transport is defined as the area within a 50-mile road radius from downtown Helena. Special services include hotel/airport shuttle and wheelchair accessibility. Trips are scheduled on an as-needed basis, with typical wait times of 10 to 15 minutes. Uber, the internet driving service, started operations in Montana in 2016. Uber contracts with local contractors to pick people up and take them to their destination. Typical wait times for an Uber driver are between 10 and 15 minutes.

PARA-TRANSIT SERVICE PROVIDERS

A variety of non-profit organizations provide transit services within the East Helena area. These “para-transit” providers typically transport low-income, elderly, disabled, and other special needs residents to and from services or activities within the area. The most notable of these transit providers includes the Rocky Mountain Development Council (RMCD), Westmont Habilitation Services, Spring Meadow Resources, and the Montana Independent Living Project (MILP).

APPENDIX D

PROJECT MAPS



0 600 1200
SCALE: 1" = 600'

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	CITY OF EAST HELENA CAPITAL IMPROVEMENTS PLAN ROAD IMPROVEMENTS																								
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CITY OF EAST HELENA 306 EAST MAIN STREET P.O. BOX 1170 EAST HELENA, MT 59635 (406) 227-5321																									
WVC ENGINEERING 1275 MAPLE STREET, SUITE F HELENA, MT 59601 (406) 443-3962																									
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0 200 400
SCALE: 1" = 200'

CITY OF EAST HELENA
CAPITAL IMPROVEMENTS PLAN
LANE AVE SIDEWALK IMPROVEMENTS

F

SHEET NO.
4
OF 5

DSGN	DATE	CKD	STH
GPV	10/28/16		
REV	DATE	CKD	

CITY OF EAST HELENA
306 EAST MAIN STREET
P.O. BOX 1170
EAST HELENA, MT 59635
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HELENA, MT 59601
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JOB # 2016-074
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APPENDIX E

EXISTING FACILITIES INFORMATION

WATER FACILITIES

East Helena owns and operates the water treatment system that provides drinking water to residents of the city. The East Helena water system is supplied by two general sources, the McClellan source and the Wylie Drive source. The McClellan source is an infiltration gallery with two radial wells, and the Wylie Drive source is a system of three deep groundwater wells north of the city.

The two sources service a network of transmission and distribution pipes that range in size from two to twelve inches. The mains within the city are primarily six- and eight-inches, while the mains connecting the sources of the distribution system range from eight to twelve inches.

The two radial wells at the McClellan source each have two laterals beneath the ground surface. The combined capacity of the wells is approximately 1,000 gallons per minute (gpm). The wells for the Wylie Drive source have a combined capacity of approximately 1,350 gpm giving the total system a capacity of 2,350 gpm. The existing system can serve about twice the current population of East Helena depending on the fire requirements needed for any future annexations.

The city has 1,550,000 gallons of water storage combined in three reservoirs. A 1,000,000 gallon buried pre-stressed concrete reservoir was constructed in 1999. Two side-by-side reservoirs, both buried concrete reservoirs, are located near the McClellan source. One reservoir, built in 1928, has a capacity of 250,000 gallons and the other, built in 1948, has a capacity of 300,000 gallons.

The City of East Helena has approximately 90 fire hydrants spaced around the city. The water system is capable of providing a fire flow of 4,000 gpm for four hours.

The city's water system has evolved over the past 70-plus years with several phases of improvements. Prior to 1999, much of the improvements made to the system did not consider future demand. Recognizing the importance of improvements that would consider future demand and requirements, the City Council developed a Water System Master Plan detailing alternatives for improvements. In 2001, the City of East Helena completed \$3.8 million in water system improvements. These improvements included replacement of 35,000 linear feet of water main, a new 1-million-gallon concrete tank, and three new vertical turbine groundwater pumps. After the completion of this project, The City still has several thousand feet of old water mains and valves that are in need of replacement.

The existing water system has excess capacity and the ability to accommodate future growth. Based on historical usage records, in conjunction with Montana Department of

Environmental Quality (MDEQ) requirements for water supply and storage capacity, it is estimated that the existing water system could serve an additional 300-500 residential connections, or an equivalent combination of residential and commercial. The number of additional water system connections would be largely dependent on the location of future annexations and the fire flow requirements needed for any larger structures within those annexations.

EAST VALLEY CONTROLLED GROUND WATER AREA (CGWA)

Groundwater from the former Asarco site has been contaminated by more than a century of lead smelting in East Helena. Arsenic and selenium, the two main contaminants of concern, have been found in groundwater at concentrations that exceed safe drinking water standards. Under the oversight of the US Environmental Protection Agency (EPA), the Montana Environmental Custodial Trust (the Trust) is implementing cleanup activities to reduce contaminant concentrations and limit further migration of arsenic and selenium in groundwater. However, it will take considerable time for the corrective measures to improve groundwater quality. Until then, EPA, the Trust and the Lewis & Clark City-County Board of Health (BOH) and Water Quality Protection District (WQPD) are moving forward with plans to prevent exposure to contaminated groundwater and to protect vital public water supplies. The centerpiece of this effort was establishing the East Valley Controlled Ground Water Area (CGWA) through the Montana Department of Natural Resources & Conservation (DNRC).

The East Valley CGWA establishes restrictions on well construction and use to protect humans and livestock from exposure to contaminated groundwater and control pumping that could cause further migration of contaminated groundwater. The East Valley CGWA defines land areas over and around groundwater plumes of arsenic and selenium where drilling wells are prohibited or restricted until groundwater quality meets required drinking water standards. There are two designated “subareas” of land within the East Valley CGWA. Subarea 1 conforms to the plume boundaries with a buffer zone to account for uncertainty in the exact plume boundaries, Subarea 1 extends vertically to a depth of 200’ in the southern portion and 300’ in the northern portion and drilling new wells are prohibited. Subarea 2 extends beyond the plume boundaries, where concentrations of arsenic and selenium are lower than safe drinking water standards but still high enough to warrant controls, and is vertically below Subarea 1. The CGWA requires testing of new wells for possible contamination in Subarea 2. Permits will also be required for new wells because excessive pumping in Subarea 2 could also cause contaminants to migrate beyond the current plume boundaries. Property within the limits of the City of East Helena are not affected by the CGWA because of the City’s existing ban on drilling water wells in areas served by the City’s water system.

Although none of the City's current sources of drinking water show levels of arsenic or selenium of concern, due to the location of one of the City's public water supply wells within Subarea 2, designated Wylie Well #3, the City is pursuing funding to relocate or supplement this well due to the potential of future contamination.

More information and maps of the East Valley CGWA can currently be found at the following website:

<http://dnrc.mt.gov/divisions/water/water-rights/controlled-ground-water-areas/east-valley>

WASTEWATER COLLECTION AND TREATMENT FACILITIES

The City of East Helena owns and operates the wastewater collection and treatment facilities that serve the city. The purpose of a municipal wastewater collection system is to collect sewage from homes and businesses and transport it to a central location for treatment. The City of East Helena's wastewater system was first developed in the mid-1930's and much of the clay piping that was installed is still in service today. The collection system has been expanded several times since its development to accommodate growth, with the most significant expansions completed in the 1950's, 1980's and in the early 2000's.

East Helena's wastewater collection system consists of five service areas. Like a river and its tributaries, a service area contains collectors that flow downstream into larger diameter trunk lines. Collector pipes are required to be at least eight inches in diameter. The size of the trunk lines depends primarily on the population of the service area and the number and type of commercial users. These lines are important because all of East Helena's wastewater passes through them.

Conventional gravity sewer mains comprise the bulk of East Helena's wastewater collection system. The first significant network of lines was installed in 1935. Located primarily on the south side of the city, the lines are made of vitrified clay and consist mostly of eight-inch collectors. A 12-inch and 15-inch trunk line is also part of this group of sewer lines. In 1982, additional mains (PVC) were installed as part of a major wastewater improvements project that also included new treatment lagoons and a lift station. The new lines consisted of a series of eight-inch collectors and a 10-inch, 18-inch, and 21-inch trunk main.

When the terrain is such that gravity sewer lines cannot be installed on a downward slope, pumps are used to lift the wastewater to a higher point. The facility that houses the pumps and collects the sewage to be pumped is called a lift station. If wastewater is pumped through a main, as is sometimes necessary, a force main is used. Since they operate under pressure, force mains are typically made of high-strength plastic or ductile iron. The city's wastewater system has three lift stations one located on Montana

Avenue between Dudley and King Streets, one serving portions of the K & R Subdivision, and a third located on Lane Avenue that serves the businesses along East Clark Street. The Lane Avenue lift station has been sized to serve the area along Clark Street to Lake Helena Drive.

The City of East Helena's wastewater treatment facility, located approximately 0.5-mile north of the city facility was constructed in 2003, to replace a previous lagoon system in order to minimize ammonia discharges to Prickly Pear Creek. The plant now operates an advanced secondary treatment activated sludge system with nitrification. The city's wastewater treatment plant was sized for an average daily flow of 435,000 gallons-per-day. The plant's capacity was established based on the anticipated need to accommodate failing septic systems in several existing developments near the city and new growth in the area. Records show the facility's influent flow rate currently averages between 180,000 and 200,000 gallons-per-day - meaning the plant operates at about 46 percent of capacity. Given the facility's capacity and current average influent flow rates, it is estimated the plant could readily serve an additional 500 residences or an equivalent combination of residential and commercial uses.

The wastewater system provides a secondary treatment of wastewater and disposal by discharge into Prickly Pear Creek. Effluent from the wastewater treatment facility is discharged to Prickly Pear Creek. This discharge is subject to the strict limits imposed on the chemical and biological makeup of the wastewater effluent specified in the city's Montana Pollutant Discharge Elimination System (MPDES) permit. The primary purpose of this MDEQ-issued permit is to maintain water quality in the receiving water course.

In September 2009, the City received its new MPDES permit (Permit No. MT0022560) authorizing discharges from the wastewater treatment plant. The new permit included several notable changes or conditions.

In the short-term, the city will be facing increased annual costs due to additional and new requirements for monitoring both the effluent of the water discharged into Prickly Pear Creek and the water quality of the stream. There is particularly a large increase in the amount of metals sampling that has to be completed under the conditions of the new permit.

Over the long-term, the MPDES permit specifies very low limits for the metals concentrations (copper, lead, and zinc) that can be discharged to the stream. These limits (lower concentrations than drinking water) were required to be met on January 1, 2013. The City has completed an upgrade to the wastewater treatment plant to treat metals in the effluent before discharge to Prickly Pear Creek.

It is likely that the City will receive requests to connect to the facility during the next several years, as there are many areas adjacent to the city with old and failing septic systems. The City currently provides wastewater treatment for Pele Park Mobile Home Park. There is not available land in some other areas for replacement drain fields. The homeowner's association of the La Casa Grande Subdivision has already contacted the City of East Helena about the potential of providing city sewer service due to failing septic systems within the development. The City is currently working on an agreement to accept wastewater from the East Clark Street Water and Sewer District and other future developments within the planning area have expressed interest in connecting.

An additional issue associated with the city's wastewater collection system is that storm water collected on Main Street is currently being piped directly into the wastewater system. This cross-connection results in periods when the large volume of storm water added to the system causes flows in the sewer mains and flows received at the treatment plant exceed its design capacity. During 2009, the city contracted with an engineer to design a system to collect and dispose of storm water along Main Street. The project includes disconnecting existing storm water inlets from the sanitary sewer system, and installing a new storm drain on Main Street to remove the storm water and prevent flooding of the roadway and businesses along Main Street. The new storm drain system along Main Street would remedy the major concerns associated with the sanitary sewer system posed by the existing situation. The design project was completed in the fall of 2009 and the storm drain improvements were completed in 2013. The storm drain was extended in 2015 along South Helena Avenue to Main Street.

The City continues to work on upgrading existing wastewater collection mains throughout the City. Most recently in 2016, the City upgraded 900 feet of sewer main behind the library within the alley from Prickly Pear Creek to Thurman Avenue.

ROAD AND STREET SYSTEM

There are several entities responsible for maintenance of roads within the City of East Helena. The entities and roads that are within the city are identified below:

1. The Montana Department of Transportation maintains U.S. Highway 12, Main Street, Old U.S. Highway 12, and Lane Avenue.
2. The City of East Helena maintains the remainder of streets and alleys within the city limits.

CITY OF EAST HELENA STREETS

The City of East Helena maintains approximately 13.60 miles of road and owns 5.5 miles of alleyways. These figures were calculated from city mapping using ArcView and

based on the 2009 Growth Policy. The City of East Helena's goal is to maintain overall transportation safety and convenience for residents within the community. The City commits capital improvements dollars to the upgrade and maintenance of its facilities. The City has limited resources to fund annual maintenance of streets and not enough for reconstruction.

There are several bridges located within the City of East Helena over Prickly Pear Creek. The City of East Helena owns and maintains existing bridges and culverts over Prickly Pear Creek at East Riggs Street and Wylie Drive. MDT owns and maintains the bridges located on Main Street and U.S. Highway 12.

MONTANA DEPARTMENT OF TRANSPORTATION ROADWAYS

Three major roads on the state highway system are located within the East Helena city limits including U.S. Highway 12, Secondary Highway 518, and Secondary Highway 282. U.S. Highway 12 is a major east-west route running through East Helena. U.S. Highway 12 provides the principal roadway connection between the Helena area and Townsend in Broadwater County and connects with Interstate 90 (I-90) at Garrison, I-15 at Helena, and I-90 west of Three Forks. U.S. Highway 12 is part of the National Highway System in Montana. This roadway is maintained by the Montana Department of Transportation (MDT).

Highway 518 is a secondary highway on Montana's Secondary highway system that extends south and westerly from U.S. Highway 12 to Montana City and Interstate 15.

Within the East Helena city limits, MDT has the maintenance responsibility for Highway 12, Highway 518, Lane Avenue, and Main Street. MDT is responsible for winter maintenance, pavement maintenance, striping and signing, and the maintenance of safety devices on these roadways.

Highway 282 is located west of the old smelter site and begins at U.S. Highway 12 and proceeds south to Jefferson County and connects to the frontage road along Interstate 15. The Highway 282 right-of-way is owned by the Montana Department of Transportation but is maintained by City of East Helena until it enters the City of Helena.

THE MONTANA DEPARTMENT OF TRANSPORTATION HELENA URBAN AREA

In 2013 the Montana Department of Transportation (MDT) updated the Helena Urban Area boundaries based on the 2010 census data and SB 111. The new urban area boundary now includes the City of East Helena and most of the planning area. The inclusion of East Helena within the urban area boundary may provide an additional source of funding for roadway improvements on designated urban system routes including construction of new road facilities; reconstruction, resurfacing, restoration, and

rehabilitation of existing road facilities; operational improvements; bicycle facilities; pedestrian walkways; and carpool projects.

Since being added to the Helena Urban Boundary, higher classification roadways within East Helena in the urban area can be considered for addition to the Helena Urban Highway System and would thus be eligible for this source of funding for improvements. The City of Helena, Lewis and Clark County, MDT, and citizen representatives participate on a Transportation Coordinating Committee (TCC) that works together to prioritize the use of the funds allocated based on the percentage of urban population in the Helena urban area compared to all urban areas in the state. The Montana Transportation Commission approves priorities for projects recommended by local TCC committees and MDT provides the engineering and construction for the project.

In order for the City of East Helena to participate in the use of the Helena urban fund allocation, the city must first have eligible roads within its boundaries added to the Helena Urban Highway System. The City of East Helena must work with MDT to identify what roads within the city limits are eligible and then work with the TCC to have routes added to the system. The City of East Helena is an incorporated place within the Helena Urban Area and became a voting member of the TCC in 2014.

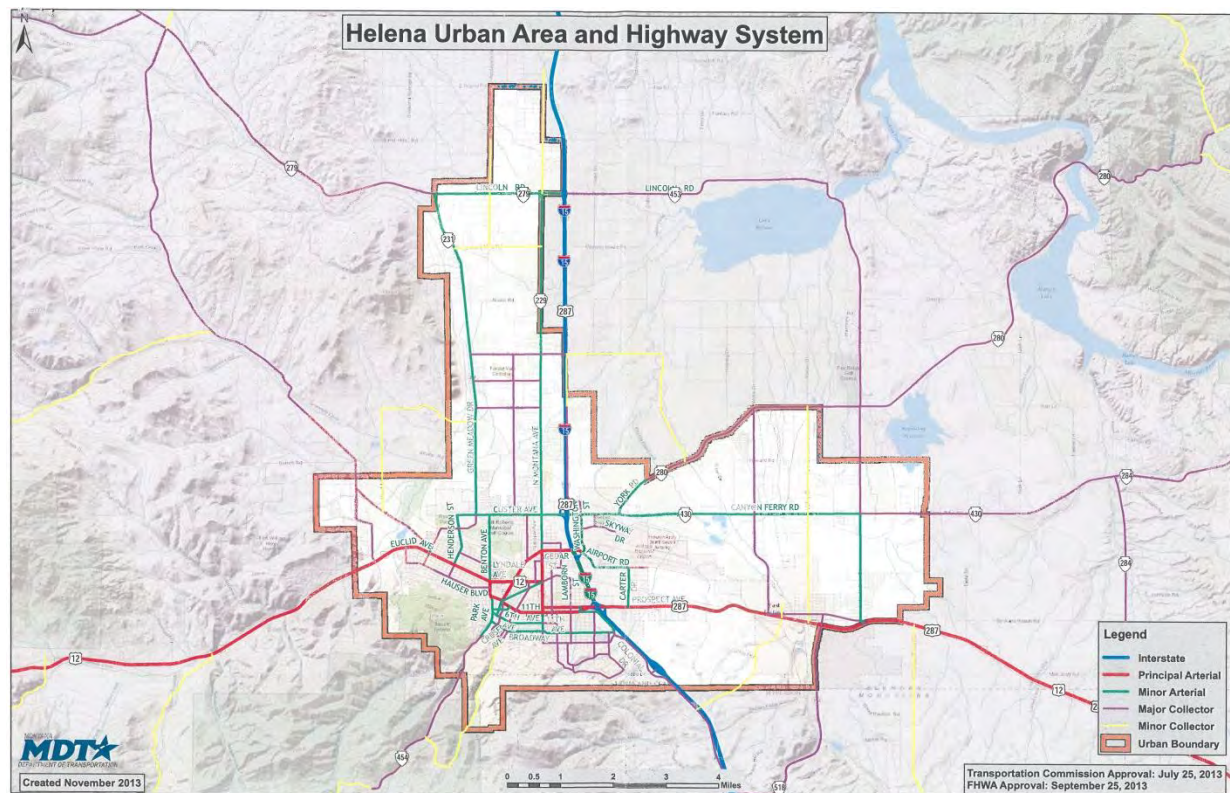


Figure1: Helena Urban Area Map

FUNCTIONAL CLASSIFICATION

A community's transportation system is made up of a hierarchy of roadways, with each roadway being classified according to the function it provides. Some of these parameters are geometric configuration, traffic volumes, spacing within the community transportation grid, speeds, etc. It is standard planning practice to categorize roadways by their primary functions with typical designations being local streets/roads, collectors, minor arterials, and principal arterials. These functional classifications are applied to roadways within both "urban" and "rural" settings. A description of these functional classifications follows.

- **Principal Arterials.** The greatest portion of through travel occurs on principal arterial roadways. Principal arterials are high-volume travel corridors that connect major generators of traffic (e.g., community and employment centers), and are usually constructed with partial limitations on direct access to abutting land uses. Interstate Routes and major U.S Highways and State Routes are typical types of Principal Arterials. Principal Arterials may be multi-lane, high-speed, high-capacity roadways intended exclusively for motorized traffic with all access controlled by interchanges and road crossings separated by bridges. However, such facilities may include two-lane or multi-lane roadways based on the travel demands they serve and have less restrictive access provisions than Interstate routes.
- **Minor Arterials.** Minor arterials are streets that connect both major arterials and collectors that extend into the urban area, while providing greater access to abutting properties. Direct access is limited to maintain efficient traffic flow. Minor arterials serve less concentrated traffic-generating areas, such as neighborhood shopping centers and schools. Minor arterials often serve as boundaries to neighborhoods and provide linkage to collector roads. Although the predominant function of minor arterials is the movement of through traffic, they also provide for considerable local traffic that originates from, or is destined to, points along the corridor.
- **Major and Minor Collectors.** Collectors provide direct services to residential or commercial areas, local parks, and schools while also providing a high degree of property access within a localized area. In densely populated areas, they are usually spaced at half-mile intervals to collect traffic from local-access streets, and convey it to the major and minor arterials and highways. Urban collectors are typically one to two-miles in length, while rural collectors may be longer (either could be a major or minor). Access may be limited to roadway approaches and major facilities, but some direct access to abutting land may be permitted.

- **Local Access Streets.** Streets not selected for inclusion in the arterial or collector classes are categorized as local or residential streets. They allow access to individual homes, businesses, and similar traffic destinations. Direct access to abutting land is essential, for all traffic originates from, or is destined, to abutting land. Major through traffic should be discouraged.

Figure 2 presents functional classifications for major roadways within the East Helena area as presented in the Greater Helena Area Long Range Transportation Plan 2014 Update.

As Figure 2 shows, U.S. Highway 12 is the only Principal Arterial in the East Helena area. U.S. Highway 12 provides access to Interstate 15 within the City of Helena. Major Collectors in the East Helena Planning Area include: Wylie Drive, Canyon Ferry Road, Lake Helena Drive, Main Street, and Highway 518. Valley Drive, Highway 282, and McClellan Creek Road are classified as minor collectors. The remaining roads in the Planning Area are considered local roads or streets.

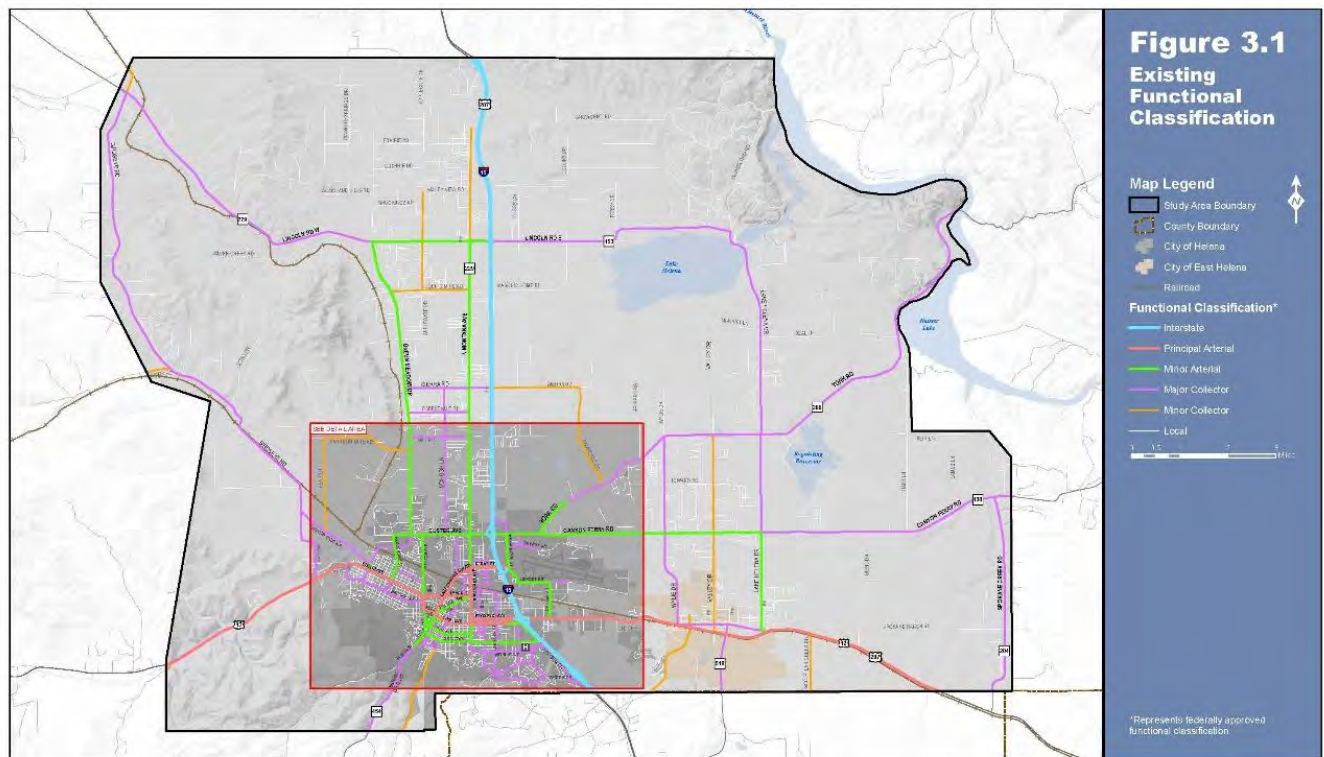


Figure 2: Helena Urban Area Functional Classification

ANNUAL AVERAGE DAILY TRAFFIC (AADT) ON AREA ROADS AND STREETS

The Montana State Department of Transportation (MDT) and Lewis and Clark County conduct annual traffic counts at sites within the East Helena Planning Area. The counts are useful in determining which transportation corridors are experiencing higher usage and may need increased maintenance or modifications. The statistics are also used for calibrating transportation models and evaluating the effects of specific development proposals. Specific average daily traffic data can be obtained by contacting the Lewis and Clark County Road Department for Lewis and Clark County maintained roadways and the Montana Department of Transportation Planning Department for state maintained roadways. Outside of these roadways, traffic data will be individually collected and analyzed on a case-by-case basis.

PARKS, RECREATION FACILITIES, AND OPEN SPACE

Parks, recreational areas and open space are important components of a community and contribute notably to the physical, mental and emotional health of the population. The residents of the East Helena Planning Area have access to developed park and recreation facilities within the City of East Helena and area subdivisions. Open space and other recreational opportunities abound on publicly owned lands along the Missouri River and on National Forest lands that are relatively close to the community.

CITY OF EAST HELENA PARKS

Main Street Park is located on East Main Street. Its west edge is bordered by Prickly Pear Creek. This park is the community's first public park, dedicated shortly after World War II. Main Street Park is a minimally developed facility with playground equipment only.

Kennedy Park, dedicated in 1963, is traversed on its southwest section by Prickly Pear Creek. Kennedy Park is a fully developed facility with playground equipment, a covered pavilion, and a restroom. The City's municipal swimming pool is also located at this park.

Kennedy Park is the most utilized recreational area within the City. This park is the most utilized park in the community and has had several improvements over the past several years. Improvements have included the development of pedestrian walkways, lighting, security fencing, sprinkler system, the addition of new playground equipment, and covers for the municipal swimming pool to name a few.

During July 2005, the City of East Helena's swimming pool sustained damages due to a major leak resulting from a concrete failure. The leak allowed water from the pool to get below the pool bottom and lift the pool out of the ground. As a result, the pool was no

longer functional and a decision was made to construct a new facility on the existing site in Kennedy Park. Construction on the new pool began during 2008 and the facility reopened during 2009.

Schiller Baseball Field was also developed in 2009 and 2010 and includes a baseball diamond and dugouts.

Within the City of East Helena, about 26 acres of land are devoted to parks. This represents about 5% of the total land area within the City.

EAST HELENA PUBLIC SCHOOLS

The East Helena School District #9 encompasses the Planning Area. The District includes three schools, Eastgate School, Radley Elementary School, and East Valley Middle School. Eastgate School is the District's Elementary building for the kindergarten and first grade students, Radley educates the 2nd through 5th graders and East Valley Middle School serves students in grades 6 through 8. These three facilities are located within three miles of each other. Each grade has at least five classes and while each classroom is self-contained, the teachers all work together as a team in planning curriculum and programs. In addition to classroom teachers, there are reading and physical education teachers and librarians.

Students who graduate from the East Valley Middle School typically attend Helena High School. Those who do not attend Helena High School generally go to their home district, either Broadwater or Jefferson County High School and few attend Capital High School in Helena.

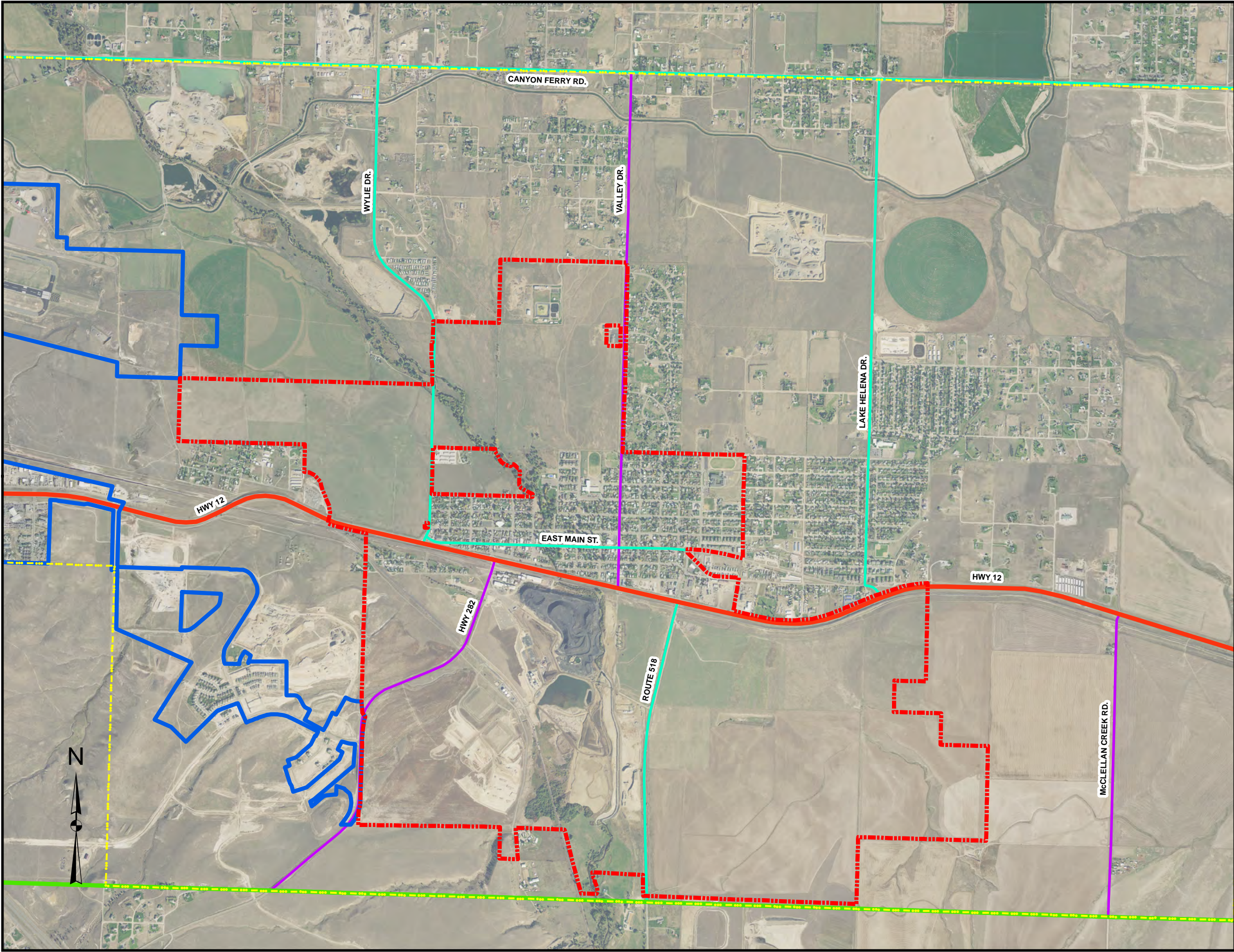
LEWIS & CLARK LIBRARY – EAST HELENA BRANCH

The Lewis and Clark Library previously operated a branch library in East Helena at 400 North Kalispell (East Valley Middle School). This branch was opened in 2001 as the first school/public library collaboration in the area. Due to a need for more space, the branch library has moved from that location to a larger site at 16 East Main Street in East Helena.








The library is typically open Tuesday through Saturday of each week during afternoons and evenings. The hours of operation may vary during the summer.

APPENDIX F

INFRASTRUCTURE MAPS



Legend

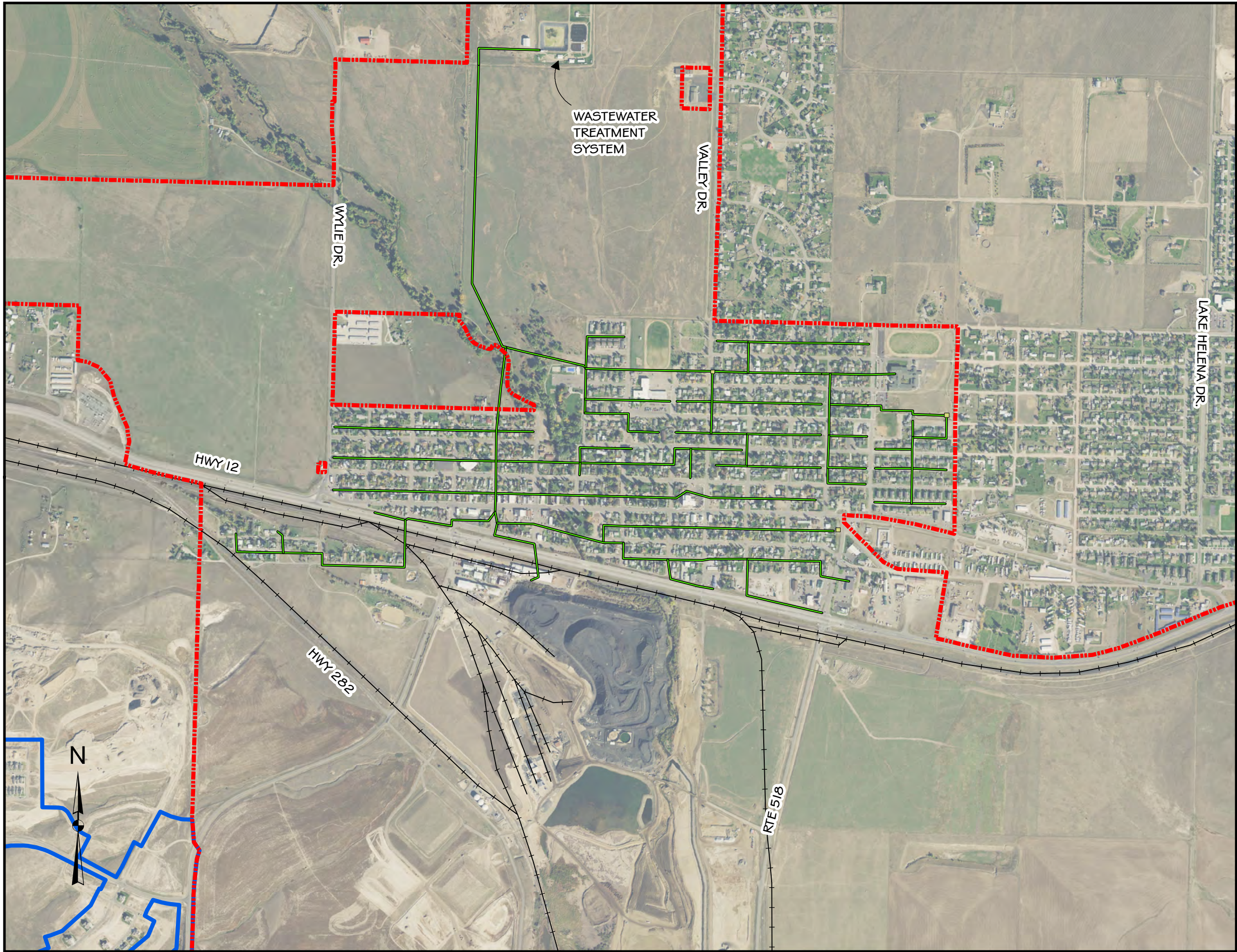
-  East Helena City Limits
-  Planning Area Boundary
-  Helena City Limits
-  County Boundary
-  Principal Arterials
-  Major Collectors
-  Minor Collectors

CITY OF EAST HELENA
306 EAST MAIN STREET, EAST HELENA, MT 59635

**CITY OF EAST HELENA
ROAD MAP**

REVISIONS	
Date	By


1275 MAPLE STREET, SUITE F
HELENA, MT 59601
(406) 443-3962



Legend

- Existing Lift Station
- East Helena City Limits
- Planning Area Boundary
- Helena City Limits
- County Boundary
- Existing Sewer Main

CITY OF EAST HELENA
306 EAST MAIN STREET, EAST HELENA, MT 59635

**CITY OF EAST HELENA
SANITARY SEWER
COLLECTION MAP**

REVISIONS	
Date	By

WWCENGINEERING
1275 MAPLE STREET, SUITE F
HELENA, MT 59601
(406) 443-3962

TO WYLIE WELLS
#1, #2, & #3

HWY 12



TO RESERVOIR

HWY 518

TO MCCLELLAN CREEK
WELLS #1 & #2

Legend

-  East Helena City Limits
-  Planning Area Boundary
-  Helena City Limits
-  County Boundary
-  Existing Water Main

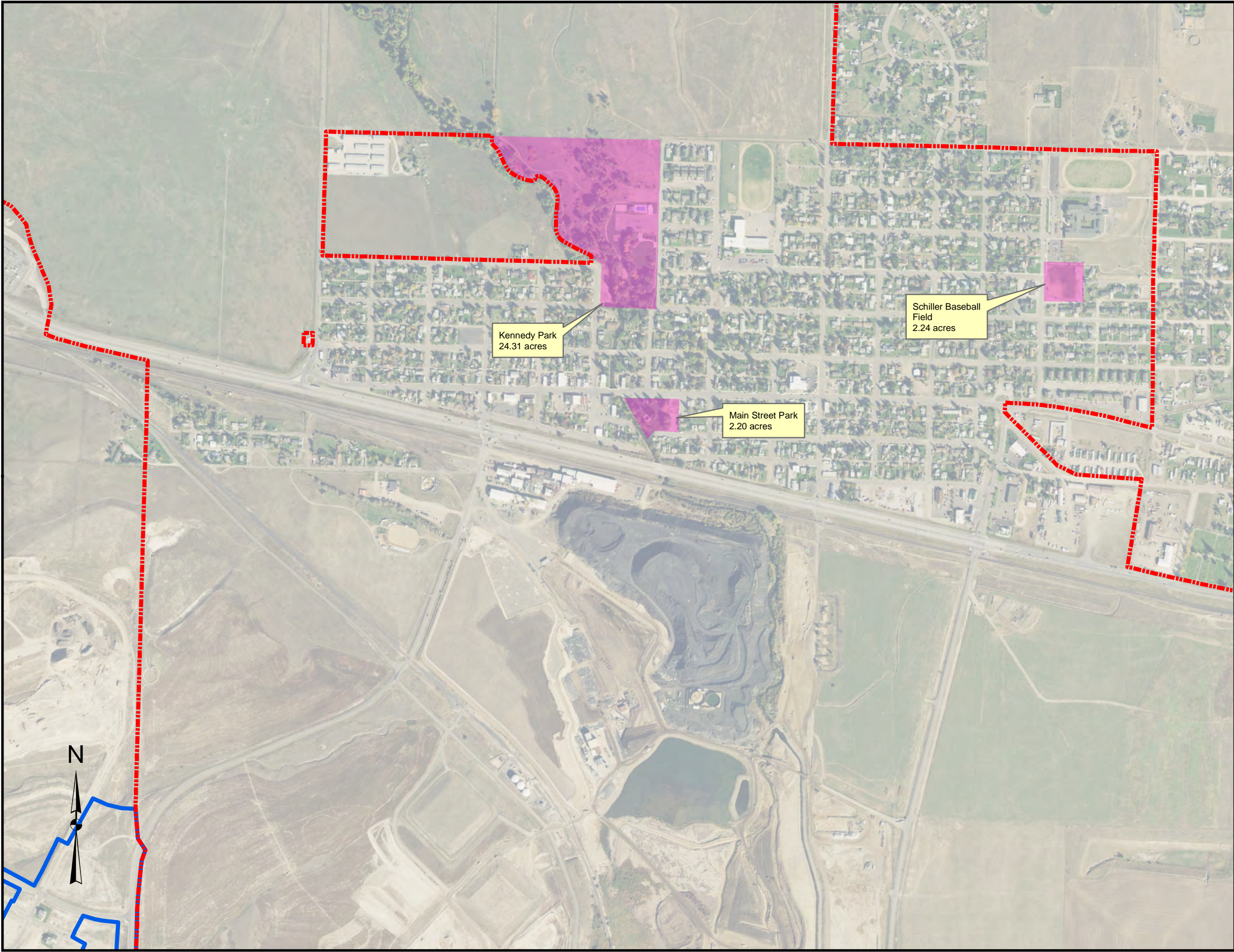
CITY OF EAST HELENA
306 EAST MAIN STREET, EAST HELENA, MT 59635

**CITY OF EAST HELENA
WATER DISTRIBUTION MAP**

REVISIONS	
Date	By


1275 MAPLE STREET, SUITE F
HELENA, MT 59601
(406) 443-3962

File: East Helena Drawn By: EBN Checked By: JF Date: 11/13 Scale: 1"=1,000'



Legend

- East Helena City Limits
- Planning Area Boundary
- Helena City Limits
- County Boundary
- Parks

CITY OF EAST HELENA
306 EAST MAIN STREET, EAST HELENA, MT 59635

**CITY OF EAST HELENA
PARKS MAP**

REVISIONS	
Date	By
6/14	RDN

ENGINEERING
1275 MAPLE STREET, SUITE F
HELENA, MT 59601
(406) 443-3962

APPENDIX G

PROJECT PRIORITIES

Alternative	Project Cost	Consistency with Community Goals and Plans		Public Health and Safety		Mandates or Other Legal Requirements		Maintains or Improves Standard of Service		Extent of Benefit		Public Perception of Need		Efficiency of Service		Supports Economic Development		Feasiblity of Project		Operational Budget Impact		Total
		Weight:	15%	Weight:	15%	Weight:	10%	Weight:	5%	Weight:	10%	Weight:	10%	Weight:	5%	Weight:	10%	Weight:	5%	Weight:	15%	
		Score	Wtd.	Score	Wtd.	Score	Wtd.	Score	Wtd.	Score	Wtd.	Score	Wtd.	Score	Wtd.	Score	Wtd.	Score	Wtd.	Score	Wtd.	
Parks - Kennedy Park Bathroom Addition	\$ 30,000	3	0.45	3	0.45	2	0.20	3	0.15	3	0.30	3	0.30	2	0.10	2	0.20	2	0.10	2	0.30	2.55
Streets – ADA Bus Stop Improvements	\$ 10,000	3	0.45	3	0.45	3	0.30	3	0.15	2	0.20	3	0.30	2	0.10	2	0.20	2	0.10	2	0.30	2.55
Streets - Crosswalk Across Main Street At Main Street Park	\$ 2,500	3	0.45	3	0.45	2	0.20	3	0.15	2	0.20	3	0.30	1	0.05	1	0.10	3	0.15	3	0.45	2.50
Streets - Crosswalk across Montana Avenue at King Street	\$ 2,500	3	0.45	3	0.45	2	0.20	3	0.15	2	0.20	3	0.30	1	0.05	1	0.10	3	0.15	3	0.45	2.50
Streets - Lane Avenue Improvements Sidewalk/Crosswalk	\$ 250,000	2	0.30	3	0.45	2	0.20	3	0.15	2	0.20	3	0.30	2	0.10	2	0.20	3	0.15	3	0.45	2.50
Streets - Pave/Curb/Gutter Lewis Street north of Radley School and EH Cemetery (currently open to pedestrians)	\$ 250,000	3	0.45	3	0.45	2	0.20	3	0.15	3	0.30	3	0.30	3	0.15	1	0.10	2	0.10	2	0.30	2.50
Streets - Street Resurfacing	\$ 3,000,000	3	0.45	3	0.45	2	0.20	3	0.15	3	0.30	3	0.30	3	0.15	1	0.10	2	0.10	2	0.30	2.50
Fire Department – Addition to Existing Fire Station	\$ 140,000	3	0.45	3	0.45	2	0.20	3	0.15	3	0.30	3	0.30	2	0.10	1	0.10	2	0.10	2	0.30	2.45
Streets - Chip Seal Various (all needed)	\$50,000/year	3	0.45	2	0.30	2	0.20	3	0.15	3	0.30	3	0.30	3	0.15	2	0.20	2	0.10	2	0.30	2.45
Streets - MT Avenue Safety Improvements at Main Street Intersection	\$ 75,000	3	0.45	3	0.45	3	0.30	3	0.15	2	0.20	3	0.30	2	0.10	1	0.10	2	0.10	2	0.30	2.45
Streets/Storm Drain - Helena Ave and King St Storm Drain Improvements	\$ 23,000	3	0.45	3	0.45	3	0.30	3	0.15	2	0.20	3	0.30	2	0.10	1	0.10	2	0.10	2	0.30	2.45
Water – New Public Water Supply Well	\$ 30,000	3	0.45	3	0.45	3	0.30	3	0.15	3	0.30	1	0.10	3	0.15	1	0.10	2	0.10	2	0.30	2.40
Streets - ADA Bus Stop Assessments	\$ 5,000	3	0.45	2	0.30	3	0.30	2	0.10	2	0.20	3	0.30	2	0.10	2	0.20	3	0.15	2	0.30	2.40
Streets – ADA Sidewalk Assessments & Improvements	\$ 10,000	3	0.45	3	0.45	3	0.30	2	0.10	2	0.20	3	0.30	2	0.10	1	0.10	2	0.10	2	0.30	2.40
Streets - Pave/Curb/Gutter Utick Subdivision (ie. Lewis/Dudley/King/Clinton/Harrison/Thurman)	\$ 650,000	3	0.45	3	0.45	2	0.20	3	0.15	2	0.20	3	0.30	3	0.15	1	0.10	2	0.10	2	0.30	2.40
Streets/Storm Drain - Groschell and Thurman Dry Well Improvements	\$ 12,000	3	0.45	3	0.45	2	0.20	3	0.15	2	0.20	3	0.30	2	0.10	1	0.10	2	0.10	2	0.30	2.35
Water – Upgrade aging water mains and valves	\$ 3,000,000	2	0.30	3	0.45	3	0.30	3	0.15	2	0.20	1	0.10	2	0.10	1	0.10	3	0.15	3	0.45	2.30
Water – Wylie Well #3 Emergency Generator	\$ 60,000	2	0.30	3	0.45	3	0.30	3	0.15	2	0.20	1	0.10	2	0.10	1	0.10	3	0.15	3	0.45	2.30

Alternative	Project Cost	Consistency with Community Goals and Plans		Public Health and Safety		Mandates or Other Legal Requirements		Maintains or Improves Standard of Service		Extent of Benefit		Public Perception of Need		Efficiency of Service		Supports Economic Development		Feasiblitiy of Project		Operational Budget Impact		Total
		Weight:	15%	Weight:	15%	Weight:	10%	Weight:	5%	Weight:	10%	Weight:	10%	Weight:	5%	Weight:	10%	Weight:	5%	Weight:	15%	
		Score	Wtd.	Score	Wtd.	Score	Wtd.	Score	Wtd.	Score	Wtd.	Score	Wtd.	Score	Wtd.	Score	Wtd.	Score	Wtd.	Score	Wtd.	
Sewer – Lift Station Upgrades Monitoring and Communications	\$ 10,000	3	0.45	3	0.45	3	0.30	3	0.15	2	0.20	1	0.10	3	0.15	1	0.10	2	0.10	2	0.30	2.30
Sewer - WWTP Lift Pump Blower Station	\$ 50,000	3	0.45	3	0.45	3	0.30	3	0.15	2	0.20	1	0.10	3	0.15	1	0.10	2	0.10	2	0.30	2.30
Streets/Storm Drain - Thurman Ave. (West of Radley School)	\$ 5,000	2	0.30	3	0.45	3	0.30	3	0.15	2	0.20	3	0.30	2	0.10	1	0.10	2	0.10	2	0.30	2.30
City Hall Improvements - Handrail Along Sidewalk in Front of Building	\$ 7,000	2	0.30	3	0.45	3	0.30	2	0.10	2	0.20	2	0.20	1	0.05	1	0.10	3	0.15	3	0.45	2.30
Sewer - Cyber Security Internet Analysis/Upgrades	\$ 5,000	2	0.30	2	0.30	2	0.20	3	0.15	2	0.20	2	0.20	2	0.10	2	0.20	3	0.15	3	0.45	2.25
Streets - Pave Plant Road Approach	\$ 10,000	2	0.30	2	0.30	2	0.20	3	0.15	2	0.20	3	0.30	2	0.10	1	0.10	3	0.15	3	0.45	2.25
City Pool - ADA Lift Battery/Charger Update	\$ 3,000	2	0.30	3	0.45	3	0.30	2	0.10	2	0.20	2	0.20	2	0.10	1	0.10	3	0.15	2	0.30	2.20
City Pool - Building Painting	\$ 1,500	2	0.30	2	0.30	3	0.30	2	0.10	2	0.20	2	0.20	2	0.10	1	0.10	3	0.15	3	0.45	2.20
City Pool - Chemical Feeder	\$ 3,200	2	0.30	3	0.45	3	0.30	2	0.10	2	0.20	2	0.20	2	0.10	1	0.10	3	0.15	2	0.30	2.20
Parks – Kennedy Park ADA Drinking Fountain	\$ 3,500	2	0.30	3	0.45	3	0.30	3	0.15	2	0.20	2	0.20	2	0.10	1	0.10	2	0.10	2	0.30	2.20
Parks – Kennedy Park Bathroom ADA Assessment	\$ 1,000	2	0.30	3	0.45	3	0.30	2	0.10	2	0.20	2	0.20	2	0.10	1	0.10	3	0.15	2	0.30	2.20
Parks – Main Street Park ADA Drinking Fountain	\$ 3,500	2	0.30	3	0.45	3	0.30	3	0.15	2	0.20	2	0.20	2	0.10	1	0.10	2	0.10	2	0.30	2.20
City Hall Improvements – ADA Improvements Second Floor	\$ 20,000	2	0.30	3	0.45	3	0.30	3	0.15	1	0.10	2	0.20	2	0.10	1	0.10	3	0.15	2	0.30	2.15
City Pool - ADA Picnic Table with Slab and Sidewalk	\$ 4,000	2	0.30	2	0.30	3	0.30	2	0.10	2	0.20	1	0.10	1	0.05	2	0.20	3	0.15	3	0.45	2.15
Parks - Kennedy Park Restroom ADA Upgrades	\$ 4,000	2	0.30	3	0.45	3	0.30	3	0.15	2	0.20	2	0.20	1	0.05	1	0.10	2	0.10	2	0.30	2.15
Public Works – Dump/Snow Plow Truck (5 yard)	\$ 80,000	2	0.30	3	0.45	1	0.10	3	0.15	3	0.30	2	0.20	2	0.10	1	0.10	3	0.15	2	0.30	2.15
Streets - Sidewalks along King Street From Radley to EVMS	\$ 50,000	3	0.45	3	0.45	2	0.20	2	0.10	2	0.20	3	0.30	2	0.10	1	0.10	2	0.10	1	0.15	2.15
Streets - Widen Manlove Avenue in Moontown	\$ 400,000	3	0.45	3	0.45	2	0.20	3	0.15	2	0.20	3	0.30	2	0.10	1	0.10	1	0.05	1	0.15	2.15
City Hall Improvements – ADA Assessment Second Floor	\$ 3,000	2	0.30	3	0.45	3	0.30	2	0.10	2	0.20	1	0.10	2	0.10	1	0.10	3	0.15	2	0.30	2.10

Alternative	Project Cost	Consistency with Community Goals and Plans		Public Health and Safety		Mandates or Other Legal Requirements		Maintains or Improves Standard of Service		Extent of Benefit		Public Perception of Need		Efficiency of Service		Supports Economic Development		Feasiblity of Project		Operational Budget Impact		Total
		Weight:	15%	Weight:	15%	Weight:	10%	Weight:	5%	Weight:	10%	Weight:	10%	Weight:	5%	Weight:	10%	Weight:	5%	Weight:	15%	
		Score	Wtd.	Score	Wtd.	Score	Wtd.	Score	Wtd.	Score	Wtd.	Score	Wtd.	Score	Wtd.	Score	Wtd.	Score	Wtd.	Score	Wtd.	
Fire/Recreation Hall Improvements – ADA Assessment & Improvements As Required	\$ 4,000	2	0.30	3	0.45	3	0.30	2	0.10	1	0.10	2	0.20	2	0.10	1	0.10	3	0.15	2	0.30	2.10
Fire/Recreation Hall Improvements – ADA Assessment & Improvements Bathrooms	\$ 2,500	2	0.30	3	0.45	3	0.30	2	0.10	1	0.10	2	0.20	2	0.10	1	0.10	3	0.15	2	0.30	2.10
Fire/Recreation Hall Improvements – ADA Assessment & Improvements North Door	\$ 10,000	2	0.30	3	0.45	3	0.30	2	0.10	1	0.10	2	0.20	2	0.10	1	0.10	3	0.15	2	0.30	2.10
Water – Upgrade Chlorination Building Lighting and Heater	\$ 1,500	2	0.30	2	0.30	2	0.20	3	0.15	2	0.20	1	0.10	2	0.10	1	0.10	3	0.15	3	0.45	2.05
Sewer – Sewer Plant(s) Alarm & Site Monitoring Electronic System Upgades	\$ 10,000	2	0.30	3	0.45	1	0.10	3	0.15	3	0.30	1	0.10	3	0.15	1	0.10	2	0.10	2	0.30	2.05
Sewer - WWTP Reline Flow Equalization Basin (5 Day Holding)	\$ 375,000	2	0.30	3	0.45	2	0.20	2	0.10	3	0.30	1	0.10	2	0.10	1	0.10	2	0.10	2	0.30	2.05
Water – Pump/Well House Building & Lighting Improvements	\$ 10,000	2	0.30	3	0.45	2	0.20	3	0.15	2	0.20	1	0.10	2	0.10	1	0.10	3	0.15	2	0.30	2.05
Parks - Main Street Park - Wading Pool Removal (Main St Prk Gazebo)	\$ 6,000	2	0.30	2	0.30	2	0.20	3	0.15	2	0.20	2	0.20	1	0.05	2	0.20	2	0.10	2	0.30	2.00
Water – Well Review (S. Montana Ave. & Groschell/Thurman Old City Wells)	\$ 1,000	2	0.30	2	0.30	2	0.20	2	0.10	2	0.20	1	0.10	2	0.10	1	0.10	3	0.15	3	0.45	2.00
City Hall Improvements - First Floor Plumbing Bathrooms Upgrade	\$ 12,000	1	0.15	3	0.45	2	0.20	3	0.15	1	0.10	1	0.10	3	0.15	2	0.20	3	0.15	2	0.30	1.95
Sewer – Sewer Line Replacement Alley North of City Hall	\$ 25,000	2	0.30	3	0.45	2	0.20	3	0.15	1	0.10	1	0.10	3	0.15	1	0.10	2	0.10	2	0.30	1.95
Streets/Storm Drain - Clinton & Harrison Dry Well	\$ 12,000	2	0.30	3	0.45	1	0.10	2	0.10	1	0.10	2	0.20	2	0.10	1	0.10	2	0.10	2	0.30	1.85
Streets/Storm Drain - Lewis and Montana Dry Well Improvements	\$ 12,000	2	0.30	3	0.45	1	0.10	2	0.10	1	0.10	2	0.20	2	0.10	1	0.10	2	0.10	2	0.30	1.85
Parks - Main Street Park - Gazebo Project	\$ 75,000	2	0.30	2	0.30	1	0.10	2	0.10	2	0.20	2	0.20	1	0.05	2	0.20	2	0.10	2	0.30	1.85
Parks & City Pool - Kennedy Park/City Pool Security Camera System	\$ 16,000	2	0.30	3	0.45	2	0.20	2	0.10	2	0.20	2	0.20	1	0.05	1	0.10	2	0.10	1	0.15	1.85

Alternative	Project Cost	Consistency with Community Goals and Plans		Public Health and Safety		Mandates or Other Legal Requirements		Maintains or Improves Standard of Service		Extent of Benefit		Public Perception of Need		Efficiency of Service		Supports Economic Development		Feasiblity of Project		Operational Budget Impact		Total
		Weight:	15%	Weight:	15%	Weight:	10%	Weight:	5%	Weight:	10%	Weight:	10%	Weight:	5%	Weight:	10%	Weight:	5%	Weight:	15%	
		Score	Wtd.	Score	Wtd.	Score	Wtd.	Score	Wtd.	Score	Wtd.	Score	Wtd.	Score	Wtd.	Score	Wtd.	Score	Wtd.	Score	Wtd.	
City Hall Improvements – First Floor East Entry Flooring	\$ 2,000	1	0.15	2	0.30	1	0.10	2	0.10	1	0.10	1	0.10	2	0.10	3	0.30	3	0.15	3	0.45	1.85
Water - McClellan Public Water Supply System Improvements Bridge Across Creek	\$ 75,000	2	0.30	2	0.30	1	0.10	2	0.10	2	0.20	2	0.20	2	0.10	1	0.10	2	0.10	2	0.30	1.80
City Pool – Power Outage Alarm	\$ 250	1	0.15	2	0.30	1	0.10	2	0.10	2	0.20	2	0.20	1	0.05	1	0.10	3	0.15	3	0.45	1.80
Solid Waste – New/Used Solid Waste Side-Loader Truck	\$ 125,000	2	0.30	1	0.15	1	0.10	3	0.15	3	0.30	1	0.10	3	0.15	1	0.10	3	0.15	2	0.30	1.80
Water - McClellan Public Water Supply System Improvements Water Tank Cover	\$ 80,000	1	0.15	3	0.45	1	0.10	3	0.15	2	0.20	1	0.10	2	0.10	1	0.10	2	0.10	2	0.30	1.75
Sewer - WWTP Lighting Upgrades	\$ 6,200	1	0.15	2	0.30	2	0.20	3	0.15	2	0.20	1	0.10	2	0.10	1	0.10	3	0.15	2	0.30	1.75
Water - Reinstall Water Main Across Main Street Bridge at Prickly Pear Creek	\$ 100,000	1	0.15	2	0.30	2	0.20	3	0.15	2	0.20	1	0.10	3	0.15	1	0.10	2	0.10	2	0.30	1.75
Sewer - Fire Hydrants at Wastewater Metal Removals Plant	\$ 150,000	1	0.15	3	0.45	2	0.20	2	0.10	2	0.20	2	0.20	2	0.10	1	0.10	1	0.05	1	0.15	1.70
Fire/Recreation Hall Improvements – Update/Remodel Interior	\$ 7,500	2	0.30	1	0.15	1	0.10	2	0.10	1	0.10	2	0.20	1	0.05	1	0.10	3	0.15	3	0.45	1.70
Parks – Kennedy Park Remove Concession Concrete Slab	\$ 4,100	1	0.15	2	0.30	1	0.10	2	0.10	2	0.20	1	0.10	1	0.05	1	0.10	3	0.15	3	0.45	1.70
Parks – Kennedy Park Replace Concession Concrete Slab	\$ 4,100	1	0.15	2	0.30	1	0.10	2	0.10	2	0.20	1	0.10	1	0.05	1	0.10	3	0.15	3	0.45	1.70
Public Works -Skid Steer Auger	\$ 3,500	1	0.15	2	0.30	1	0.10	2	0.10	2	0.20	1	0.10	1	0.05	1	0.10	3	0.15	3	0.45	1.70
Water - McClellan Public Water Supply System Improvements Well House Fences (2)	\$ 30,000	1	0.15	3	0.45	1	0.10	2	0.10	2	0.20	1	0.10	1	0.05	1	0.10	2	0.10	2	0.30	1.65
City Hall Improvements - Rain Gutters	\$ 7,000	1	0.15	2	0.30	2	0.20	1	0.05	1	0.10	1	0.10	1	0.05	1	0.10	3	0.15	3	0.45	1.65
City Hall Improvements - Reroof 2 Storage Buildings	\$ 2,000	1	0.15	1	0.15	2	0.20	2	0.10	2	0.20	1	0.10	1	0.05	1	0.10	3	0.15	3	0.45	1.65
City Shop Improvements - New Equipment Storage Pole Barn	\$ 30,000	1	0.15	1	0.15	2	0.20	3	0.15	2	0.20	1	0.10	1	0.05	1	0.10	2	0.10	3	0.45	1.65
Fire/Recreation Hall Improvements - Kitchen Assessment & Upgrades As Required	\$ 7,500	2	0.30	1	0.15	2	0.20	2	0.10	1	0.10	2	0.20	1	0.05	1	0.10	3	0.15	2	0.30	1.65

Alternative	Project Cost	Consistency with Community Goals and Plans		Public Health and Safety		Mandates or Other Legal Requirements		Maintains or Improves Standard of Service		Extent of Benefit		Public Perception of Need		Efficiency of Service		Supports Economic Development		Feasiblity of Project		Operational Budget Impact		Total
		Weight:	15%	Weight:	15%	Weight:	10%	Weight:	5%	Weight:	10%	Weight:	10%	Weight:	5%	Weight:	10%	Weight:	5%	Weight:	15%	
		Score	Wtd.	Score	Wtd.	Score	Wtd.	Score	Wtd.	Score	Wtd.	Score	Wtd.	Score	Wtd.	Score	Wtd.	Score	Wtd.	Score	Wtd.	
Public Works – Dump Truck (10 yard)	\$ 63,500	2	0.30	1	0.15	1	0.10	3	0.15	2	0.20	1	0.10	2	0.10	1	0.10	3	0.15	2	0.30	1.65
Public Works – Mini Excavator	\$ 50,000	2	0.30	1	0.15	1	0.10	3	0.15	2	0.20	1	0.10	2	0.10	1	0.10	3	0.15	2	0.30	1.65
Public Works – Utility Truck (Ongoing Replacement)	\$ 25,000	2	0.30	1	0.15	1	0.10	3	0.15	2	0.20	1	0.10	2	0.10	1	0.10	3	0.15	2	0.30	1.65
Public Works – Water/Sewer/Solid Waste Parts Vehicle	\$ 15,000	2	0.30	1	0.15	1	0.10	3	0.15	2	0.20	1	0.10	2	0.10	1	0.10	3	0.15	2	0.30	1.65
Solid Waste – Can Replacement (ongoing)	\$ 2,000	1	0.15	2	0.30	1	0.10	3	0.15	1	0.10	1	0.10	1	0.05	1	0.10	3	0.15	3	0.45	1.65
Solid Waste – Dump Trailer	\$ 3,000	1	0.15	1	0.15	2	0.20	3	0.15	2	0.20	1	0.10	2	0.10	1	0.10	3	0.15	2	0.30	1.60
Sewer – Sewer Line Improvements Re-Route Harrison Ave. Sewer Main	\$ 411,000	1	0.15	3	0.45	1	0.10	2	0.10	1	0.10	1	0.10	2	0.10	1	0.10	2	0.10	2	0.30	1.60
City Pool - Filter Valve (Maintenance Improvements)	\$ 2,000	1	0.15	2	0.30	1	0.10	3	0.15	2	0.20	1	0.10	2	0.10	2	0.20	3	0.15	1	0.15	1.60
City Hall Improvements - Covered Parking Structure for Police and Other Vehicles	\$ 30,000	1	0.15	2	0.30	1	0.10	2	0.10	2	0.20	1	0.10	2	0.10	1	0.10	2	0.10	2	0.30	1.55
City Hall Improvements - Refinish Gym Floor With Lines (including stage)	\$ 12,000	1	0.15	1	0.15	1	0.10	2	0.10	2	0.20	1	0.10	1	0.05	1	0.10	3	0.15	3	0.45	1.55
Parks – Kennedy Park Restroom Interior Painting	\$ 2,000	1	0.15	1	0.15	2	0.20	1	0.05	2	0.20	2	0.20	1	0.05	1	0.10	3	0.15	2	0.30	1.55
Fire/Recreation Hall Improvements - Fireman's Hall Exterior Paint	\$ 5,000	1	0.15	1	0.15	1	0.10	1	0.05	2	0.20	1	0.10	1	0.05	1	0.10	3	0.15	3	0.45	1.50
Fire/Recreation Hall Improvements – Heating Evaluation and Upgrade Fireman's Hall	\$ 3,000	1	0.15	1	0.15	1	0.10	2	0.10	1	0.10	1	0.10	2	0.10	1	0.10	3	0.15	3	0.45	1.50
City Hall Improvements – Changeout/Upgrade Heating System	\$ 30,000	1	0.15	1	0.15	1	0.10	1	0.05	1	0.10	1	0.10	1	0.05	1	0.10	3	0.15	3	0.45	1.40
City Hall Improvements - Courtroom Judges Bench (Front) Refinish	\$ 1,000	1	0.15	1	0.15	1	0.10	1	0.05	1	0.10	1	0.10	1	0.05	1	0.10	3	0.15	3	0.45	1.40
City Hall Improvements – Exterior Refinish & Painting	\$ 50,000	1	0.15	1	0.15	1	0.10	1	0.05	1	0.10	1	0.10	1	0.05	1	0.10	3	0.15	3	0.45	1.40
City Hall Improvements - First Floor Hallway Refinish	\$ 7,500	1	0.15	1	0.15	1	0.10	1	0.05	1	0.10	1	0.10	1	0.05	1	0.10	3	0.15	3	0.45	1.40

Alternative	Project Cost	Consistency with Community Goals and Plans		Public Health and Safety		Mandates or Other Legal Requirements		Maintains or Improves Standard of Service		Extent of Benefit		Public Perception of Need		Efficiency of Service		Supports Economic Development		Feasiblitiy of Project		Operational Budget Impact		Total
		Weight:	15%	Weight:	15%	Weight:	10%	Weight:	5%	Weight:	10%	Weight:	10%	Weight:	5%	Weight:	10%	Weight:	5%	Weight:	15%	
		Score	Wtd.	Score	Wtd.	Score	Wtd.	Score	Wtd.	Score	Wtd.	Score	Wtd.	Score	Wtd.	Score	Wtd.	Score	Wtd.	Score	Wtd.	
City Hall Improvements - West Stairwell Wall Paint/Refinish	\$ 800	1	0.15	1	0.15	1	0.10	1	0.05	1	0.10	1	0.10	1	0.05	1	0.10	3	0.15	3	0.45	1.40
Public Works - Backhoe	\$70,000 - \$100,000	1	0.15	1	0.15	1	0.10	1	0.05	1	0.10	1	0.10	1	0.05	1	0.10	1	0.05	1	0.15	1.00

APPENDIX H

PROJECT IMPLEMENTATION

City of East Helena Capital Improvements Plan
Project Implementation Schedule

	Alternative	Project Cost	Department	Budget Year					
				2018	2019	2020	2021	2022	2023 and Beyond
1	Parks - Kennedy Park Bathroom Addition	\$ 30,000	Public Works Facilities	X	X	X	X	X	X
2	Streets – ADA Bus Stop Improvements	\$ 10,000	Public Works Roads & Streets	X	X	X			
3	Streets - Crosswalk Across Main Street At Main Street Park	\$ 2,500	Public Works Roads & Streets	X					
4	Streets - Crosswalk across Montana Avenue at King Street	\$ 2,500	Public Works Roads & Streets	X					
5	Streets - Lane Avenue Improvements Sidewalk/Crosswalk	\$ 250,000	Public Works Roads & Streets	X	X	X	X	X	
6	Streets - Pave/Curb/Gutter Lewis Street north of Radley School and EH Cemetery (currently open to pedestrians)	\$ 250,000	Public Works Roads & Streets	X	X	X	X	X	X
7	Fire Department – Addition to Existing Fire Station	\$ 140,000	VFD	X	X				
8	Streets - Chip Seal Various (all needed)	\$ 50,000	Public Works Roads & Streets	X	X	X	X	X	X
9	Streets - MT Avenue Safety Improvements at Main Street Intersection	\$ 75,000	Public Works Roads & Streets		X	X	X	X	X
10	Streets/Storm Drain - Helena Ave and King St Storm Drain Improvements (Summers)	\$ 23,000	Public Works Sewer	X					
11	Water – New Public Water Supply Well	\$ 30,000	Public Works Water	X	X	X	X	X	X
12	Streets - ADA Bus Stop Assessments	\$ 5,000	Public Works Roads & Streets	X					
13	Streets – ADA Sidewalk Assessments & Improvements	\$ 10,000	Public Works Roads & Streets		X	X	X	X	X
14	Streets - Pave/Curb/Gutter Utick Subdivision (ie. Lewis/Dudley/King/Clinton /Harrison/Thurman)	\$ 650,000	Public Works Roads & Streets						X
15	Streets/Storm Drain - Groschell and Thurman Dry Well Improvements	\$ 12,000	Public Works Sewer	X	X				
16	Water – Wylie Well #3 Emergency Generator	\$ 60,000	Public Works Water	X	X	X	X		
17	Sewer – Lift Station Upgrades Monitoring and Communications	\$ 10,000	Public Works Sewer	X					
18	Sewer - WWTP Lift Pump Blower Station	\$ 50,000	Public Works Sewer	X	X	X			

	Alternative	Project Cost	Department	2018	2019	2020	2021	2022	2023 and Beyond
19	City Hall Improvements - Handrail Along Sidewalk in Front of Building	\$ 7,000	Public Works Roads & Streets	X	X				
20	Sewer - Cyber Security Internet Analysis/Upgrades	\$ 5,000	Public Works Sewer	X	X				
21	Streets - Pave Plant Road Approach	\$ 10,000	Public Works Roads & Streets	X	X				
22	City Pool - ADA Lift Battery/Charger Update	\$ 3,000	Pubic Works Swimming Pool	X					
23	City Pool - Building Painting	\$ 1,500	Pubic Works Swimming Pool	X	X				
24	City Pool - Chemical Feeder	\$ 3,200	Pubic Works Swimming Pool	X					
25	Parks – Kennedy Park ADA Drinking Fountain	\$ 3,500	Public Works Parks	X					
26	Parks – Kennedy Park Bathroom ADA Assessment	\$ 1,000	Public Works Parks	X					
27	Parks – Main Street Park ADA Drinking Fountain	\$ 3,500	Public Works Parks	X	X				
28	City Hall Improvements – ADA Improvements Second Floor	\$ 20,000	Public Works Facilities	X	X	X	X	X	X
29	City Pool - ADA Picnic Table with Slab and Sidewalk	\$ 4,000	Pubic Works Swimming Pool	X	X				
30	Parks - Kennedy Park Restroom ADA Upgrades	\$ 4,000	Public Works Parks	X	X	X	X	X	X
31	Public Works – Dump/Snow Plow Truck (5 yard)	\$ 80,000	Public Works Roads & Streets	X	X	X			
32	Streets - Sidewalks along King Street From Radley to EVMS	\$ 50,000	Public Works Roads & Streets	X	X	X	X		
33	Streets - Widen Manlove Avenue in Moontown	\$ 400,000	Public Works Roads & Streets	X	X	X	X	X	X
34	City Hall Improvements – ADA Assessment Second Floor	\$ 3,000	Public Works Facilities	X					
35	Fire/Recreation Hall Improvements – ADA Assessment & Improvements As Required	\$ 4,000	Public Works Facilities	X	X	X			
36	Fire/Recreation Hall Improvements – ADA Assessment & Improvements Bathrooms	\$ 2,500	Public Works Facilities	X	X	X			

	Alternative	Project Cost	Department	2018	2019	2020	2021	2022	2023 and Beyond
37	Fire/Recreation Hall Improvements – ADA Assessment & Improvements North Door	\$ 10,000	Public Works Facilities	X	X	X			
38	Water – Upgrade Chlorination Building Lighting and Heater	\$ 1,500	Pubic Works Water	X					
39	Sewer – Sewer Plant(s) Alarm & Site Monitoring Electronic System Upgades	\$ 10,000	Public Works Sewer	X					
40	Sewer - WWTP Reline Flow Equalization Basin (5 Day Holding)	\$ 375,000	Public Works Sewer	X	X	X	X	X	X
41	Water – Pump/Well House Building & Lighting Improvements	\$ 10,000	Pubic Works Water	X					
42	Water – Well Review (S. Montana Ave. & Groschell/Thurman Old City Wells)	\$ 1,000	Pubic Works Water	X	X				
43	City Hall Improvements - First Floor Plumbing Bathrooms Upgrade	\$ 12,000	Public Works Facilities	X	X				
44	Sewer – Sewer Line Replacement Alley North of City Hall	\$ 25,000	Public Works Sewer	X	X				
45	Streets/Storm Drain - Clinton & Harrison Dry Well	\$ 12,000	Public Works Roads & Streets	X	X				
46	Streets/Storm Drain - Lewis and Montana Dry Well Improvements	\$ 12,000	Public Works Roads & Streets	X	X	X			
47	Parks - Main Street Park - Gazebo Project	\$ 75,000	Public Works Parks	X	X				
48	Parks & City Pool - Kennedy Park/City Pool Security Camera System	\$ 16,000	Public Works Parks	X	X	X	X	X	
49	City Hall Improvements – First Floor East Entry Flooring	\$ 2,000	Public Works Facilities	X					
50	Water - McClellan Public Water Supply System Improvements Bridge Across Creek	\$ 75,000	Pubic Works Water	X	X	X	X	X	X
51	City Pool – Power Outage Alarm	\$ 250	Pubic Works Swimming Pool	X					
52	Solid Waste – New/Used Solid Waste Side-Loader Truck	\$ 125,000	Public Works Solid Waste	X	X	X	X	X	X
53	Water - McClellan Public Water Supply System Improvements Water Tank Cover	\$ 80,000	Pubic Works Water	X	X	X	X	X	X

	Alternative	Project Cost	Department	2018	2019	2020	2021	2022	2023 and Beyond
54	Sewer - WWTP Lighting Upgrades (Small Shop)	\$ 6,200	Public Works Sewer	X					
55	Water - Reinstall Water Main Across Main Street Bridge at Prickly Pear Creek	\$ 100,000	Pubic Works Water	X	X	X	X		
56	Sewer - Fire Hydrants at Wastewater Metal Removals Plant	\$ 150,000	Public Works Sewer	X	X	X	X		
57	Fire/Recreation Hall Improvements – Update/Remodel Interior	\$ 7,500	Public Works Facilities	X	X	X			
58	Parks – Kennedy Park Remove Concession Concrete Slab	\$ 4,100	Public Works Parks	X	X	X	X	X	
59	Parks – Kennedy Park Replace Concession Concrete Slab	\$ 4,100	Public Works Parks	X	X	X	X	X	X
60	Water - McClellan Public Water Supply System Improvements Well House Fences (2)	\$ 30,000	Pubic Works Water	X	X				
61	City Hall Improvements - Rain Gutters	\$ 7,000	Public Works Facilities	X	X	X			
62	City Hall Improvements - Reroof 2 Storage Buildings	\$ 2,000	Public Works Facilities	X	X				
63	City Shop Improvements - New Equipment Storage Pole Barn	\$ 30,000	Pubic Works Water, Sewer, Solid Waste	X	X				
64	Fire/Recreation Hall Improvements - Kitchen Assessment & Upgrades As Required	\$ 7,500	Public Works Facilities	X	X	X	X	X	
65	Public Works – Dump Truck (10 yard)	\$ 63,500	Public Works Solid Waste	X	X	X			
66	Public Works – Mini Excavator	\$ 50,000	Public Works Sewer & Water	X	X	X	X	X	X
67	Public Works – Utility Truck (Ongoing Replacement)	\$ 25,000	Pubic Works Water, Sewer, Solid Waste	X	X	X			
68	Public Works – Water/Sewer/Solid Waste Parts Vehicle	\$ 15,000	Pubic Works Water, Sewer, Solid Waste	X					
69	Solid Waste – Can Replacement (ongoing)	\$ 2,000	Public Works Solid Waste	X	X	X	X	X	X
70	Sewer – Sewer Line Improvements Re-Route Harrison Ave. Sewer Main	\$ 411,000	Public Works Sewer	X	X	X	X	X	X
71	City Pool - Filter Valve (Maintenance Improvements)	\$ 2,000	Pubic Works Swimming Pool	X	X	X			

	Alternative	Project Cost	Department	2018	2019	2020	2021	2022	2023 and Beyond
72	City Hall Improvements - Covered Parking Structure for Police and Other Vehicles	\$ 30,000	Public Works Facilities	X	X	X	X	X	X
73	City Hall Improvements - Refinish Gym Floor With Lines (including stage)	\$ 12,000	Public Works Facilities	X	X	X			
74	Parks – Kennedy Park Restroom Interior Painting	\$ 2,000	Public Works Parks	X					
75	Fire/Recreation Hall Improvements - Fireman's Hall Exterior Paint	\$ 5,000	Public Works Facilities	X	X	X			
76	Fire/Recreation Hall Improvements – Heating Evaluation and Upgrade Fireman's Hall	\$ 3,000	Public Works Facilities	X	X	X	X	X	X
77	City Hall Improvements – Changeout/Upgrade Heating System	\$ 30,000	Public Works Facilities	X	X	X	X	X	X
78	City Hall Improvements - Courtroom Judges Bench (Front) Refinish	\$ 1,000	Public Works Facilities	X					
79	City Hall Improvements – Exterior Refinish & Painting	\$ 50,000	Public Works Facilities	X	X	X	X	X	X
80	City Hall Improvements - First Floor Hallway Refinish	\$ 7,500	Public Works Facilities	X					
81	City Hall Improvements - West Stairwell Wall Paint/Refinish	\$ 800	Public Works Facilities	X	X	X			
82	Fire Department - 1993 GMC Fire Truck	\$ 500,000	VFD	X	X	X	X	X	X
83	Water System - Land Acquisition for Additional Water Storage Reservoir	\$ 20,000	Pubic Works Water	X	X	X	X		
84	Streets - Traffic Study for Lane Avenue and Main Street Intersection	\$ 5,000	Public Works Roads & Streets	X	X				
85	Used Backhoe	\$70,000 - \$100,000	Public Works	X	X	X	X	X	X
86	Skid Steer Auger	\$ 3,500	Public Works Roads & Streets	X					
87	Water System - Upgarde aging water mains and valves	\$ 3,000,000	Pubic Works Water	X	X	X	X	X	X

	Alternative	Project Cost	Department	2018	2019	2020	2021	2022	2023 and Beyond
88	Streets - Street Resurfacing	\$ 3,000,000	Public Works Roads & Streets	X	X	X	X	X	X